

Form **990**

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

2021

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public.
▶ Go to www.irs.gov/Form990 for instructions and the latest information.

A For the **2021** calendar year, or tax year beginning **JUL 1, 2021** and ending **JUN 30, 2022**

B Check if applicable: Address change Name change Initial return Final return/terminated Amended return Application pending	C Name of organization ST. JUDE CHILDREN'S RESEARCH HOSPITAL, INC.		D Employer identification number 62-0646012	
	Doing business as		E Telephone number (901) 595-3007	
	Number and street (or P.O. box if mail is not delivered to street address)	Room/suite	G Gross receipts \$ 1,387,655,210.	
	262 DANNY THOMAS PLACE		H(a) Is this a group return for subordinates? Yes <input checked="" type="checkbox"/> No	
City or town, state or province, country, and ZIP or foreign postal code MEMPHIS, TN 38105-3678		H(b) Are all subordinates included? Yes No		
F Name and address of principal officer: JAMES R. DOWNING SAME AS C ABOVE		If "No," attach a list. See instructions		
I Tax-exempt status: <input checked="" type="checkbox"/> 501(c)(3) 501(c) () ◀ (insert no.) 4947(a)(1) or 527		H(c) Group exemption number ▶		
J Website: ▶ WWW.STJUDE.ORG		L Year of formation: 1959		
K Form of organization: <input checked="" type="checkbox"/> Corporation Trust Association Other ▶		M State of legal domicile: TN		

Part I Summary

Activities & Governance	1 Briefly describe the organization's mission or most significant activities: THE MISSION OF ST. JUDE CHILDREN'S RESEARCH HOSPITAL IS TO ADVANCE CURES, AND MEANS OF		
	2 Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.		
	3 Number of voting members of the governing body (Part VI, line 1a)	3	36
	4 Number of independent voting members of the governing body (Part VI, line 1b)	4	34
	5 Total number of individuals employed in calendar year 2021 (Part V, line 2a)	5	6249
	6 Total number of volunteers (estimate if necessary)	6	344
	7 a Total unrelated business revenue from Part VIII, column (C), line 12	7a	0.
b Net unrelated business taxable income from Form 990-T, Part I, line 11	7b	0.	
Revenue	8 Contributions and grants (Part VIII, line 1h)	Prior Year	Current Year
	9 Program service revenue (Part VIII, line 2g)	1,130,870,648.	1,236,970,064.
	10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)	127,720,587.	118,235,759.
	11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	-493,754.	-384,598.
	12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	14,099,558.	30,863,151.
		1,272,197,039.	1,385,684,376.
Expenses	13 Grants and similar amounts paid (Part IX, column (A), lines 1-3)	1,618,459.	1,226,154.
	14 Benefits paid to or for members (Part IX, column (A), line 4)	0.	0.
	15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	628,009,566.	675,056,872.
	16a Professional fundraising fees (Part IX, column (A), line 11e)	0.	0.
	b Total fundraising expenses (Part IX, column (D), line 25) ▶ 0.		
	17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	536,928,123.	602,286,752.
18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	1,166,556,148.	1,278,569,778.	
19 Revenue less expenses. Subtract line 18 from line 12	105,640,891.	107,114,598.	
Net Assets or Fund Balances	20 Total assets (Part X, line 16)	Beginning of Current Year	End of Year
	21 Total liabilities (Part X, line 26)	9,161,722,368.	9,470,257,087.
	22 Net assets or fund balances. Subtract line 21 from line 20	188,169,580.	194,588,453.
	8,973,552,788.	9,275,668,634.	

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here	Signature of officer	Date			
	PAT KEEL, EVP, CAO & CFO Type or print name and title				
Paid Preparer Use Only	Print/Type preparer's name SAMANTHA BOKORI	Preparer's signature <i>Samantha Bokori</i>	Date 05/11/2023	Check if self-employed <input type="checkbox"/>	PTIN P01057347
	Firm's name ▶ DELOITTE TAX LLP	Firm's EIN ▶ 86-1065772	Phone no. (317) 464-8600		
	Firm's address ▶ 111 MONUMENT CIRCLE, SUITE 4200 INDIANAPOLIS, IN 46204-5108				

May the IRS discuss this return with the preparer shown above? See instructions **Yes** **No**

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III [X]

1 Briefly describe the organization's mission: THE MISSION OF ST. JUDE CHILDREN'S RESEARCH HOSPITAL IS TO ADVANCE CURES, AND MEANS OF PREVENTION, FOR PEDIATRIC CATASTROPHIC DISEASES THROUGH RESEARCH AND TREATMENT. CONSISTENT WITH THE VISION OF OUR FOUNDER DANNY THOMAS, NO CHILD IS DENIED (CONTINUED ON SCHEDULE O)

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? [] Yes [X] No If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? [] Yes [X] No If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses \$ 585,568,660. including grants of \$ 145,946.) (Revenue \$) RESEARCH: THE CURRENT BASIC SCIENCE AND CLINICAL RESEARCH AT THE HOSPITAL INCLUDES WORK IN GENE THERAPY, CHEMOTHERAPY, THE BIOCHEMISTRY OF NORMAL AND CANCEROUS CELLS, RADIATION TREATMENT, BLOOD DISEASES, RESISTANCE TO THERAPY, VIRUSES, NEUROLOGICAL DISEASES, HEREDITARY DISEASES, INFLUENZA, PEDIATRIC AIDS AND PHYSIOLOGICAL EFFECTS OF CATASTROPHIC ILLNESSES.

4b (Code:) (Expenses \$ 551,616,643. including grants of \$ 16,098.) (Revenue \$ 123,359,776.) PATIENT CARE: THE HOSPITAL PROVIDED 17,175 INPATIENT DAYS OF CARE DURING THE YEAR. OUR BONE MARROW TRANSPLANTATION PROGRAM ACCOUNTED FOR 4,028 OR 23% OF THOSE INPATIENT DAYS. PATIENTS MADE 70,337 CLINIC REGISTRATIONS DURING THE YEAR.

4c (Code:) (Expenses \$ 49,067,556. including grants of \$ 1,064,110.) (Revenue \$) EDUCATION AND TRAINING: AS PART OF ITS MISSION, THE HOSPITAL HAS DEVELOPED A GLOBAL INITIATIVE (ST. JUDE GLOBAL) TO IMPROVE THE SURVIVAL RATES OF CHILDREN WITH CANCER AND OTHER CATASTROPHIC DISEASES WORLDWIDE. ST. JUDE GLOBAL ACCOMPLISHES THIS BY SHARING KNOWLEDGE, TECHNOLOGY AND ORGANIZATIONAL SKILLS, HELPING TO IMPLEMENT NEW APPROACHES TO TREAT PEDIATRIC CANCER GLOBALLY, AND DEVELOPING REGIONAL NETWORKS COMMITTED TO ERADICATING CANCER IN CHILDREN. THIS MISSION WILL BE ACHIEVED BY FOCUSING ON THREE OVERRIDING GOALS: (1) TO TRAIN THE CLINICAL WORKFORCE THAT WILL BE REQUIRED TO MEET OUR MISSION, (2) TO DEVELOP AND STRENGTHEN HEALTH SYSTEMS AND PATIENT-CENTERED INITIATIVES THAT ENCOMPASS THE ENTIRE CONTINUUM OF CARE REQUIRED FOR CHILDREN WITH CANCER AND NON-MALIGNANT HEMATOLOGICAL (CONTINUED ON SCHEDULE O)

4d Other program services (Describe on Schedule O.) (Expenses \$ including grants of \$) (Revenue \$)

4e Total program service expenses 1,186,252,859.

Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i>	X	
2 Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> ? See instructions	X	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>		X
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>	X	
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? <i>If "Yes," complete Schedule C, Part III</i>		X
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>		X
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>		X
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>		X
9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i>		X
10 Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? <i>If "Yes," complete Schedule D, Part V</i>	X	
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i>	X	
b Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>		X
c Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>		X
d Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>	X	
e Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i>	X	
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	X	
12a Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i>	X	
b Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional</i>	X	
13 Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i>		X
14a Did the organization maintain an office, employees, or agents outside of the United States?	X	
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i>	X	
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i>	X	
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i>		X
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I.</i> See instructions		X
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>		X
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i>		X
20a Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>	X	
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	X	
21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>	X	

Part IV Checklist of Required Schedules (continued)

	Yes	No
22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>		X
23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	X	
24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i>		X
24b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?		
24c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?		
24d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?		
25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>		X
25b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>		X
26 Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i>		X
27 Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>		X
28 Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions):		
28a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If "Yes," complete Schedule L, Part IV</i>		X
28b A family member of any individual described in line 28a? <i>If "Yes," complete Schedule L, Part IV</i>	X	
28c A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? <i>If "Yes," complete Schedule L, Part IV</i>		X
29 Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>		X
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>		X
31 Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>		X
32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>		X
33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>	X	
34 Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i>	X	
35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?		X
35b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i>		
36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>		X
37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>		X
38 Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?	X	

Note: All Form 990 filers are required to complete Schedule O

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

	Yes	No
1a Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable		
1b Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable		
1c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	X	

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

		Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 2a 6249		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions.	X	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?		X
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?		X
b	If "Yes," enter the name of the foreign country ▶ _____ See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?		X
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?		
7	Organizations that may receive deductible contributions under section 170(c).		
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?		X
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?		X
d	If "Yes," indicate the number of Forms 8282 filed during the year 7d		
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? ...		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?		
9	Sponsoring organizations maintaining donor advised funds.		
a	Did the sponsoring organization make any taxable distributions under section 4966?		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?		
10	Section 501(c)(7) organizations. Enter:		
a	Initiation fees and capital contributions included on Part VIII, line 12 10a		
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b		
11	Section 501(c)(12) organizations. Enter:		
a	Gross income from members or shareholders 11a		
b	Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.) 11b		
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.		
a	Is the organization licensed to issue qualified health plans in more than one state?		
	Note: See the instructions for additional information the organization must report on Schedule O.		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans 13b		
c	Enter the amount of reserves on hand 13c		
14a	Did the organization receive any payments for indoor tanning services during the tax year?		X
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year?	X	
	If "Yes," see the instructions and file Form 4720, Schedule N.		
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?		X
	If "Yes," complete Form 4720, Schedule O.		
17	Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953?		
	If "Yes," complete Form 6069.		

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI

Section A. Governing Body and Management

		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 36 If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.		
b	Enter the number of voting members included on line 1a, above, who are independent 34		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	X	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?		X
6	Did the organization have members or stockholders?		X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?		X
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		
a	The governing body?	X	
b	Each committee with authority to act on behalf of the governing body?	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O		X

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	X	
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	X	
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	X	
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.		
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	X	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe on Schedule O how this was done	X	
13	Did the organization have a written whistleblower policy?	X	
14	Did the organization have a written document retention and destruction policy?	X	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
a	The organization's CEO, Executive Director, or top management official	X	
b	Other officers or key employees of the organization	X	
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.		
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?		

Section C. Disclosure

- 17** List the states with which a copy of this Form 990 is required to be filed **TN**
- 18** Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
 Own website Another's website Upon request Other (explain on Schedule O)
- 19** Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
- 20** State the name, address, and telephone number of the person who possesses the organization's books and records **JULIE MEYER - (901) 595-3007**
262 DANNY THOMAS PLACE, MEMPHIS, TN 38105-3678

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See the instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See the instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) DAVID ELLISON CHAIR	55.00 0.00					X	1,865,718.	0.	49,437.	
(2) JAMES R. DOWNING PRESIDENT/CEO	55.00 1.00	X		X			1,253,079.	0.	293,293.	
(3) ELLIS NEUFELD EVP/CLINICAL DIRECTOR	55.00 0.00			X			1,280,275.	0.	103,039.	
(4) THOMAS E. MERCHANT CHAIR	55.00 0.00					X	988,716.	0.	243,314.	
(5) ZOLTAN PATAY CHAIR	55.00 0.00					X	1,093,857.	0.	75,609.	
(6) ANDREW DAVIDOFF CHAIR	55.00 0.00					X	934,684.	0.	188,962.	
(7) RICHARD C. SHADYAC, JR. EX-OFFICIO DIRECTOR	1.00 55.00	X					0.	957,998.	133,667.	
(8) CHARLES M. ROBERTS EVP/DIRECTOR CANCER CENTER	55.00 0.00			X			888,725.	0.	178,448.	
(9) RANDALL T. HAYDEN FACULTY	55.00 0.00					X	965,395.	0.	66,855.	
(10) CARLOS RODRIGUEZ-GALINDO EVP/CHAIR	55.00 0.00			X			739,234.	0.	152,606.	
(11) PATRICIA A. KEEL EVP, CAO & CFO	55.00 0.00			X			738,998.	0.	93,264.	
(12) JAMES I. MORGAN EVP/SCIENTIFIC DIRECTOR (THRU 04/22)	55.00 0.00			X			650,681.	0.	60,746.	
(13) JOSEPH P. TAYLOR EVP/SCIENTIFIC DIRECTOR (BEG 04/22)	55.00 0.00			X			150,612.	0.	0.	
(14) JOYCE ABOUSSIE VOTING DIRECTOR	4.00 4.00	X					0.	0.	0.	
(15) PAUL J. AYOUB, ESQ. VOTING DIRECTOR	8.00 4.00	X					0.	0.	0.	
(16) JOSEPH S. AYOUB, JR., ESQ. VOTING DIRECTOR	4.00 4.00	X					0.	0.	0.	
(17) FREDERICK M. AZAR, MD VOTING DIRECTOR	4.00 8.00	X					0.	0.	0.	

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(18) MARTHA PERINE BEARD VOTING DIRECTOR	4.00 8.00	X						0.	0.	0.
(19) SHERYL BOURISK VOTING DIRECTOR	4.00 4.00	X						0.	0.	0.
(20) ROBERT A. BREIT, MD VOTING DIRECTOR	4.00 4.00	X						0.	0.	0.
(21) TERRY L. BURMAN VOTING DIRECTOR	4.00 4.00	X						0.	0.	0.
(22) ANN M. DANNER VOTING DIRECTOR	4.00 4.00	X						0.	0.	0.
(23) JOSEPH M. DEVIVO VOTING DIRECTOR	4.00 4.00	X						0.	0.	0.
(24) FRED P. GATTAS, III, PHARMD VOTING DIRECTOR	4.00 4.00	X						0.	0.	0.
(25) RUTH GAVIRIA VOTING DIRECTOR	4.00 4.00	X						0.	0.	0.
(26) JUDY HABIB VOTING DIRECTOR	8.00 4.00	X						0.	0.	0.
1b Subtotal								11,549,974.	957,998.	1,639,240.
c Total from continuation sheets to Part VII, Section A								0.	0.	0.
d Total (add lines 1b and 1c)								11,549,974.	957,998.	1,639,240.

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **1,508**

	Yes	No
3 Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual		X
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	X	
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
FLINTCO, LLC 2179 HILLSHIRE CIRCLE, MEMPHIS, TN 38133	CONSTRUCTION CONTRACTOR	37,213,100.
IMPACT ADVISORS, LLC P.O. BOX 379, NAPERVILLE, IL 60566-0379	CONSULTING SERVICES	8,320,270.
DELL MARKETING, LP P.O. BOX 534118, ATLANTA, GA 30353-4118	SOFTWARE SUPPORT	4,787,068.
UT LEBONHEUR PEDIATRIC SPECIALISTS, INC. P.O. BOX 27891, BELFAST, ME 04915-2030	MEDICAL SERVICES	3,709,028.
BELZ CONSTRUCTION SERVICES, LLC, 100 PEABODY PLACE, STE. 1400, MEMPHIS, TN	CONSTRUCTION CONTRACTOR	3,100,748.

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization **66**

SEE PART VII, SECTION A CONTINUATION SHEETS

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(27) GABRIEL HADDAD, MD VOTING DIRECTOR	4.00 4.00	X						0.	0.	0.
(28) CHUCK HAJJAR VOTING DIRECTOR	4.00 4.00	X						0.	0.	0.
(29) FOUAD HAJJAR, MD VOTING DIRECTOR	4.00 4.00	X						0.	0.	0.
(30) FREDERICK R. HARRIS, JR., MD VOTING DIRECTOR	8.00 4.00	X						0.	0.	0.
(31) J. DAVID KARAM, II VOTING DIRECTOR	4.00 8.00	X						0.	0.	0.
(32) SHARON L. MCCOLLAM VOTING DIRECTOR	4.00 4.00	X						0.	0.	0.
(33) MICHAEL D. MCCOY VOTING DIRECTOR	4.00 4.00	X						0.	0.	0.
(34) ROBERT T. MOLINET, ESQ. VOTING DIRECTOR	4.00 4.00	X						0.	0.	0.
(35) RAMZI NUWAYHID VOTING DIRECTOR	4.00 4.00	X						0.	0.	0.
(36) THOMAS PENN, III VOTING DIRECTOR	4.00 4.00	X						0.	0.	0.
(37) CHRISTINA M. RASHID VOTING DIRECTOR	4.00 4.00	X						0.	0.	0.
(38) CAMILLE F. SARROUF, JR. ESQ. VOTING DIRECTOR	4.00 4.00	X						0.	0.	0.
(39) JOSEPH C. SHAKER VOTING DIRECTOR	4.00 4.00	X						0.	0.	0.
(40) JOSEPH G. SHAKER VOTING DIRECTOR	4.00 4.00	X						0.	0.	0.
(41) MICHAEL SIMON VOTING DIRECTOR	4.00 4.00	X						0.	0.	0.
(42) GEORGE A. SIMON, II VOTING DIRECTOR	4.00 4.00	X						0.	0.	0.
(43) TONY THOMAS VOTING DIRECTOR	4.00 4.00	X						0.	0.	0.
(44) RICHARD M. UNES VOTING DIRECTOR	4.00 4.00	X						0.	0.	0.
(45) PAUL H. WEIN, ESQ. VOTING DIRECTOR	4.00 4.00	X						0.	0.	0.
(46) SUSAN R. WINDHAM-BANNISTER VOTING DIRECTOR	4.00 4.00	X						0.	0.	0.
Total to Part VII, Section A, line 1c										

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

			(A)	(B)	(C)	(D)	
			Total revenue	Related or exempt function revenue	Unrelated business revenue	Revenue excluded from tax under sections 512 - 514	
Contributions, Gifts, Grants and Other Similar Amounts	1 a Federated campaigns	1a					
	b Membership dues	1b					
	c Fundraising events	1c					
	d Related organizations	1d	1,083,764,954.				
	e Government grants (contributions)	1e	129,245,382.				
	f All other contributions, gifts, grants, and similar amounts not included above	1f	23,959,728.				
	g Noncash contributions included in lines 1a-1f	1g	\$				
	h Total. Add lines 1a-1f			1,236,970,064.			
Program Service Revenue	2 a PATIENT CARE	Business Code					
		621110	118,235,759.	118,235,759.			
	b						
	c						
	d						
	e						
	f All other program service revenue						
g Total. Add lines 2a-2f			118,235,759.				
Other Revenue	3 Investment income (including dividends, interest, and other similar amounts)		20,473.			20,473.	
	4 Income from investment of tax-exempt bond proceeds						
	5 Royalties		22,069,533.			22,069,533.	
	6 a Gross rents	6a	(i) Real				
			(ii) Personal				
	b Less: rental expenses	6b					
	c Rental income or (loss)	6c					
	d Net rental income or (loss)						
	7 a Gross amount from sales of assets other than inventory	7a	(i) Securities	1,550,265.	15,498.		
			(ii) Other				
	b Less: cost or other basis and sales expenses	7b	1,359,405.	611,429.			
	c Gain or (loss)	7c	190,860.	-595,931.			
d Net gain or (loss)			-405,071.	-595,931.	190,860.		
8 a Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c). See Part IV, line 18	8a						
b Less: direct expenses	8b						
c Net income or (loss) from fundraising events							
9 a Gross income from gaming activities. See Part IV, line 19	9a						
b Less: direct expenses	9b						
c Net income or (loss) from gaming activities							
10 a Gross sales of inventory, less returns and allowances	10a						
b Less: cost of goods sold	10b						
c Net income or (loss) from sales of inventory							
Miscellaneous Revenue	11 a CAFETERIA/VENDING	Business Code					
		722514	3,073,670.			3,073,670.	
	b CHGME/CHCA		900099	2,811,538.	2,811,538.		
	c HHMI		900099	173,725.	173,725.		
	d All other revenue		900099	2,734,685.	2,734,685.		
e Total. Add lines 11a-11d			8,793,618.				
12 Total revenue. See instructions			1,385,684,376.	123,359,776.	0.	25,354,536.	

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 ...	155,256.	155,256.		
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16	1,070,898.	1,070,898.		
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	7,284,680.	5,124,005.	2,160,675.	
6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	512,583,722.	477,653,674.	34,930,048.	
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	32,325,563.	30,122,736.	2,202,827.	
9 Other employee benefits	86,096,544.	80,229,490.	5,867,054.	
10 Payroll taxes	36,766,363.	34,260,917.	2,505,446.	
11 Fees for services (nonemployees):				
a Management	40,870,029.	37,756,988.	3,113,041.	
b Legal	2,403,402.	2,220,337.	183,065.	
c Accounting	307,963.	284,506.	23,457.	
d Lobbying	91,375.		91,375.	
e Professional fundraising services. See Part IV, line 17				
f Investment management fees				
g Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Sch O.)	115,563,134.	95,710,586.	19,852,548.	
12 Advertising and promotion	1,319,195.	1,218,713.	100,482.	
13 Office expenses	4,735,756.	4,410,141.	325,615.	
14 Information technology	90,122,791.	83,258,203.	6,864,588.	
15 Royalties				
16 Occupancy	46,913,123.	37,262,303.	9,650,820.	
17 Travel	9,755,299.	9,494,682.	260,617.	
18 Payments of travel or entertainment expenses for any federal, state, or local public officials ...				
19 Conferences, conventions, and meetings	1,860,601.	1,103,548.	757,053.	
20 Interest				
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	106,213,140.	91,835,853.	14,377,287.	
23 Insurance	3,121,691.	1,786,711.	1,334,980.	
24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.)				
a LABORATORY SUPPLIES	62,796,986.	61,455,139.	1,341,847.	
b PHARMACEUTICAL SUPPLIES	59,727,922.	58,451,655.	1,276,267.	
c TELEPHONE	2,134,974.	1,870,920.	264,054.	
d ALLOCATION ADJUSTMENTS	0.	23,448,893.	-23,448,893.	
e All other expenses	54,349,371.	46,066,705.	8,282,666.	
25 Total functional expenses. Add lines 1 through 24e	1,278,569,778.	1,186,252,859.	92,316,919.	0.
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				

Check here if following SOP 98-2 (ASC 958-720)

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X

		(A)		(B)
		Beginning of year		End of year
Assets	1 Cash - non-interest-bearing	3,864,893.	1	18,590,321.
	2 Savings and temporary cash investments		2	
	3 Pledges and grants receivable, net	39,278,772.	3	46,885,661.
	4 Accounts receivable, net	21,105,668.	4	22,281,798.
	5 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		5	
	6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		6	
	7 Notes and loans receivable, net		7	
	8 Inventories for sale or use	17,701,525.	8	18,797,418.
	9 Prepaid expenses and deferred charges	27,450,531.	9	25,766,884.
	10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a 2,245,812,620.		
	b Less: accumulated depreciation	10b 1,176,698,010.		
	11 Investments - publicly traded securities	1,004,096,670.	10c	1,069,114,610.
	12 Investments - other securities. See Part IV, line 11	3,209,430.	11	3,235,526.
	13 Investments - program-related. See Part IV, line 11		12	
	14 Intangible assets		13	
	15 Other assets. See Part IV, line 11	8,045,014,879.	14	8,265,584,869.
16 Total assets. Add lines 1 through 15 (must equal line 33)	9,161,722,368.	15	9,470,257,087.	
17 Accounts payable and accrued expenses	160,901,221.	16	172,965,910.	
18 Grants payable		17		
19 Deferred revenue	17,262,757.	18	11,486,363.	
20 Tax-exempt bond liabilities		19		
21 Escrow or custodial account liability. Complete Part IV of Schedule D		20		
22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		21		
23 Secured mortgages and notes payable to unrelated third parties		22		
24 Unsecured notes and loans payable to unrelated third parties		23		
25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D	10,005,602.	24	10,136,180.	
26 Total liabilities. Add lines 17 through 25	188,169,580.	25	194,588,453.	
Net Assets or Fund Balances	Organizations that follow FASB ASC 958, check here <input checked="" type="checkbox"/> and complete lines 27, 28, 32, and 33.			
	27 Net assets without donor restrictions	7,617,971,425.	26	8,036,161,214.
	28 Net assets with donor restrictions	1,355,581,363.	27	1,239,507,420.
	Organizations that do not follow FASB ASC 958, check here <input type="checkbox"/> and complete lines 29 through 33.			
	29 Capital stock or trust principal, or current funds		28	
	30 Paid-in or capital surplus, or land, building, or equipment fund		29	
	31 Retained earnings, endowment, accumulated income, or other funds		30	
	32 Total net assets or fund balances	8,973,552,788.	31	9,275,668,634.
33 Total liabilities and net assets/fund balances	9,161,722,368.	32	9,470,257,087.	

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	1,385,684,376.
2	Total expenses (must equal Part IX, column (A), line 25)	2	1,278,569,778.
3	Revenue less expenses. Subtract line 2 from line 1	3	107,114,598.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	8,973,552,788.
5	Net unrealized gains (losses) on investments	5	-185,237.
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain on Schedule O)	9	195,186,485.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	10	9,275,668,634.

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII

- 1** Accounting method used to prepare the Form 990: Cash Accrual Other _____
If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.
- 2a** Were the organization's financial statements compiled or reviewed by an independent accountant? _____
If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:
 Separate basis Consolidated basis Both consolidated and separate basis
- b** Were the organization's financial statements audited by an independent accountant? _____
If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:
 Separate basis Consolidated basis Both consolidated and separate basis
- c** If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? _____
If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.
- 3a** As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? _____
- b** If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits _____

	Yes	No
2a		X
2b	X	
2c	X	
3a	X	
3b	X	

Form **990** (2021)

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	851,803,301.	974,758,247.	1094131374.	1130870648.	1236970064.	5288533634.
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1 through 3	851,803,301.	974,758,247.	1094131374.	1130870648.	1236970064.	5288533634.
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 Public support. Subtract line 5 from line 4.						5288533634.

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
7 Amounts from line 4	851,803,301.	974,758,247.	1094131374.	1130870648.	1236970064.	5288533634.
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	11,308,521.	14,733,405.	9,206,868.	7,628,043.	22,090,006.	64,966,843.
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)	7,598,809.	9,873,680.	9,142,582.	6,485,751.	8,793,618.	41,894,440.
11 Total support. Add lines 7 through 10						5395394917.

12 Gross receipts from related activities, etc. (see instructions) **12**

13 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here**

Section C. Computation of Public Support Percentage

14 Public support percentage for 2021 (line 6, column (f), divided by line 11, column (f))	14	98.02 %
15 Public support percentage from 2020 Schedule A, Part II, line 14	15	97.95 %

16a 33 1/3% support test - 2021. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization

b 33 1/3% support test - 2020. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization

17a 10% -facts-and-circumstances test - 2021. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and **stop here.** Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization

b 10% -facts-and-circumstances test - 2020. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and **stop here.** Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization

18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						

14 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ►

Section C. Computation of Public Support Percentage

15 Public support percentage for 2021 (line 8, column (f), divided by line 13, column (f))	15	%
16 Public support percentage from 2020 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2021 (line 10c, column (f), divided by line 13, column (f))	17	%
18 Investment income percentage from 2020 Schedule A, Part III, line 17	18	%

19a 33 1/3% support tests - 2021. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ►

b 33 1/3% support tests - 2020. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ►

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ►

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

	Yes	No
1 Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>		
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>		
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer lines 3b and 3c below.</i>		
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i>		
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i>		
4a Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.</i>		
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>		
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>		
5a Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i>		
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
c Substitutions only. Was the substitution the result of an event beyond the organization's control?		
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>		
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990).</i>		
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? <i>If "Yes," complete Part I of Schedule L (Form 990).</i>		
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i>		
b Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>		
c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i>		
10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer line 10b below.</i>		
b Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)</i>		

Part IV Supporting Organizations (continued)

	Yes	No
11 Has the organization accepted a gift or contribution from any of the following persons?		
a A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization?		
b A family member of a person described on line 11a above?		
c A 35% controlled entity of a person described on line 11a or 11b above? <i>If "Yes" to line 11a, 11b, or 11c, provide detail in Part VI.</i>		
11a		
11b		
11c		

Section B. Type I Supporting Organizations

	Yes	No
1 Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? <i>If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.</i>		
2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? <i>If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.</i>		
1		
2		

Section C. Type II Supporting Organizations

	Yes	No
1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? <i>If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).</i>		
1		

Section D. All Type III Supporting Organizations

	Yes	No
1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? <i>If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).</i>		
3 By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? <i>If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.</i>		
1		
2		
3		

Section E. Type III Functionally Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).			
a <input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.			
b <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.			
c <input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instructions).			
2 Activities Test. Answer lines 2a and 2b below.			
a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? <i>If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.</i>	Yes	No	
b Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? <i>If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.</i>			
3 Parent of Supported Organizations. Answer lines 3a and 3b below.			
a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>If "Yes" or "No" provide details in Part VI.</i>			
b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? <i>If "Yes," describe in Part VI the role played by the organization in this regard.</i>			
2a			
2b			
3a			
3b			

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (*explain in Part VI*). **See instructions.**
All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3.	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8	

Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):		
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	Total (add lines 1a, 1b, and 1c)	1d	
e	Discount claimed for blockage or other factors (<i>explain in detail in Part VI</i>):		
2	Acquisition indebtedness applicable to non-exempt-use assets	2	
3	Subtract line 2 from line 1d.	3	
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by 0.035.	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	

Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1	
2	Enter 0.85 of line 1.	2	
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3	
4	Enter greater of line 2 or line 3.	4	
5	Income tax imposed in prior year	5	
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6	
7	<input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).		

Schedule A (Form 990) 2021

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D - Distributions		Current Year
1	Amounts paid to supported organizations to accomplish exempt purposes	1
2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	2
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	3
4	Amounts paid to acquire exempt-use assets	4
5	Qualified set-aside amounts (prior IRS approval required - <i>provide details in Part VI</i>)	5
6	Other distributions (<i>describe in Part VI</i>). See instructions.	6
7	Total annual distributions. Add lines 1 through 6.	7
8	Distributions to attentive supported organizations to which the organization is responsive (<i>provide details in Part VI</i>). See instructions.	8
9	Distributable amount for 2021 from Section C, line 6	9
10	Line 8 amount divided by line 9 amount	10

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2021	(iii) Distributable Amount for 2021
1 Distributable amount for 2021 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2021 (reasonable cause required - <i>explain in Part VI</i>). See instructions.			
3 Excess distributions carryover, if any, to 2021			
a From 2016			
b From 2017			
c From 2018			
d From 2019			
e From 2020			
f Total of lines 3a through 3e			
g Applied to underdistributions of prior years			
h Applied to 2021 distributable amount			
i Carryover from 2016 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4 Distributions for 2021 from Section D, line 7: \$			
a Applied to underdistributions of prior years			
b Applied to 2021 distributable amount			
c Remainder. Subtract lines 4a and 4b from line 4.			
5 Remaining underdistributions for years prior to 2021, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, <i>explain in Part VI</i> . See instructions.			
6 Remaining underdistributions for 2021. Subtract lines 3h and 4b from line 1. For result greater than zero, <i>explain in Part VI</i> . See instructions.			
7 Excess distributions carryover to 2022. Add lines 3j and 4c.			
8 Breakdown of line 7:			
a Excess from 2017			
b Excess from 2018			
c Excess from 2019			
d Excess from 2020			
e Excess from 2021			

Schedule A (Form 990) 2021

Part VI **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information.
(See instructions.)

PART II, SECTION B, LINE 10:

EXPLANATION FOR OTHER INCOME:

2017

\$ 4,288,072 - CAFETERIA/VENDING

\$ 2,351,842 - CHGME/CHCA

\$ 327,751 - HHMI

\$ 631,144 - OTHER REVENUE

\$ 7,598,809 - TOTAL OTHER INCOME

2018

\$ 4,454,476 - CAFETERIA/VENDING

\$ 2,344,673 - CHGME/CHCA

\$ 363,869 - HHMI

\$ 2,710,662 - OTHER REVENUE

\$ 9,873,680 - TOTAL OTHER INCOME

2019

\$ 3,706,979 - CAFETERIA/VENDING

\$ 2,511,652 - CHGME/CHCA

\$ 314,924 - HHMI

\$ 2,609,027 - OTHER REVENUE

\$ 9,142,582 - TOTAL OTHER INCOME

2020

\$ 1,852,003 - CAFETERIA/VENDING

\$ 2,513,042 - CHGME/CHCA

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

\$ 196,501 - HHMI

\$ 1,924,205 - OTHER REVENUE

\$ 6,485,751 - TOTAL OTHER INCOME

2021

\$ 3,073,670 - CAFETERIA/VENDING

\$ 2,811,538 - CHGME/CHCA

\$ 173,725 - HHMI

\$ 2,734,685 - OTHER REVENUE

\$ 8,793,618 - TOTAL OTHER INCOME

Schedule B
(Form 990)

Department of the Treasury
Internal Revenue Service

Schedule of Contributors

▶ Attach to Form 990 or Form 990-PF.
▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2021

Name of the organization

ST. JUDE CHILDREN'S RESEARCH HOSPITAL,
INC.

Employer identification number

62-0646012

Organization type (check one):

Filers of:

Section:

Form 990 or 990-EZ

501(c)(3) (enter number) organization

4947(a)(1) nonexempt charitable trust **not** treated as a private foundation

527 political organization

Form 990-PF

501(c)(3) exempt private foundation

4947(a)(1) nonexempt charitable trust treated as a private foundation

501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of **(1)** \$5,000; or **(2)** 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year ▶ \$ _____

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

Name of organization ST. JUDE CHILDREN'S RESEARCH HOSPITAL, INC.	Employer identification number 62-0646012
--	---

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	<hr/> <hr/> <hr/>	\$ 1,083,764,954.	Person <input checked="" type="checkbox"/> Payroll Noncash (Complete Part II for noncash contributions.)
<hr/>	<hr/> <hr/> <hr/>	\$ _____	Person Payroll Noncash (Complete Part II for noncash contributions.)
<hr/>	<hr/> <hr/> <hr/>	\$ _____	Person Payroll Noncash (Complete Part II for noncash contributions.)
<hr/>	<hr/> <hr/> <hr/>	\$ _____	Person Payroll Noncash (Complete Part II for noncash contributions.)
<hr/>	<hr/> <hr/> <hr/>	\$ _____	Person Payroll Noncash (Complete Part II for noncash contributions.)
<hr/>	<hr/> <hr/> <hr/>	\$ _____	Person Payroll Noncash (Complete Part II for noncash contributions.)
<hr/>	<hr/> <hr/> <hr/>	\$ _____	Person Payroll Noncash (Complete Part II for noncash contributions.)

SCHEDULE C
(Form 990)

Political Campaign and Lobbying Activities

OMB No. 1545-0047

2021

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

For Organizations Exempt From Income Tax Under section 501(c) and section 527
▶ **Complete if the organization is described below.** ▶ **Attach to Form 990 or Form 990-EZ.**
▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (See separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (See separate instructions), then

- Section 501(c)(4), (5), or (6) organizations: Complete Part III.

Name of organization ST. JUDE CHILDREN'S RESEARCH HOSPITAL, INC.	Employer identification number 62-0646012
--	--

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

- 1 Provide a description of the organization's direct and indirect political campaign activities in Part IV.
- 2 Political campaign activity expenditures ▶ \$ _____
- 3 Volunteer hours for political campaign activities _____

Part I-B Complete if the organization is exempt under section 501(c)(3).

- 1 Enter the amount of any excise tax incurred by the organization under section 4955 ▶ \$ _____
- 2 Enter the amount of any excise tax incurred by organization managers under section 4955 ▶ \$ _____
- 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? Yes No
- 4a Was a correction made? Yes No
- b If "Yes," describe in Part IV.

Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

- 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities ▶ \$ _____
- 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities ▶ \$ _____
- 3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b ▶ \$ _____
- 4 Did the filing organization file **Form 1120-POL** for this year? Yes No
- 5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0-.	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0-.

Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

- A** Check if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).
- B** Check if the filing organization checked box A and "limited control" provisions apply.

Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)		(a) Filing organization's totals	(b) Affiliated group totals												
1a Total lobbying expenditures to influence public opinion (grassroots lobbying)														
b Total lobbying expenditures to influence a legislative body (direct lobbying)														
c Total lobbying expenditures (add lines 1a and 1b)														
d Other exempt purpose expenditures														
e Total exempt purpose expenditures (add lines 1c and 1d)														
f Lobbying nontaxable amount. Enter the amount from the following table in both columns.															
<table border="1" style="width: 100%;"> <thead> <tr> <th style="text-align: left;">If the amount on line 1e, column (a) or (b) is:</th> <th style="text-align: left;">The lobbying nontaxable amount is:</th> </tr> </thead> <tbody> <tr> <td>Not over \$500,000</td> <td>20% of the amount on line 1e.</td> </tr> <tr> <td>Over \$500,000 but not over \$1,000,000</td> <td>\$100,000 plus 15% of the excess over \$500,000.</td> </tr> <tr> <td>Over \$1,000,000 but not over \$1,500,000</td> <td>\$175,000 plus 10% of the excess over \$1,000,000.</td> </tr> <tr> <td>Over \$1,500,000 but not over \$17,000,000</td> <td>\$225,000 plus 5% of the excess over \$1,500,000.</td> </tr> <tr> <td>Over \$17,000,000</td> <td>\$1,000,000.</td> </tr> </tbody> </table>		If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:	Not over \$500,000	20% of the amount on line 1e.	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.	Over \$17,000,000	\$1,000,000.		
If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:														
Not over \$500,000	20% of the amount on line 1e.														
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.														
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.														
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.														
Over \$17,000,000	\$1,000,000.														
g Grassroots nontaxable amount (enter 25% of line 1f)														
h Subtract line 1g from line 1a. If zero or less, enter -0-														
i Subtract line 1f from line 1c. If zero or less, enter -0-														
j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?		<input type="checkbox"/> Yes <input type="checkbox"/> No												

4-Year Averaging Period Under Section 501(h)
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

Lobbying Expenditures During 4-Year Averaging Period					
Calendar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) Total
2a Lobbying nontaxable amount					
b Lobbying ceiling amount (150% of line 2a, column(e))					
c Total lobbying expenditures					
d Grassroots nontaxable amount					
e Grassroots ceiling amount (150% of line 2d, column (e))					
f Grassroots lobbying expenditures					

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.	(a)		(b)
	Yes	No	Amount
1 During the year, did the filing organization attempt to influence foreign, national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:			
a Volunteers?		X	
b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? ..	X		
c Media advertisements?		X	
d Mailings to members, legislators, or the public?		X	
e Publications, or published or broadcast statements?		X	
f Grants to other organizations for lobbying purposes?	X		7,200.
g Direct contact with legislators, their staffs, government officials, or a legislative body?	X		21,351.
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		X	
i Other activities?	X		62,824.
j Total. Add lines 1c through 1i			91,375.
2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		X	
b If "Yes," enter the amount of any tax incurred under section 4912			
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

	Yes	No
1 Were substantially all (90% or more) dues received nondeductible by members?	1	
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2	
3 Did the organization agree to carry over lobbying and political campaign activity expenditures from the prior year?	3	

Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."

1 Dues, assessments and similar amounts from members	1	
2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
a Current year	2a	
b Carryover from last year	2b	
c Total	2c	
3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5 Taxable amount of lobbying and political expenditures. See instructions	5	

Part IV Supplemental Information

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (See instructions); and Part II-B, line 1. Also, complete this part for any additional information.

PART II-B, LINE 1, LOBBYING ACTIVITIES:

LINE 1B) ST. JUDE EMPLOYS A DIRECTOR OF GOVERNMENT AFFAIRS; LINE 1F)

AMOUNT LISTED IS CONTRIBUTION TO THE CHGME ADVOCACY CAMPAIGN; LINE 1G)

AMOUNT LISTED IS PRORATED SALARY OF DIRECTOR OF GOVERNMENT AFFAIRS PLUS

TRAVEL EXPENSES; LINE 1I) AMOUNT LISTED IS RELATED TO PRORATED RETAINER

FEEs FOR DIRECT FEDERAL AND STATE LEGISLATIVE CONTACTS AS WELL AS

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Name of the organization ST. JUDE CHILDREN'S RESEARCH HOSPITAL, INC.

Employer identification number 62-0646012

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

Table with 3 columns: Question, (a) Donor advised funds, (b) Funds and other accounts. Rows include total number at end of year, aggregate value of contributions, grants, and end of year, and two Yes/No questions regarding donor property and grant fund usage.

Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

Table with 3 columns: Question, (a) Donor advised funds, (b) Funds and other accounts. Rows include purpose(s) of conservation easements, a table for lines 2a-2d (Total number, acreage, certified historic structures, and National Register listings), and questions about monitoring, expenses, and reporting.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

Table with 3 columns: Question, (a) Donor advised funds, (b) Funds and other accounts. Rows include questions about reporting art and historical treasures, and a table for revenue and assets included in Form 990.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2021

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

- 3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply):
- a Public exhibition
 - b Scholarly research
 - c Preservation for future generations
 - d Loan or exchange program
 - e Other _____
- 4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.
- 5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Yes No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? Yes No
- b If "Yes," explain the arrangement in Part XIII and complete the following table:
- | | Amount |
|---------------------------------|--------|
| c Beginning balance | 1c |
| d Additions during the year | 1d |
| e Distributions during the year | 1e |
| f Ending balance | 1f |
- 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Yes No
- b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII

Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance	1,329,927,343.	1,033,682,990.	1,055,350,944.	1,024,698,330.	965,253,422.
b Contributions	9,150,000.	7,863,768.	5,491,426.	4,864,242.	21,281,957.
c Net investment earnings, gains, and losses	-59,754,448.	357,550,674.	34,726,892.	64,664,085.	92,690,065.
d Grants or scholarships					
e Other expenditures for facilities and programs	69,772,121.	69,170,089.	61,886,272.	38,875,713.	54,527,114.
f Administrative expenses					
g End of year balance	1,209,550,774.	1,329,927,343.	1,033,682,990.	1,055,350,944.	1,024,698,330.

- 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:
- a Board designated or quasi-endowment 8.2000 %
 - b Permanent endowment 91.8000 %
 - c Term endowment _____ %
- The percentages on lines 2a, 2b, and 2c should equal 100%.
- 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:
- | | Yes | No |
|--|-----|----|
| (i) Unrelated organizations | X | |
| (ii) Related organizations | X | |
| b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? <input checked="" type="checkbox"/> | X | |
- 4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings		1,579,088,779.	751,339,856.	827,748,923.
c Leasehold improvements				
d Equipment		646,832,465.	414,549,411.	232,283,054.
e Other		19,891,376.	10,808,743.	9,082,633.
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)				1,069,114,610.

Part VII Investments - Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶		

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶		

Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1) INTEREST IN NET ASSETS OF AMERICAN LEBANESE SYRIAN ASSOCIATED CHARITIES, INC	8,234,654,182.
(2) OTHER ASSETS	30,930,687.
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) ▶	8,265,584,869.

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) NOTE PAYABLE	3,423,200.
(3) SELF INSURANCE LIABILITY	2,746,680.
(4) WORKERS COMPENSATION	1,203,202.
(5) OWNER CONTROLLED INSURANCE PROGRAM	513,812.
(6) LONG TERM LEASE LIABILITY	438,774.
(7) TECH LICENSING DISTRIBUTIONS PAYABLE - NON CURRENT	1,810,512.
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶	10,136,180.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII ...

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements		1	612,994,613.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
a	Net unrealized gains (losses) on investments	2a	-185,237.	
b	Donated services and use of facilities	2b		
c	Recoveries of prior year grants	2c		
d	Other (Describe in Part XIII.)	2d	311,260,428.	
e	Add lines 2a through 2d		2e	311,075,191.
3	Subtract line 2e from line 1		3	301,919,422.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b	1,083,764,954.	
c	Add lines 4a and 4b		4c	1,083,764,954.
5	Total revenue. Add lines 3 and 4c . (This must equal Form 990, Part I, line 12.)		5	1,385,684,376.

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements		1	1,278,569,778.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
a	Donated services and use of facilities	2a		
b	Prior year adjustments	2b		
c	Other losses	2c		
d	Other (Describe in Part XIII.)	2d		
e	Add lines 2a through 2d		2e	0.
3	Subtract line 2e from line 1		3	1,278,569,778.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
c	Add lines 4a and 4b		4c	0.
5	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line 18.)		5	1,278,569,778.

Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART V, LINE 4:

THE ENDOWMENT FUNDS ARE HELD BY AMERICAN LEBANESE SYRIAN ASSOCIATED

CHARITIES, INC., A RELATED ORGANIZATION, AND ARE USED TO SUPPORT THE

FUTURE NEEDS OF ST. JUDE.

PART X, LINE 2:

AS OF JUNE 30, 2022, THE ORGANIZATION HAD NOT IDENTIFIED ANY UNCERTAIN TAX

POSITIONS UNDER ASC TOPIC 740, INCOME TAXES, REQUIRING ADJUSTMENTS TO ITS

COMBINED FINANCIAL STATEMENTS. IN THE EVENT THE ORGANIZATION WERE TO

RECOGNIZE INTEREST AND PENALTIES RELATED TO UNCERTAIN TAX POSITIONS, IT

WOULD BE RECOGNIZED IN THE COMBINED FINANCIAL STATEMENTS AS A GENERAL

EXPENSE. GENERALLY, TAX YEARS ENDING 2018 THROUGH 2022 ARE OPEN TO

Part XIII Supplemental Information (continued)

EXAMINATION BY THE FEDERAL AND STATE TAXING AUTHORITIES, RESPECTIVELY.

THERE ARE NO INCOME TAX EXAMINATIONS CURRENTLY IN PROCESS.

PART XI, LINE 2D - OTHER ADJUSTMENTS:

CHANGE IN INTEREST IN NET ASSETS OF ALSAC WITHOUT DONOR

RESTRICTIONS 311,260,428.

PART XI, LINE 4B - OTHER ADJUSTMENTS:

CONTRIBUTION - SUPPORT RECEIVED FROM ALSAC 1,083,764,954.

**SCHEDULE F
(Form 990)**

Department of the Treasury
Internal Revenue Service

Statement of Activities Outside the United States

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public
Inspection

Name of the organization ST. JUDE CHILDREN'S RESEARCH HOSPITAL, INC.	Employer identification number 62-0646012
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Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 14b.

1 For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? Yes No

2 For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.

3 Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.)

(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in the region	(f) Total expenditures for and investments in the region
CENTRAL AMERICA AND THE CARIBBEAN	0	0	PROGRAM SERVICES	RESEARCH / EDUCATION AND TRAINING	1,692,300.
EAST ASIA AND THE PACIFIC	0	0	PROGRAM SERVICES	RESEARCH / EDUCATION AND TRAINING	4,550,798.
EUROPE (INCLUDING ICELAND & GREENLAND)	0	1	PROGRAM SERVICES	RESEARCH / EDUCATION AND TRAINING	4,757,017.
MIDDLE EAST AND NORTH AFRICA	0	0	PROGRAM SERVICES	RESEARCH / EDUCATION AND TRAINING	4,916,389.
NORTH AMERICA	0	0	PROGRAM SERVICES	RESEARCH / EDUCATION AND TRAINING	1,704,421.
RUSSIA AND NEIGHBORING STATES	0	0	PROGRAM SERVICES	RESEARCH / EDUCATION AND TRAINING	919,076.
SOUTH AMERICA	0	0	PROGRAM SERVICES	RESEARCH / EDUCATION AND TRAINING	1,639,992.
SOUTH ASIA	0	0	PROGRAM SERVICES	RESEARCH / EDUCATION AND TRAINING	4,023.
3 a Subtotal	0	1			20,184,016.
b Total from continuation sheets to Part I	0	0			1,322,637.
c Totals (add lines 3a and 3b)	0	1			21,506,653.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2021

Part I Continuation of Activities per Region. (Schedule F (Form 990), Part I, line 3)

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
SUB-SAHARAN AFRICA	0	0	PROGRAM SERVICES	RESEARCH / EDUCATION AND TRAINING	253,087.
EAST ASIA AND THE PACIFIC	0	0	GRANTMAKING		5,440.
RUSSIA AND NEIGHBORING STATES	0	0	GRANTMAKING		764,110.
EUROPE (INCLUDING ICELAND & GREENLAND)	0	0	GRANTMAKING		300,000.
Totals					1,322,637.

Part II **Grants and Other Assistance to Organizations or Entities Outside the United States.** Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EAST ASIA AND THE PACIFIC	SPONSORSHIP	5,440.	ELECTRONIC FUND/WIRE TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	FINANCIAL SUPPORT	214,110.	ELECTRONIC FUND/WIRE TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	FINANCIAL SUPPORT	300,000.	ELECTRONIC FUND/WIRE TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	FINANCIAL SUPPORT	550,000.	ELECTRONIC FUND/WIRE TRANSFER	0.		

2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as a tax exempt 501(c)(3) organization by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter **4**

3 Enter total number of other organizations or entities **0**

Part IV Foreign Forms

- 1 Was the organization a U.S. transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)* Yes No
- 2 Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)* Yes No
- 3 Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)* Yes No
- 4 Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)* Yes No
- 5 Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)* Yes No
- 6 Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990)* Yes No

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

PART I, LINE 2:

ST. JUDE CHILDREN'S RESEARCH HOSPITAL IS ACTIVELY INVOLVED WITH THE
DONEY. THROUGH THIS ACTIVE INVOLVEMENT, THE ORGANIZATIONS ARE MONITORED
TO ENSURE THE SUPPORT IS USED APPROPRIATELY.

PART I, LINE 3:

EXPENDITURES ARE RECORDED ON AN ACCRUAL BASIS. PAYMENTS ARE ISSUED BASED
ON CONTRACTUAL OBLIGATIONS UPON RECEIPT OF SUPPORTING DOCUMENTATION.

**SCHEDULE H
(Form 990)**

Department of the Treasury
Internal Revenue Service

Hospitals

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, question 20.**
▶ **Attach to Form 990.**
▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

OMB No. 1545-0047

2021

Open to Public Inspection

Name of the organization ST. JUDE CHILDREN'S RESEARCH HOSPITAL, INC.
Employer identification number 62-0646012

Part I Financial Assistance and Certain Other Community Benefits at Cost

	Yes	No
1a Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a	X	
b If "Yes," was it a written policy?	X	
2 If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year. <input type="checkbox"/> Applied uniformly to all hospital facilities <input type="checkbox"/> Applied uniformly to most hospital facilities <input type="checkbox"/> Generally tailored to individual hospital facilities		
3 Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year.		
a Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing <i>free</i> care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care: <input type="checkbox"/> 100% <input type="checkbox"/> 150% <input type="checkbox"/> 200% <input type="checkbox"/> Other _____ %		X
b Did the organization use FPG as a factor in determining eligibility for providing <i>discounted</i> care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care: <input type="checkbox"/> 200% <input type="checkbox"/> 250% <input type="checkbox"/> 300% <input type="checkbox"/> 350% <input type="checkbox"/> 400% <input type="checkbox"/> Other _____ %		X
c If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care.		
4 Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the "medically indigent"?	X	
5a Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year?	X	
b If "Yes," did the organization's financial assistance expenses exceed the budgeted amount?	X	
c If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligible for free or discounted care?		X
6a Did the organization prepare a community benefit report during the tax year?		X
b If "Yes," did the organization make it available to the public?		

Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H.

7 Financial Assistance and Certain Other Community Benefits at Cost

	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community benefit expense	(f) Percent of total expense
Financial Assistance and Means-Tested Government Programs						
a Financial Assistance at cost (from Worksheet 1)			64,545,025.	265,319.	64,279,706.	5.03%
b Medicaid (from Worksheet 3, column a)			194,801,182.	47,072,451.	147,728,731.	11.55%
c Costs of other means-tested government programs (from Worksheet 3, column b)			10,868,808.	2,469,616.	8,399,192.	.66%
d Total. Financial Assistance and Means-Tested Government Programs			270,215,015.	49,807,386.	220,407,629.	17.24%
Other Benefits						
e Community health improvement services and community benefit operations (from Worksheet 4)			40,739,933.		40,739,933.	3.19%
f Health professions education (from Worksheet 5)			23,763,334.	262,607.	23,500,727.	1.84%
g Subsidized health services (from Worksheet 6)			23,921,040.		23,921,040.	1.87%
h Research (from Worksheet 7)			506,448,295.	85,116,479.	421,331,816.	32.95%
i Cash and in-kind contributions for community benefit (from Worksheet 8)			183,738.		183,738.	.01%
j Total. Other Benefits			595,056,340.	85,379,086.	509,677,254.	39.86%
k Total. Add lines 7d and 7j			865,271,355.	135,186,472.	730,084,883.	57.10%

Part V Facility Information (continued)

Section B. Facility Policies and Practices

(complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or letter of facility reporting group ST. JUDE CHILDREN'S RESEARCH HOSPITAL

Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A): 1

	Yes	No
Community Health Needs Assessment		
1 Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year?		X
2 Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C		X
3 During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12	X	
If "Yes," indicate what the CHNA report describes (check all that apply):		
a <input checked="" type="checkbox"/> A definition of the community served by the hospital facility		
b <input checked="" type="checkbox"/> Demographics of the community		
c <input checked="" type="checkbox"/> Existing health care facilities and resources within the community that are available to respond to the health needs of the community		
d <input checked="" type="checkbox"/> How data was obtained		
e <input checked="" type="checkbox"/> The significant health needs of the community		
f <input checked="" type="checkbox"/> Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups		
g <input checked="" type="checkbox"/> The process for identifying and prioritizing community health needs and services to meet the community health needs		
h <input checked="" type="checkbox"/> The process for consulting with persons representing the community's interests		
i <input checked="" type="checkbox"/> The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s)		
j <input type="checkbox"/> Other (describe in Section C)		
4 Indicate the tax year the hospital facility last conducted a CHNA: <u>20 21</u>		
5 In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	X	
6a Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C		X
b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes," list the other organizations in Section C		X
7 Did the hospital facility make its CHNA report widely available to the public?	X	
If "Yes," indicate how the CHNA report was made widely available (check all that apply):		
a <input checked="" type="checkbox"/> Hospital facility's website (list url): <u>SEE PART V, SECTION C</u>		
b <input type="checkbox"/> Other website (list url): _____		
c <input checked="" type="checkbox"/> Made a paper copy available for public inspection without charge at the hospital facility		
d <input type="checkbox"/> Other (describe in Section C)		
8 Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11	X	
9 Indicate the tax year the hospital facility last adopted an implementation strategy: <u>20 21</u>		
10 Is the hospital facility's most recently adopted implementation strategy posted on a website?	X	
a If "Yes," (list url): <u>SEE PART V, SECTION C</u>		
b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?		
11 Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed.		
12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)?		X
b If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?		
c If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$		

Part V Facility Information (continued)

Financial Assistance Policy (FAP)

Name of hospital facility or letter of facility reporting group ST. JUDE CHILDREN'S RESEARCH HOSPITAL

		Yes	No
Did the hospital facility have in place during the tax year a written financial assistance policy that:			
13	Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	X	
If "Yes," indicate the eligibility criteria explained in the FAP:			
a	<input type="checkbox"/> Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of _____ % and FPG family income limit for eligibility for discounted care of _____ %		
b	<input type="checkbox"/> Income level other than FPG (describe in Section C)		
c	<input type="checkbox"/> Asset level		
d	<input type="checkbox"/> Medical indigency		
e	<input type="checkbox"/> Insurance status		
f	<input type="checkbox"/> Underinsurance status		
g	<input type="checkbox"/> Residency		
h	<input checked="" type="checkbox"/> Other (describe in Section C)		
14	Explained the basis for calculating amounts charged to patients?	X	
15	Explained the method for applying for financial assistance?	X	
If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply):			
a	<input type="checkbox"/> Described the information the hospital facility may require an individual to provide as part of his or her application		
b	<input type="checkbox"/> Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application		
c	<input type="checkbox"/> Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process		
d	<input type="checkbox"/> Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications		
e	<input checked="" type="checkbox"/> Other (describe in Section C)		
16	Was widely publicized within the community served by the hospital facility?	X	
If "Yes," indicate how the hospital facility publicized the policy (check all that apply):			
a	<input checked="" type="checkbox"/> The FAP was widely available on a website (list url): <u>SEE PART V, SECTION C</u>		
b	<input checked="" type="checkbox"/> The FAP application form was widely available on a website (list url): <u>SEE PART V, SECTION C</u>		
c	<input checked="" type="checkbox"/> A plain language summary of the FAP was widely available on a website (list url): <u>SEE PART V, SECTION C</u>		
d	<input checked="" type="checkbox"/> The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)		
e	<input checked="" type="checkbox"/> The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail)		
f	<input checked="" type="checkbox"/> A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail)		
g	<input checked="" type="checkbox"/> Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention		
h	<input checked="" type="checkbox"/> Notified members of the community who are most likely to require financial assistance about availability of the FAP		
i	<input checked="" type="checkbox"/> The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by Limited English Proficiency (LEP) populations		
j	<input type="checkbox"/> Other (describe in Section C)		

Schedule H (Form 990) 2021

Part V Facility Information (continued)

Billing and Collections

Name of hospital facility or letter of facility reporting group ST. JUDE CHILDREN'S RESEARCH HOSPITAL

	Yes	No
17 Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon nonpayment?	X	
18 Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP:		
a <input type="checkbox"/> Reporting to credit agency(ies) b <input type="checkbox"/> Selling an individual's debt to another party c <input type="checkbox"/> Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP d <input type="checkbox"/> Actions that require a legal or judicial process e <input type="checkbox"/> Other similar actions (describe in Section C) f <input checked="" type="checkbox"/> None of these actions or other similar actions were permitted		
19 Did the hospital facility or other authorized party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?		X
If "Yes," check all actions in which the hospital facility or a third party engaged:		
a <input type="checkbox"/> Reporting to credit agency(ies) b <input type="checkbox"/> Selling an individual's debt to another party c <input type="checkbox"/> Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP d <input type="checkbox"/> Actions that require a legal or judicial process e <input type="checkbox"/> Other similar actions (describe in Section C)		
20 Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19 (check all that apply):		
a <input type="checkbox"/> Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of the FAP at least 30 days before initiating those ECAs (if not, describe in Section C) b <input type="checkbox"/> Made a reasonable effort to orally notify individuals about the FAP and FAP application process (if not, describe in Section C) c <input type="checkbox"/> Processed incomplete and complete FAP applications (if not, describe in Section C) d <input type="checkbox"/> Made presumptive eligibility determinations (if not, describe in Section C) e <input checked="" type="checkbox"/> Other (describe in Section C) f <input type="checkbox"/> None of these efforts were made		

Policy Relating to Emergency Medical Care

21 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	X	
If "No," indicate why:		
a <input type="checkbox"/> The hospital facility did not provide care for any emergency medical conditions b <input type="checkbox"/> The hospital facility's policy was not in writing c <input type="checkbox"/> The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C) d <input type="checkbox"/> Other (describe in Section C)		

Part V Facility Information *(continued)*

Charges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)

Name of hospital facility or letter of facility reporting group ST. JUDE CHILDREN'S RESEARCH HOSPITAL

	Yes	No
22 Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care.		
a <input type="checkbox"/> The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service during a prior 12-month period		
b <input type="checkbox"/> The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period		
c <input type="checkbox"/> The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in combination with Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period		
d <input checked="" type="checkbox"/> The hospital facility used a prospective Medicare or Medicaid method		
23 During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care?	23	X
If "Yes," explain in Section C.		
24 During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual?	24	X
If "Yes," explain in Section C.		

Schedule H (Form 990) 2021

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

ST. JUDE CHILDREN'S RESEARCH HOSPITAL:

PART V, SECTION B, LINE 5: THE FISCAL YEAR 2022 CHNA BUILDS UPON THE

FISCAL YEAR 2019 CHNA AND REFLECTS THE ACTIVITIES IDENTIFIED IN THE FISCAL

YEAR 2019 COMMUNITY BENEFIT IMPLEMENTATION PLAN FOR ST. JUDE. THE FISCAL

YEAR 2022 CHNA WAS LED BY AN INTERNAL TEAM OF ST. JUDE STAFF MEMBERS. THE

LEADERSHIP OF THIS TEAM ENGAGED HEALTH RESOURCES IN ACTION (HRIA), A

NON-PROFIT PUBLIC HEALTH CONSULTANCY ORGANIZATION, TO CONDUCT THE CHNA.

TO DEVELOP A SOCIAL, ECONOMIC, AND HEALTH PORTRAIT OF THE COMMUNITY SERVED

BY ST. JUDE, HRIA REVIEWED EXISTING DATA DRAWN FROM ST. JUDE, LOCAL,

STATE, AND NATIONAL SOURCES. IN ADDITION TO ANALYZING QUANTITATIVE DATA,

HRIA CONDUCTED QUALITATIVE RESEARCH WITH INTERNAL AND EXTERNAL ST. JUDE

STAKEHOLDERS AS WELL AS FAMILY MEMBERS AND FORMER PATIENTS IN ORDER TO

SUPPLEMENT QUANTITATIVE FINDINGS WITH PERCEPTIONS OF COMMUNITY STRENGTHS

AND ASSETS, PRIORITY HEALTH CONCERNS, AND SUGGESTIONS FOR FUTURE

PROGRAMMING AND SERVICES.

FOCUS GROUPS WERE CONDUCTED WITH CURRENT AND FORMER ST. JUDE PATIENTS,

PATIENT CAREGIVERS, AND ST. JUDE CLINICAL, RESEARCH, AND ADMINISTRATIVE

STAFF. DIFFERENT TOPIC AREAS WERE EXPLORED BASED ON THE UNIQUE EXPERIENCES

OF EACH OF THE GROUPS.

HRIA CONDUCTED 27 INTERVIEWS WITH 34 INDIVIDUALS; 13 INTERVIEWS WERE

CONDUCTED WITH 19 STAFF OF ST. JUDE HOSPITAL, AND 12 INTERVIEWS WERE

CONDUCTED WITH INDIVIDUALS FROM OUTSIDE THE ORGANIZATION. INTERVIEW

PARTICIPANTS REPRESENTED A RANGE OF SECTORS, INCLUDING LEADERS IN HEALTH

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

CARE AND HEALTH RESEARCH, GOVERNMENT, AND SOCIAL SERVICE ORGANIZATIONS

FOCUSING ON VULNERABLE POPULATIONS. ADDITIONALLY, TWO INTERVIEWS WERE

CONDUCTED WITH TWO FORMER ST. JUDE PATIENTS. EXTERNAL KEY INFORMANT

INTERVIEWS WERE CONDUCTED WITH PEDIATRICS EAST, THE UNIVERSITY OF MEMPHIS,

SCHOOL OF PUBLIC HEALTH, CHRIST COMMUNITY HEALTH SERVICES, LE BONHEUR

CHILDREN'S HOSPITAL, TENNESSEE DEPARTMENT OF HEALTH, SHELBY COUNTY HEALTH

DEPARTMENT, CHURCH HEALTH, AND SHELBY COUNTY GOVERNMENT.

ST. JUDE CHILDREN'S RESEARCH HOSPITAL:

PART V, SECTION B, LINE 13H: NO FAMILY EVER PAYS ST. JUDE FOR TREATMENT.

ALL PATIENTS ARE ELIGIBLE TO RECEIVE MEDICAL CARE AND SUPPORT SERVICES AT

NO COST. THERE ARE NO TESTS OR THRESHOLDS APPLIED TO DETERMINE ELIGIBILITY

FOR FINANCIAL ASSISTANCE. ALL PATIENTS ACCEPTED FOR ST. JUDE TREATMENT

RECEIVE CARE REGARDLESS OF THEIR ABILITY TO PAY.

ST. JUDE CHILDREN'S RESEARCH HOSPITAL:

PART V, SECTION B, LINE 15E: NO FAMILY EVER PAYS ST. JUDE FOR TREATMENT.

ALL PATIENTS ARE ELIGIBLE TO RECEIVE MEDICAL CARE AND SUPPORT SERVICES AT

NO COST. THERE ARE NO TESTS OR THRESHOLDS APPLIED TO DETERMINE ELIGIBILITY

FOR FINANCIAL ASSISTANCE. ALL PATIENTS ACCEPTED FOR ST. JUDE TREATMENT

RECEIVE CARE REGARDLESS OF THEIR ABILITY TO PAY.

ST. JUDE CHILDREN'S RESEARCH HOSPITAL:

PART V, SECTION B, LINE 20E: ST. JUDE DOES NOT TAKE ANY OF THE COLLECTION

Part V Facility Information *(continued)*

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

ACTIONS DESCRIBED IN PART V, SECTION B, LINE 19 BECAUSE ST. JUDE COVERS

ALL TREATMENTS, COPAYS, DEDUCTIBLES, COINSURANCE AND ANY OTHER COST

SHARING OBLIGATIONS THAT ARE NOT COVERED BY INSURANCE. ST. JUDE TAKES NO

ACTION TO COLLECT FROM PATIENTS OR THEIR FAMILIES AND DOES NOT REPORT TO

CREDIT AGENCIES.

ST. JUDE CHILDREN'S RESEARCH HOSPITAL:

PART V, SECTION B, LINE 11: ST. JUDE CHILDREN'S RESEARCH HOSPITAL

CONDUCTED AND ADOPTED ITS FOURTH COMMUNITY HEALTH NEEDS ASSESSMENT

(CHNA) DURING TAX YEAR 2021 AND INTENDS TO ADDRESS THE FOLLOWING

SIGNIFICANT HEALTH NEEDS, LISTED IN ORDER OF PRIORITY:

AIM 1: IMPROVING ACCESS TO MENTAL HEALTH SUPPORTS AND SERVICES IN THE

COMMUNITY, BEYOND THOSE RELATED TO PATIENT DIAGNOSIS AND TREATMENT.

AIM 2: IMPROVING ACCESS TO PROVIDERS, RESOURCES, AND COORDINATED CARE

DURING THE TRANSITION OF CARE FROM ST. JUDE AND ITS AFFILIATES TO

COMMUNITY AND/OR ADULT CARE.

AIM 3: IMPROVING ACCESS AND EQUITY TO CLINICAL TRIALS AT ST. JUDE AND

ITS AFFILIATES.

AIM 4: CONDUCTING CANCER PREVENTION WORK THROUGH EDUCATION AND HPV

VACCINATION.

AIM 5: INCREASING AWARENESS AND EDUCATION OF SICKLE CELL DISEASE AND

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

INFECTIOUS DISEASES (HIV/AIDS) IN THE COMMUNITY.

AIM 6: STRENGTHEN COMMUNITY PARTNERSHIPS IN THE GREATER MEMPHIS AREA TO
ADDRESS SOCIAL DETERMINANTS OF HEALTH FOR LOCAL PATIENTS.

CUTTING ACROSS ALL OF THESE AIMS IS THE COMMITMENT TO ADDRESS EQUITY
AND TO IDENTIFY OPPORTUNITIES FOR COLLABORATION. GIVEN ITS FOCUSED
MISSION AND MODEL OF PROVIDING SPECIALIZED SERVICES TO CHILDREN IN
CRISIS, ST. JUDE DOES NOT HAVE THE CAPACITY OR RESOURCES TO MEET ALL
NEEDS OF ALL CHILDREN AND THEIR FAMILIES. HOWEVER, STRATEGIC
PARTNERSHIPS WITH OTHER HEALTHCARE PROVIDERS AND WITH SCHOOLS AND
COMMUNITY-BASED ORGANIZATIONS ALLOW ST. JUDE TO CREATE A NETWORK OF
RESOURCES THAT CAN BE LEVERAGED TO MEET THE HEALTH AND SOCIAL NEEDS OF
A WIDER COMMUNITY OF PATIENTS AND THEIR FAMILIES.

THIS CHNA WAS CONDUCTED AND ADOPTED AT THE END OF TAX YEAR 2021;
THEREFORE, THESE HEALTH NEEDS WILL BE ADDRESSED OVER THE THREE TAX
YEARS, 2022 - 2024.

ST. JUDE CHILDREN'S RESEARCH HOSPITAL, INC. DID TAKE THE FOLLOWING
ACTIONS DURING TAX YEAR 2021 WITH RESPECT TO THE CHNA CONDUCTED IN
2018:

AIM #1 IMPROVING ACCESS TO CARE

HEALTH NEED IDENTIFIED: IMPROVING ACCESS TO CARE - PALLIATIVE CARE

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

STRATEGY 1. RECRUIT AND TRAIN FIVE PHYSICIAN FELLOWS IN THE PALLIATIVE

CARE TRAINING PROGRAM, 2 PEDIATRIC FELLOWS, 3 ADULT/MED-PEDS FELLOWS.

STRATEGY 2. PROVIDE TRAINING IN PALLIATIVE CARE FOR HEALTHCARE

PERSONNEL THROUGH TARGETED CONFERENCES AND OTHER EDUCATIONAL

OPPORTUNITIES INCLUDING END-OF-LIFE NURSING EDUCATION CONSORTIUM

(ELNEC) CONFERENCE, A REGIONAL ELNEC OFFERING FOR OUR REGIONAL HOSPICE

AND PALLIATIVE CARE NURSES, AN INSTITUTION-DEVELOPED QUALITY OF LIFE

SEMINAR (QOLA), AND A 1-DAY REGIONAL PEDIATRIC ONCOLOGY PALLIATIVE CARE

CONFERENCE.

STRATEGY 3. EDUCATE COMMUNITY PROVIDERS ABOUT PALLIATIVE CARE MEDICINE

(PCM) THROUGH COMMUNITY-BASED BRIDGING PROGRAMS FOR HOME HEALTH AND

HOSPICE CARE THROUGH THE QUALITY OF LIFE FOR ALL KIDS PROGRAM VIA A

THREE-HOUR DIDACTIC CURRICULUM.

STRATEGY 4. ENHANCE TRAINING OPPORTUNITIES WITH ST. JUDE AFFILIATES.

ACTIONS TAKEN:

- HOSTED A VIRTUAL PEDIATRIC PALLIATIVE ONCOLOGY SYMPOSIUM (PPOS) WITH

FREE REGISTRATION; APPROXIMATELY 1800 PARTICIPANTS IN THE EVENT.

- EXPANDED AFFILIATE-BASED BEREAVEMENT SUPPORT THROUGH QOLA GRIEF AND

BEREAVEMENT PROGRAM.

HEALTH NEED IDENTIFIED: SERVICES AND RESOURCES FOR CAREGIVERS

STRATEGY 1. DEVELOP AN INSTITUTIONAL PARENT MENTAL HEALTH TASK FORCE

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

WITH REPRESENTATION FROM RELEVANT SERVICES.

STRATEGY 2. INTRODUCE NINA ANTONIOTTI, DIRECTOR OF INTEROPERABILITY AND PATIENT ENGAGEMENT, TO THE TELEHEALTH SUBCOMMITTEE OF THE PARENT MENTAL HEALTH TASK FORCE.

STRATEGY 3. DEVELOP CRITERIA FOR TELE-MENTAL HEALTH AND OUTCOMES OF THE PROGRAM.

STRATEGY 4. WRITE AN RFP, INCLUDING FEEDBACK FROM DEPARTMENT OF PSYCHOLOGY AND SOCIAL WORK.

STRATEGY 5. SEND OUT REQUEST FOR PROPOSALS, TO BE RETURNED BY MAY 28, 2019.

STRATEGY 6. SELECTION OF COMPANIES FOR ONSITE DEMONSTRATIONS WITH SUBCOMMITTEE.

STRATEGY 7. SELECTION OF FINAL TELE-MENTAL HEALTH COMPANY.

STRATEGY 8. REVIEW OF ARCADIAN TELEPSYCHIATRY SERVICE AGREEMENT BY ST. JUDE LEGAL SERVICES.

STRATEGY 9. BEGIN WORKFLOW DOCUMENTATION FOR REFERRALS, INCLUDING PROCESS FOR CAREGIVERS HAVING PRESCRIPTIONS FILLED AT THE ST. JUDE PHARMACY.

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

ACTIONS TAKEN:

- CONDUCTED A MARKET SURVEY AND SELECTED A NEW TELEMENTAL HEALTH

PROVIDER, WELLNITE, THAT MEETS MANY OF THE OBJECTIVES AND OUTCOMES

LISTED ABOVE.

- PROVIDED SAME DAY THERAPIST SERVICES FOR CAREGIVERS WHO NEED THERAPY

AND BEREAVEMENT OR HOSPICE SUPPORT.

- INCREASED THE NUMBER OF REFERRALS SIGNIFICANTLY OVER THE LAST TWO

YEARS' VOLUMES.

- CONTRACTED FOR A LOCAL PSYCHIATRIST WHO CAN SEE CAREGIVERS WITHIN 48

HOURS OF REFERRAL WHO NEED CONTROLLED SUBSTANCE MEDICATION MANAGEMENT.

AIM #2 IMPROVING COORDINATION OF CARE

HEALTH NEED IDENTIFIED: TRANSITION OF PATIENTS FROM PEDIATRIC TO ADULT

HEALTHCARE - SICKLE CELL

STRATEGY 1. CONTINUE TO WORK WITH ADULT SICKLE CELL CENTERS IN THE

COMMUNITY TO ENHANCE A SEAMLESS TRANSITION FROM PEDIATRIC CARE.

STRATEGY 2. ENHANCE ADOLESCENT AND YOUNG ADULTS (AYA) TRANSITION

CLINICS WITH CO-LOCATION OF PEDIATRIC AND ADULT HEMATOLOGY PROVIDERS.

STRATEGY 3. AUGMENT FORMAL PROGRAMMING AND PLANNING PROCESSES FOR

ADOLESCENTS WITH HEMATOLOGIC AND ONCOLOGIC DISEASES, THROUGH

DEVELOPMENT OF DISEASE EDUCATIONAL CURRICULUM, TRAINING MODULES AND

WEBSITE TO FOSTER INCREASED ADOLESCENT AUTONOMY AND MEDICAL LITERACY.

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

STRATEGY 4. RECRUIT FOR NEW SICKLE CELL FELLOWSHIP.

ACTIONS TAKEN:

- TRANSITION NAVIGATOR WAS HIRED BY METHODIST AND WORKS PART-TIME AT

ST. JUDE ADOLESCENT SICKLE CELL DISEASE (SCD) CLINIC TO SUPPORT

EMERGING ADULTS IN ENGAGING IN THEIR FIRST AND SUBSEQUENT VISITS.

- 47 PATIENTS WITH SCD WERE TRANSFERRED CARE FROM ST. JUDE TO ADULT

CLINICS, COMPRISING A RATE OF ADULT CARE PLACEMENT OF 94% FOR THE PAST

YEAR.

- 8 PATIENTS ATTENDED THE TRANSITION TOUR THIS PAST YEAR.

- 139 PATIENTS RECEIVED TRANSITION EDUCATION THIS PAST YEAR.

- TWO ADULT HEMATOLOGISTS NOW ATTEND THE ADOLESCENT CLINIC AT ST.

JUDE.

HEALTH NEED IDENTIFIED: TRANSITION OF PATIENTS FROM PEDIATRIC TO ADULT

HEALTHCARE - CANCER SURVIVORS

STRATEGY 1. PROVIDE WORKSHOPS AND SPEAKERS THAT OFFER INFORMATION ABOUT

AVAILABLE RESOURCES.

STRATEGY 2. GIVE SURVIVORS AND THEIR FAMILIES THE OPPORTUNITY TO LEARN

FROM OTHER SURVIVORS.

STRATEGY 3. ENSURE THAT SURVIVORS UNDERSTAND HOW TO APPROACH HEALTHCARE

POST-TREATMENT.

STRATEGY 4. OFFER AN ONLINE RESOURCE FOR CONTINUOUS FLOW OF

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

SURVIVORSHIP INFORMATION (TOGETHER).

STRATEGY 5. ASSESS LATE EFFECTS OF CANCER THERAPY ON PEDIATRIC CANCER

SURVIVORS.

STRATEGY 6. USE INFORMATION FROM THESE STUDIES TO DEFINE RISK GROUPS

FOR VARIOUS LATE EFFECTS AND ASSESS INTERVENTION.

ACTIONS TAKEN:

- SURVIVORSHIP CLINICAL ACTIVITIES HAVE FOCUSED ON EDUCATING SURVIVORS

ABOUT POTENTIAL HEALTH RISKS AND RISK MITIGATION MEASURES AND

FACILITATING THEIR ACCESS TO SURVEILLANCE AND REMEDIAL INTERVENTION.

SURVIVORS AND FAMILIES ARE COUNSELED TO ENROLL IN THE PATIENT PORTAL

AND OR APP TO ENSURE THEY HAVE OPTIMAL ACCESS TO CLINICAL DATA TO SHARE

WITH LOCAL HEALTH CARE PROVIDERS AND THAT THE INSTITUTION HAS ACCURATE

CONTACT INFORMATION.

- THE SURVIVORSHIP TEAM HAS PARTICIPATED IN A VARIETY OF

ONLINE/VIRTUAL FORUMS TO EDUCATE SURVIVORS/FAMILIES, GRADUATE MEDICAL

TRAINEES, AND BEHAVIORAL AND MEDICAL HEALTH CARE PROVIDERS ABOUT

SURVIVORSHIP CARE. EXAMPLES OF LECTURES/SEMINARS FOLLOW:

-- DR. MELISSA M. HUDSON: SCIENCE OF CHILDHOOD CANCER VIRTUAL LECTURE

SERIES, "THE ROLE OF SURVIVORSHIP RESEARCH IN ADVANCING CHILDHOOD

CANCER CARE AND QUALITY OF SURVIVAL", SEPTEMBER 2, 2021.

-- DR. MATTHEW EHRHARDT: SURVIVORSHIP CARE PLANNING. VIVA FOUNDATION

FOR CHILDREN WITH CANCER ANNUAL CONFERENCE, VIRTUAL (SINGAPORE),

JANUARY 2022.

-- DR. STEPHANIE DIXON: DIXON SB. OPTIMAL MANAGEMENT AND TREATMENT

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

COORDINATION OF LONG-TERM TOXICITIES IN PEDIATRIC LEUKEMIA. GLOBAL

LEUKEMIA ACADEMY LATIN AMERICA 2022: EMERGING AND PRACTICAL CONCEPTS

AND CONTROVERSIES IN LEUKEMIAS. MARCH 2022.

-- DR. DANIEL MULROONEY: ORGAN HEALTH AFTER CHILDHOOD CANCER - CARDIAC

LATE EFFECTS, ST. JUDE CHILDREN'S RESEARCH HOSPITAL-VIVA SURVIVORSHIP,

JANUARY 2022.

HEALTH NEED IDENTIFIED: OUTPATIENT CARE EXPERIENCE - TRANSITION OF CARE

FROM SPECIALTY TO PRIMARY CARE PROVIDERS

STRATEGY 1. DEVELOP MATERIALS TO EDUCATE PATIENTS ON THE PROCESS OF

FINDING A PRIMARY CARE PROVIDER IN THEIR COMMUNITY WHO ACCEPTS THEIR

HEALTH INSURANCE.

STRATEGY 2. WORK WITH HIMES/CLINICAL INFORMATICS TO REVIEW

STATISTICS/REPORTS RE: "FAMILY PHYSICIAN" FIELD IN EMR.

STRATEGY 3. DEVELOP PROCESS FOR CAPTURING OUTCOMES RELATED TO PRIMARY

CARE PROVIDER IDENTIFICATION.

STRATEGY 4. INCREASE THE PERCENTAGE OF ONCOLOGY TREATMENT SUMMARIES

SENT TO PRIMARY CARE PROVIDERS WITHIN TWO WEEKS OF THERAPY COMPLETION.

ACTIONS TAKEN:

- PROVIDE EDUCATIONAL MATERIALS TO PATIENTS WHO NEED HEALTH CARE

PROVIDERS IN THEIR LOCAL COMMUNITIES.

- DEVELOPED A NEW HANDOUT IDENTIFYING LOCAL MENTAL HEALTH PROVIDERS.

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

- IMPLEMENTED NEW EPIC REPORT TO TRACK STATISTICS.

- CREATED "TRANSITION" TAB IN EPIC WHERE IS READILY VIEWABLE BY

PATIENT'S CARE TEAM.

- CREATED A WORKING GROUP WHO ARE TASKED WITH DESIGNING AN

EVIDENCE-BASED CLINICAL PATHWAY TO GUIDE THE TRANSITION FROM ST. JUDE

SUB-SPECIALISTS TO SUB-SPECIALISTS IN THE PATIENT'S LOCAL COMMUNITY.

- ADDED AN "ESTIMATED DATE OF THERAPY COMPLETION" FIELD IN EPIC TO

FACILITATE TIMELY TRANSITION PLANNING AND COMMUNICATION BETWEEN CARE

TEAMS.

HEALTH NEED IDENTIFIED: OUTPATIENT CARE EXPERIENCE - PHYSICIAN

COORDINATION OF CARE

STRATEGY 1. CONTINUE TO IMPROVE THE CLINICIAN PORTAL TO PERMIT

REFERRING AND AFFILIATED PHYSICIANS' CONVENIENT ACCESS TO PATIENT

INFORMATION, IN ACCORDANCE WITH APPLICABLE LAW.

ACTIONS TAKEN:

- AFFILIATE PROGRAM COMPLETED A QUALITY IMPROVEMENT PROJECT TO IMPROVE

COMMUNICATION AND TRANSITION FLOW FOR SHARED AFFILIATE PATIENTS ON

NON-PROTOCOL TREATMENT PLANS.

- COMPLETED ANNUAL COMMUNICATION SURVEY WHICH HELPS TO GUIDE NEW

COORDINATION OF CARE INITIATIVES.

- EXPANDED THE AFFILIATE NAVIGATOR PROGRAM TO INCLUDE CARE

COORDINATION.

- INTRODUCED CARE EVERYWHERE AND EPIC CARE LINK PROCESSES TO

FACILITATE REFERRALS, CLINICIAN ACCESS TO PATIENT INFORMATION AND

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

TRANSITION OF CARE ACTIVITIES.

AIM #3 IMPROVING CHILD HEALTH STATUS

HEALTH NEED IDENTIFIED: COMMUNITY HEALTH EDUCATION

STRATEGY 1. ST. JUDE PROFESSIONALS WILL PROVIDE INFORMATION AND

RESOURCES ABOUT SICKLE CELL DISEASE, HIV, CANCER, FLU, AND OTHER

PEDIATRIC LIFE-THREATENING DISEASES.

STRATEGY 2. OFFER EDUCATIONAL OPPORTUNITIES AND OTHER INFORMATION ABOUT

HEALTHCARE CAREERS.

ACTIONS TAKEN:

- TOGETHER BY ST. JUDE WEBSITE PROVIDES RELIABLE MEDICAL EXPLANATIONS

AND CLINICAL CARE INFORMATION IN EASY-TO-UNDERSTAND LANGUAGE. IT IS

AVAILABLE TO PATIENTS AND THEIR FAMILIES ANYWHERE IN THE WORLD WITH

CONTENT IS NOW AVAILABLE IN 10 LANGUAGES: ENGLISH, ARABIC, BURMESE,

CHINESE (SIMPLIFIED), FRENCH, HINDI, PORTUGUESE, RUSSIAN, SPANISH AND

URDU.

- VACCINES BRING US CLOSER CAMPAIGN ILLUSTRATES THE IMPORTANCE OF THE

COVID-19 VACCINE AND ITS ROLE IN HELPING TO END THE PANDEMIC. THE

CAMPAIGN BEGAN AS AN INTERNAL INITIATIVE FOCUSED ON EMPLOYEE

VACCINATION TO KEEP PATIENTS AND THEIR FAMILIES SAFE FROM COVID-19, BUT

EXPANDED TO EXTERNAL AUDIENCES THROUGH STORIES, VIDEOS AND GRAPHICS

FEATURED ON THE ST. JUDE WEBSITE AND SOCIAL MEDIA PLATFORMS.

- PROGRESS BLOG POSTS: ST. JUDE PUBLISHED 40BLOG POSTS THIS YEAR WITH

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

EDUCATIONAL INFORMATION ON BASIC RESEARCH, COVID-19, HPV, SAFER UKRAINE,

AND GENERAL CHILDHOOD CANCER AND HEALTH RESOURCES.

- COMMUNITY EDUCATION AND ENGAGEMENT: IN FY22, ST. JUDE OPENED THE

DOOR TO HEALTH CARE CAREER POSSIBILITIES FOR MORE THAN 1,400 LOCAL

EIGHTH GRADERS DURING THE JUNIOR ACHIEVEMENT OF MEMPHIS AND THE

MID-SOUTH'S INSPIRE EXPO. THE INTERACTIVE BOOTH BROUGHT PATIENT AND

RESEARCH SETTINGS TO LIFE FOR STUDENTS WITH ACTIVITIES SUCH AS TAKING A

BLOOD PRESSURE, PERFORMING CHEST COMPRESSIONS, LOOKING UNDER A

MICROSCOPE AND ENGAGING WITH RESEARCHERS AND CLINICAL STAFF.

HEALTH NEED IDENTIFIED: PREVENTING VIRUS-ASSOCIATED CANCERS THROUGH

INCREASED HPV VACCINATION

STRATEGY 1. LAUNCH SEARCH COMMITTEE, DEVELOP AND EVALUATE CANDIDATES,

HIRE AND ONBOARD A NEW FACULTY DIRECTOR FOR THE HPV CANCER PREVENTION

INITIATIVE.

STRATEGY 2. CONTINUE AND/OR STRENGTHEN PARTNERSHIPS WITH OTHERS IN THE

HPV VACCINATION SPACE (E.G. NATIONAL HPV VACCINATION ROUNDTABLE, HPV

CANCER FREE TENNESSEE) THROUGH ACTIVE PARTICIPATION IN COMMITTEES AND

MEETINGS.

ACTIONS TAKEN:

- LAUNCHED AND IMPLEMENTED A PUBLIC AWARENESS CAMPAIGN PROMOTING

ON-TIME HPV VACCINATION WITH MORE THAN 110 ORGANIZATIONAL AND

INDIVIDUAL CAMPAIGN PARTNERS (PATH TO A BRIGHT FUTURE).

- ESTABLISHED AND SUPPORTED THE MEMPHIS AND SHELBY COUNTY HPV CANCER

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

PREVENTION ROUNDTABLE.

- DEVELOPED STATE HPV DATA PROFILES FOR TENNESSEE, ARKANSAS, MISSOURI,

MISSISSIPPI, ALABAMA, AND LOUISIANA THAT INCLUDE THE MOST CURRENT HPV

DATA AND TRENDS TO INFORM ACTIONABLE OPPORTUNITIES TO INCREASE HPV

VACCINATION COVERAGE.

- HOSTED FIVE VIRTUAL SEMINARS IN SUPPORT OF INTERNATIONAL HPV

AWARENESS DAY. THE SEMINARS HAD A TOTAL OF 785 ATTENDEES.

- ADDITIONALLY, THE PROGRAM TEAM MEMBERS PARTICIPATED IN MULTIPLE

MEETINGS WITH PARTNERS, INCLUDING NATIONAL HPV VACCINATION ROUNDTABLE,

CDC, AMERICAN CANCER SOCIETY, HPV CANCER FREE TENNESSEE COALITION,

PREVENT CANCER FOUNDATION, MERCK, GLOBAL INITIATIVE AGAINST HPV AND

CERVICAL CANCER. PARTNERSHIP OUTCOMES INCLUDED THE CONVENING OF A LOCAL

HPV CANCER PREVENTION ROUNDTABLE FOR MEMPHIS AND SHELBY COUNTY, AS WELL

AS ENGAGEMENT WITH PARTNERS IN ALABAMA, ARKANSAS, LOUISIANA,

MISSISSIPPI, MISSOURI, AND TENNESSEE BY PARTICIPATING IN STATE-LEVEL

COALITIONS AND WITH ORGANIZATIONS ADDRESSING HPV CANCER PREVENTION IN

THESE STATES.

HEALTH NEED IDENTIFIED: HIV COLLABORATION WITH COMMUNITY COALITION

STRATEGY 1. FORGE ACTION-ORIENTED PARTNERSHIPS BETWEEN HEALTH

RESEARCHERS AND COMMUNITY MEMBERS.

STRATEGY 2. LINK YOUTH TO CONFIDENTIAL HIV TESTING, COUNSELING SERVICES

AND SPECIALIZED YOUTH CARE.

STRATEGY 3. STRENGTHEN SERVICES THAT SUPPORT YOUNG PEOPLE WITH HIV AND

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

RELATED MEDICAL AND SOCIAL PROBLEMS.

STRATEGY 4. FOCUS PREVENTION STRATEGIES WHERE SOCIAL DETERMINANTS OF
HEALTH EXISTS, AND HELP IS MOST NEEDED.

ACTIONS TAKEN:

- THE OUTREACH TEAM HOSTED 11 VIRTUAL CONNECT TO PROTECT (C2P) MEMPHIS
COMMUNITY COALITION MEETINGS, AVERAGING 33 ATTENDEES. C2P MEMPHIS IS A
COALITION OF 25 PLUS COMMUNITY-BASED STAKEHOLDERS WITH A SHARED VISION
OF OPTIMIZING HIV PREVENTION AND TREATMENT IN SHELBY COUNTY. THESE
VIRTUAL MEETINGS PROVIDED A FORUM FOR OUTSIDE COLLABORATORS ("SPARK"
PROJECT [UNIVERSITY OF CONNECTICUT] AND SHIFT PROJECT [MEHARRY MEDICAL
COLLEGE]) TO SHARE ABOUT RESEARCH PROJECTS. THE VIRTUAL MEETINGS
HIGHLIGHTED THE WORK OF C2P MEMBER AGENCIES INCLUDING THOSE THAT HAVE
RECEIVED CDC FUNDS AS PART OF ENDING THE HIV EPIDEMIC (EHE) FUNDING.

- THE OUTREACH TEAM WITH THE C2P COALITION ALSO HOSTED A MEETING WITH
THE LEADERSHIP OF THE FAST-TRACK CITIES INITIATIVE. THE FAST-TRACK
CITIES INITIATIVE, WITH THE CORE PARTNERS OF UNAIDS, THE CITY OF PARIS,
THE INTERNATIONAL ASSOCIATION OF PROVIDERS OF AIDS CARE (IAPAC) AND
UN-HABITAT, SERVES TO PROVIDE SUPPORT TO PRIORITY CITIES TO
"FAST-TRACK" THEIR HIV RESPONSES, TO DELIVER ON THE COMMITMENTS OF THE
PARIS DECLARATION TO END THE AIDS EPIDEMIC BY 2030, AND TO ADDRESS
DISPARITIES IN ACCESS TO BASIC HEALTH AND SOCIAL SERVICES, SOCIAL
JUSTICE, AND ECONOMIC OPPORTUNITIES.

- THE OUTREACH TEAM MAINTAINS A STRONG LINKAGE TO CARE PROGRAM IN
COLLABORATION WITH THE LOCAL SHELBY COUNTY HEALTH DEPARTMENT AND
COMMUNITY PARTNERS. OF THE APPROXIMATE 62 NEWLY DIAGNOSED YOUTH

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

REFERRALS RECEIVED, 49 (UNDER 24 YEARS OF AGE), WERE LINKED TO CARE.

- THE OUTREACH TEAM PARTICIPATED IN 24 OUTREACH EVENTS REACHING A

TOTAL OF 1,292 INDIVIDUALS, WITH A FOCUS ON YOUTH. ENGAGEMENT AT THESE

EVENTS INCLUDES DISSEMINATION OF INFORMATION ABOUT HIV PREVENTION

CLINICAL TRIALS. IN FY22 THERE WERE TWO LONG-ACTING ANTIRETROVIRAL

PREVENTION TRIALS THAT THE TEAM SHARED INFORMATION ABOUT IN THE

COMMUNITY.

- THE OUTREACH TEAM CLOSELY COLLABORATED WITH THE TENNESSEE DEPARTMENT

OF HEALTH, AND WITH CDC FUNDING, ACTED AS THE ENDING THE HIV EPIDEMIC

COORDINATING CENTER FOR SHELBY COUNTY. THE TEAM HELPED MAINTAIN THE

[HTTPS://ENDHIV901.ORG/](https://endhiv901.org/) WEBPAGE THAT SERVES AS THE DASHBOARD FOR ALL

EHE-RELATED RESOURCES IN THE COUNTY AND HELPED WITH THE SELECTION,

SETUP, AND HOSTING OF THE ENDHIV901 COMMUNITY ADVISORY BOARD.

HEALTH NEED IDENTIFIED: CHILD KNOWLEDGE OF CANCER PREVENTION,

NUTRITION, OBESITY, AND PHYSICAL ACTIVITY

STRATEGY 1. PARTNER WITH LOCAL EDUCATION AGENCIES TO DISSEMINATE CANCER

AND HEALTHY LIVING EDUCATIONAL PROGRAMS.

ACTIONS TAKEN:

- IMPLEMENTED THE KINDERGARTEN COLLABORATIVE, A PARTNERSHIP WITH

MEMPHIS SHELBY COUNTY SCHOOLS TO CO-CREATE LEARNING MODULES THAT

INTEGRATE SCIENCE EDUCATION WITH LITERACY, NUMERACY, AND SOCIAL AND

EMOTIONAL SKILL DEVELOPMENT. YOUNG LEARNERS EXPLORE HOW INFECTIOUS

DISEASES ARE SPREAD FROM PERSON TO PERSON AND DEVELOP AN INTERVENTION

THAT CAN PREVENT THE SPREAD OF DISEASE IN THEIR CLASSROOM. THE PROGRAM

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

WAS FACILITATED AT 5 ELEMENTARY SCHOOLS WITH 12 KINDERGARTEN TEACHERS

TO OVER 240 KINDERGARTEN STUDENTS.

- THE AFTERSCHOOL STEM CLUBS TEACH 5TH GRADE STUDENTS ABOUT THE SIGNS

AND SYMPTOMS OF OSTEOSARCOMA, POSITIONING THEM AS PHYSICIAN SCIENTISTS

AND ENGINEERS TO DIAGNOSE AND TREAT THE DISEASE. THE CLUB WAS DELIVERED

AT 21 ELEMENTARY SCHOOLS AND REACHED 250 5TH GRADE STUDENTS IN MEMPHIS

SHELBY COUNTY SCHOOLS.

- MIDDLE SCHOOL COMMUNITY HEALTH CLUBS FACILITATE MIDDLE SCHOOL

STUDENTS' (GRADES 6-8) EXPLORATION OF CANCER METRICS AND SOCIAL

DETERMINANTS OF HEALTH. YOUTH PARTICIPATING IN THE CLUB DEVELOP AN

INFOGRAPHIC TO INCREASE AWARENESS OF UPSTREAM FACTORS THAT CREATE

ENVIRONMENTS WHERE CANCER DISPARITIES CAN EXIST. THE CLUB WAS OFFERED

AT 2 MIDDLE SCHOOLS AND REACHED 30 MIDDLE SCHOOL STUDENTS.

- THE CANCER CONTROL AND DISPARITIES FELLOWSHIP IS A RESEARCH

IMMERSION PROGRAM THAT IS COUPLED WITH A TEACHER-LED CLASSROOM LEARNING

MODULE DELIVERED DURING THE ACADEMIC YEAR. AS PART OF THEIR CLASSROOM

LEARNING, YOUTH EXPLORE CANCER METRICS USING DATA ON THE NCI STATE

PROFILES WEBSITE TO IDENTIFY CANCER DISPARITIES IN THEIR COMMUNITY.

THEN, USING THE SOCIAL DETERMINANTS OF HEALTH FRAMEWORK, THEY PROPOSE A

CANCER CONTROL PROGRAM THAT ADDRESSES UPSTREAM FACTORS THAT CREATE

ENVIRONMENTS WHERE THESE DISPARITIES CAN EXIST. STUDENTS WHO

PARTICIPATE IN THE CURRICULUM ARE ELIGIBLE TO APPLY FOR A RESEARCH

IMMERSION PROGRAM WHERE THEY WORK WITH A PUBLIC HEALTH EXPERT TO

RESEARCH CANCER CONTROL PROGRAMS DURING THE SUMMER. THE FELLOWSHIP

CURRICULUM WAS DELIVERED IN 2 SCHOOLS IN THE MEMPHIS AREA TO

APPROXIMATELY 240 HIGH SCHOOL STUDENTS.

- THE CANCER EDUCATION AND OUTREACH PROGRAM PARTNERED WITH THE MEMPHIS

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

SHELBY COUNTY SCHOOLS SUMMER LEARNING ACADEMY TO OFFER CANCER AND

HEALTH EDUCATION TO APPROXIMATELY 150 YOUTH.

ST. JUDE CHILDREN'S RESEARCH HOSPITAL:

PART V, SECTION B, LINE 7A: THE CHNA REPORT WAS MADE WIDELY AVAILABLE

AT THE FOLLOWING URL:

[HTTPS://WWW.STJUDE.ORG/ABOUT-ST-JUDE/FINANCIALS/COMMUNITY-HEALTH-NEEDS-ASSESSMENT.HTML](https://www.stjude.org/about-st-jude/financials/community-health-needs-assessment.html)

ST. JUDE CHILDREN'S RESEARCH HOSPITAL:

PART V, SECTION B, LINE 10A: THE HOSPITAL FACILITY'S MOST RECENTLY

ADOPTED IMPLEMENTATION STRATEGY IS AVAILABLE AT THE FOLLOWING URL:

[HTTPS://WWW.STJUDE.ORG/ABOUT-ST-JUDE/FINANCIALS/COMMUNITY-HEALTH-NEEDS-ASSESSMENT.HTML](https://www.stjude.org/about-st-jude/financials/community-health-needs-assessment.html)

ST. JUDE CHILDREN'S RESEARCH HOSPITAL:

PART V, SECTION B, LINE 14: ST. JUDE CURRENTLY DOES NOT BILL NOR PURSUE

PAYMENT FOR ANY ST. JUDE PATIENT; THEREFORE, ST. JUDE DOES NOT HAVE A

BASIS FOR CALCULATING AMOUNTS CHARGED TO PATIENTS.

ST. JUDE CHILDREN'S RESEARCH HOSPITAL:

PART V, SECTION B, LINE 16A: THE FAP WAS MADE WIDELY AVAILABLE AT THE

FOLLOWING URL:

[HTTPS://WWW.STJUDE.ORG/LEGAL/FINANCIAL-ASSISTANCE-POLICY.HTML](https://www.stjude.org/legal/financial-assistance-policy.html)

ST. JUDE CHILDREN'S RESEARCH HOSPITAL:

PART V, SECTION B, LINE 16B: BASED ON THE FINANCIAL ASSISTANCE

Part V Facility Information *(continued)*

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

STATEMENT ([HTTPS://WWW.STJUDE.ORG/LEGAL/FINANCIAL-](https://www.stjude.org/legal/financial-)

ASSISTANCE-STATEMENT.HTML) AND FINANCIAL ASSISTANCE POLICY

([HTTPS://WWW.STJUDE.ORG/LEGAL/FINANCIAL-ASSISTANCE-POLICY.HTML](https://www.stjude.org/legal/financial-assistance-policy.html)), ST.

JUDE DOES NOT HAVE AN APPLICATION FORM.

ST. JUDE CHILDREN'S RESEARCH HOSPITAL:

PART V, SECTION B, LINE 16C: A PLAIN LANGUAGE SUMMARY WAS MADE WIDELY

AVAILABLE AT THE FOLLOWING URL:

[HTTPS://WWW.STJUDE.ORG/LEGAL/FINANCIAL-ASSISTANCE-STATEMENT.HTML](https://www.stjude.org/legal/financial-assistance-statement.html)

Part VI Supplemental Information

Provide the following information.

- 1 **Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 **Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- 3 **Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 **Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 **State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

PART I, LINE 3C:

NO FAMILY EVER PAYS ST. JUDE FOR TREATMENT. ALL PATIENTS ARE ELIGIBLE TO
 RECEIVE MEDICAL CARE AND SUPPORT SERVICES AT NO COST. THERE ARE NO TESTS
 OR THRESHOLDS APPLIED TO DETERMINE ELIGIBILITY FOR FINANCIAL ASSISTANCE.
 ALL PATIENTS ACCEPTED FOR ST. JUDE TREATMENT RECEIVE CARE REGARDLESS OF
 THEIR ABILITY TO PAY.

PART I, LINE 7:

COST-TO-CHARGE RATIO DERIVED FROM WORKSHEET 2, RATIO OF PATIENT CARE COST
 TO CHARGES. COST-TO-CHARGE RATIO USED FOR LINE 7A FINANCIAL ASSISTANCE AT
 COST, LINE 7B MEDICAID, AND LINE 7C COSTS OF OTHER MEANS-TESTED GOVERNMENT
 PROGRAMS.

PART I, LINE 7G:

ST. JUDE CHILDREN'S RESEARCH HOSPITAL INCLUDED AS SUBSIDIZED HEALTH
 SERVICES SUPPORT FOR EIGHT AFFILIATE CLINICS TOTALING APPROXIMATELY \$7.9
 MILLION.

Part VI Supplemental Information (Continuation)

PART II, COMMUNITY BUILDING ACTIVITIES:

ST. JUDE CHILDREN'S RESEARCH HOSPITAL IS AN ACTIVE AND ENGAGED MEMBER OF THE MEMPHIS HEALTH COMMUNITY. EMPLOYEES PARTICIPATE IN BUSINESS, EDUCATION, OUTREACH AND CIVIC PROGRAMS AND ACTIVITIES FOSTERING ECONOMIC DEVELOPMENT AND COMMUNITY HEALTH IMPROVEMENT ADVOCACY WHICH PROMOTE THE HEALTH AND WELLNESS OF THE COMMUNITIES WE SERVE.

THE ST. JUDE CHILDREN'S RESEARCH HOSPITAL PRESIDENT AND CEO IS A MEMBER OF MEMPHIS TOMORROW. MEMPHIS TOMORROW IS AN ASSOCIATION OF CHIEF EXECUTIVE OFFICERS OF MEMPHIS' LARGEST ENTERPRISES. THE PURPOSE IS TO BRING TOP BUSINESS LEADERS TOGETHER WITH GOVERNMENT AND CIVIC LEADERS TO FOSTER ECONOMIC PROSPERITY FOR ALL WHO LIVE IN OUR COMMUNITY. THEIR INITIATIVES ARE FOCUSED IN THOSE AREAS WHICH DIRECTLY IMPACT ECONOMIC GROWTH AND OPPORTUNITY, INCLUDING HUMAN CAPITAL DEVELOPMENT, INDUSTRY DEVELOPMENT, AND PUBLIC SAFETY.

ST. JUDE ALSO PARTICIPATES WITH MEMPHIS FAST FORWARD WHOSE STRATEGIES ARE BASED ON THE PREMISE THAT ECONOMIC GROWTH AND PROSPERITY, AND IMPROVED QUALITY OF LIFE, WILL FOLLOW ONCE MEMPHIS AND SHELBY COUNTY SUCCESSFULLY ADDRESS THE BASICS: GOOD JOBS, QUALITY EDUCATION, SAFE STREETS AND EFFICIENT GOVERNMENT.

ST. JUDE IS A MEMBER OF THE ASPIRING FOR PURCHASING EXCELLENCE (APEX) ASSOCIATION OF MEMPHIS. APEX IS AN ASSOCIATION OF PURCHASING AND PROCUREMENT PROFESSIONALS FROM MEMPHIS ORGANIZATIONS WHOSE PURPOSE IS TO PROMOTE BEST PRACTICES IN SUPPLIER DIVERSITY. ADDITIONALLY, ST. JUDE IS GOLD SPONSOR FOR THE MID-SOUTH MINORITY BUSINESS COUNCIL (MMBC) ECONOMIC DEVELOPMENT FAIR. THE MMBC SERVES AS THE MID-SOUTH'S FOREMOST MINORITY

Part VI Supplemental Information (Continuation)

BUSINESS DEVELOPMENT ORGANIZATION. THE MMBC HELPS TO DEVELOP A STRONG

MINORITY AND WOMEN BUSINESS COMMUNITY TO IMPACT ECONOMICALLY THE ENTIRE

MID-SOUTH REGION.

THE PEDIATRIC ONCOLOGY EDUCATION (POE) PROGRAM BROUGHT IN 33 SUMMER

STUDENTS FOR INTERNSHIPS IN BASIC SCIENCE OR CLINICAL RESEARCH. THE RHODES

COLLEGE SUMMER PLUS PROGRAM ACCEPTS 15 STUDENTS INTO THE HOSPITAL'S

RESEARCH LABORATORIES FOR A PERIOD OF ONE SUMMER, ONE ACADEMIC YEAR, AND A

SECOND SUMMER. IN 2022, ST. JUDE HOSTED 16 SHELBY COUNTY HIGH SCHOOL

STUDENTS FOR AN IMMERSIVE SUMMER LAB INTERNSHIP PROGRAM. THESE PROGRAMS

SUPPORT INCREASING THE AWARENESS OF CAREERS IN RESEARCH SCIENCE,

HEALTHCARE, OR HEALTHCARE MANAGEMENT AND CONTRIBUTE TO PREPARING STUDENTS

TO ENTER THESE CAREERS.

THE CLINICAL EDUCATION AND TRAINING OFFICE HOSTS APPROXIMATELY 50 STUDENTS

ANNUALLY FOR PATIENT CARE SHADOWING AND ROTATION EXPERIENCES. THESE

STUDENTS ARE AT DIFFERENT STAGES OF TRAINING AND ARE GENERALLY IN MEDICAL

SCHOOL. THIS PROGRAM HELPS PARTICIPANTS DETERMINE THEIR CAREER IN MEDICINE

ACROSS THE FIELDS OF ONCOLOGY, HEMATOLOGY AND INFECTIOUS DISEASES.

THE FAMILY, GUEST AND VOLUNTEER SERVICES DEPARTMENT PROVIDES SUMMER

PROGRAMS FOR HIGH SCHOOL STUDENTS AND YEAR-ROUND PROGRAMS FOR COLLEGE

STUDENTS. BOTH PROGRAMS DRIVE ENTRY INTO HEALTH CAREERS. THE DEPARTMENT

ALSO ENGAGES TWELVE FULL-TIME INTERNS, 4 EACH SEMESTER, WHO ARE EMBEDDED

ON THE TEAM AND PREPARED FOR CAREERS IN NON-PROFIT LEADERSHIP OR

HEALTHCARE MANAGEMENT.

ST. JUDE OFFERS EXPERIENTIAL LEARNING INTERNSHIPS ACROSS MANY AREAS FROM

Part VI Supplemental Information (Continuation)

SCIENCE TO LEGAL, INFORMATION SERVICES, HUMAN RESOURCES, COMMUNICATION AND
ACCOUNTING.

THE CHIEF GOVERNMENT AFFAIRS OFFICER SERVES ON THE BOARD OF DIRECTORS OF
THE MEMPHIS RIVER PARKS PARTNERSHIP (MRPP). THE MRPP IS A NON-PROFIT
ORGANIZATION THAT, UNDER A LONG-TERM CONTRACT WITH THE CITY OF MEMPHIS,
MANAGES ALL THE PARKS ALONG A 5-MILE STRETCH OF THE MEMPHIS RIVERFRONT.
ELEMENTS ALONG THE RIVER FOSTER HEALTHY LIFESTYLES INCLUDING RIVERFIT, A
SERIES OF PHYSICAL FITNESS CHALLENGES, AND A PLAYGROUND DESIGNED
SPECIFICALLY FOR CHILDREN AT BEALE ST. LANDING.

THE CHIEF GOVERNMENT AFFAIRS OFFICER SERVES ON THE BOARD OF COMMISSIONERS
OF THE MEMPHIS AREA TRANSIT AUTHORITY (MATA). HE HELPS TO PROMOTE THE
HEALTH OF THE COMMUNITY BY ADVOCATING FOR POLICIES THAT ENABLE ENHANCED
MOBILITY FOR A LARGER PERCENTAGE OF THE POPULATION OF MEMPHIS AND SHELBY
COUNTY.

THE CHIEF LEGAL OFFICER IS BOARD COUNSEL, AND A BOARD MEMBER OF THE
MEMPHIS CHILD ADVOCACY CENTER, WHICH HELPS LOCAL CHILDREN FIND SAFETY AND
HEALING (INCLUDING ACCESS TO A MENTAL HEALTH PROFESSIONAL) AFTER A REPORT
OF SEXUAL OR OTHER SEVERE ABUSE AND OFFERS ABUSE PREVENTION TRAINING TO
COMMUNITY VOLUNTEERS AND PARENTS.

THE MANAGING COUNSEL FOR HEALTH AFFAIRS SERVES ON THE BOARD OF THE MEMPHIS
BAR ASSOCIATION HEALTH LAW SECTION.

PART III, LINE 2:

BAD DEBT EXPENSE IS EQUAL TO CHARGES ON ACCOUNTS DETERMINED TO BE

Part VI Supplemental Information (Continuation)

UNCOLLECTIBLE.

THERE WERE NO UNCOLLECTIBLE ACCOUNTS IN THE CURRENT YEAR.

PART III, LINE 3:

ALL PATIENTS ARE ELIGIBLE FOR FINANCIAL ASSISTANCE UNDER THE FINANCIAL ASSISTANCE POLICY. THERE WAS NO BAD DEBT EXPENSE ATTRIBUTABLE TO PATIENTS UNDER THE FINANCIAL ASSISTANCE POLICY. ST. JUDE CHILDREN'S RESEARCH HOSPITAL DOES NOT CONSIDER BAD DEBT EXPENSE A COMMUNITY BENEFIT.

PART III, LINE 4:

NET PATIENT SERVICE REVENUES - NET OPERATING REVENUES ARE RECORDED AT THE TRANSACTION PRICE ESTIMATED BY THE HOSPITAL TO REFLECT THE TOTAL CONSIDERATION DUE FROM THIRD-PARTY PAYORS IN EXCHANGE FOR PROVIDING GOODS AND SERVICES IN PATIENT CARE. THESE SERVICES ARE CONSIDERED TO BE A SINGLE PERFORMANCE OBLIGATION AND HAVE A DURATION OF LESS THAN ONE YEAR. REVENUES ARE RECORDED AS THESE GOODS AND SERVICES ARE PROVIDED. THE TRANSACTION PRICE, WHICH INVOLVES SIGNIFICANT ESTIMATES, IS DETERMINED BASED ON THE HOSPITAL'S STANDARD CHARGES FOR THE GOODS AND SERVICES PROVIDED, WITH A REDUCTION RECORDED FOR PRICE CONCESSIONS RELATED TO THIRD PARTY CONTRACTUAL ARRANGEMENTS AS WELL AS OTHER IMPLICIT PRICE CONCESSIONS.

PART III, LINE 8:

ST. JUDE CHILDREN'S RESEARCH HOSPITAL DOES NOT CONSIDER THE MEDICARE SHORTFALL A COMMUNITY BENEFIT. THE COST TO CHARGE RATIO WAS USED TO DETERMINE MEDICARE ALLOWABLE COSTS OF CARE.

PART III, LINE 9B:

Part VI Supplemental Information (Continuation)

ALL PATIENTS ACCEPTED FOR ST. JUDE TREATMENT RECEIVE CARE WHETHER OR NOT
THEY OR THEIR FAMILIES CAN PAY FOR IT. ST. JUDE DOES HAVE A BILLING
SYSTEM, BUT PATIENTS DO NOT RECEIVE BILLS. IF THE PATIENT HAS INSURANCE,
ST. JUDE BILLS THE INSURANCE PLAN OR OTHER ORGANIZATION THAT PAYS HEALTH
COSTS. THIS IS SET FORTH IN OUR FINANCIAL ASSISTANCE STATEMENT
([HTTPS://WWW.STJUDE.ORG/LEGAL/FINANCIAL-ASSISTANCE-STATEMENT.HTML](https://www.stjude.org/legal/financial-assistance-statement.html)) AND
FINANCIAL ASSISTANCE POLICY ([HTTPS://WWW.STJUDE.ORG/
LEGAL/FINANCIAL-ASSISTANCE-POLICY.HTML](https://www.stjude.org/legal/financial-assistance-policy.html)).

PART VI, LINE 2:

CANCER

PEDIATRIC CANCERS ARE RARE COMPARED TO ADULT CANCERS. ONLY 10,470 NEW
CASES ARE EXPECTED TO OCCUR AMONG CHILDREN 14 YEARS OF AGE AND YOUNGER IN
2022; HOWEVER, CANCER IS THE LEADING CAUSE OF DISEASE-RELATED DEATH IN
U.S. CHILDREN. THE PRINCIPAL FOCUS OF ST. JUDE CHILDREN'S RESEARCH
HOSPITAL IS CANCER. SEVENTY-FIVE PERCENT OF ALL RESOURCES AT ST. JUDE ARE
INVESTED IN ELUCIDATING BASIC BIOLOGICAL MECHANISMS OF PEDIATRIC CANCERS
AND TRANSLATING THIS KNOWLEDGE INTO IMPROVED DIAGNOSTIC TOOLS AND CURATIVE
THERAPIES, WHILE MINIMIZING LONG-TERM SIDE EFFECTS. AS THE FIRST AND ONLY
NATIONAL CANCER INSTITUTE-DESIGNATED COMPREHENSIVE CANCER CENTER FOCUSED
EXCLUSIVELY ON CHILDREN, ST. JUDE SERVES AS A NATIONAL RESOURCE FOR
RESEARCH AND TREATMENT OF PEDIATRIC CANCERS. OUR INITIATIVES ARE DESIGNED
TO IMPACT PEDIATRIC CANCER TREATMENT ON A LOCAL, REGIONAL, NATIONAL AND
GLOBAL SCALE.

THERE ARE NO KNOWN DIFFERENCES IN PEDIATRIC CANCER INCIDENCE BY GEOGRAPHIC
REGION IN THE U.S. CONSEQUENTLY, IT IS NOT POSSIBLE TO CATER OUR CLINICAL
TRIALS TO TARGET PEDIATRIC CANCERS SPECIFICALLY PREVALENT IN OUR CATCHMENT

Part VI Supplemental Information (Continuation)

AREA. WHILE NUMEROUS ADULT CANCERS HAVE BEEN SHOWN TO HAVE HIGH VARIATION
IN INCIDENCE RATES ACROSS RACES AND ETHNICITIES, THE SITUATION IS LESS
CLEAR IN PEDIATRIC CANCER, WHERE FEWER DISCREPANCIES HAVE BEEN IDENTIFIED.
ALTHOUGH OUR CATCHMENT AREA HAS A HIGHER PROPORTION OF AFRICAN-AMERICAN
PATIENTS THAN THE GENERAL U.S. POPULATION, THERE ARE VERY FEW EXAMPLES OF
PEDIATRIC CANCERS IN WHICH THE INCIDENCE IS HIGHER IN RACIAL AND/OR ETHNIC
MINORITIES. CONSEQUENTLY OUR RESEARCH AND CLINICAL TRIALS ADDRESS THE MOST
PRESSING PROBLEMS IN PEDIATRIC CANCER. ST. JUDE OFFERS THERAPEUTIC TRIALS
FOR THE TOP PEDIATRIC CANCERS INCLUDING ACUTE LYMPHOBLASTIC LEUKEMIA,
MEDULLOBLASTOMA, NEUROBLASTOMA, HODGKIN LYMPHOMA, RETINOBLASTOMA,
RHABDOMYOSARCOMA AND OTHERS. MANY OF THESE TRIALS ARE INSTITUTIONALLY
SPONSORED; HOWEVER, ST. JUDE ALSO PARTICIPATES IN SEVERAL CLINICAL TRIALS
CONSORTIA PROVIDING OUR CANCER PATIENTS ACCESS TO A VARIETY OF THERAPEUTIC
STUDIES. PEDIATRIC CANCER PATIENTS MAY EXPERIENCE TREATMENT-RELATED SIDE
EFFECTS MANY YEARS AFTER DIAGNOSIS. THE CHILDHOOD CANCER SURVIVOR STUDY
AND ST. JUDE LIFE ARE TWO STUDIES, ACTIVE AT ST. JUDE, ASSESSING LATE
EFFECTS OF CANCER THERAPY ON PEDIATRIC CANCER SURVIVORS. INFORMATION FROM
THESE STUDIES WILL BE USED TO DEFINE RISK GROUPS FOR VARIOUS LATE EFFECTS
AND ASSESS INTERVENTIONS.

COMMUNITY OUTREACH AND ENGAGEMENT (COE) AT THE ST. JUDE COMPREHENSIVE
CANCER CENTER (SJCCC) PROMOTES A COORDINATED APPROACH TO ENSURING THAT
CHILDREN WHO HAVE CANCER, CHILDREN WHO HAVE SURVIVED CANCER, AND HEALTHY
CHILDREN ALL BENEFIT FROM CUTTING-EDGE SCIENCE, CLINICAL CARE, AND
PREVENTION EFFORTS PROVIDED BY THE SJCCC. THESE COE ACTIVITIES SPAN LOCAL,
NATIONAL, AND GLOBAL GEOGRAPHIC AREAS THROUGH THE COLLECTIVE IMPACT OF THE
ST. JUDE HPV CANCER PREVENTION PROGRAM, CANCER EDUCATION AND OUTREACH
PROGRAM IN SCHOOLS, TOGETHER WEBSITE AND COMMUNITY, ST. JUDE AFFILIATE

Part VI Supplemental Information (Continuation)

NETWORK, AND THE ST. JUDE GLOBAL PEDIATRIC MEDICINE PROGRAM. IN THE SUMMER
OF 2022, ST. JUDE LAUNCHED THE HIGH SCHOOL AND COLLEGE RESEARCH IMMERSION
PROGRAM. THIS PROGRAM OFFERED MEMPHIS-AREA HIGH SCHOOL AND COLLEGE
STUDENTS AN OPPORTUNITY TO PARTICIPATE IN MENTORED RESEARCH PROJECTS IN
ST. JUDE LABORATORY, PSYCHOLOGY, EPIDEMIOLOGY, CLINICAL OR DATA SCIENCE
RESEARCH PROGRAMS. A PRIMARY GOAL OF THE PROGRAM WAS TO PROVIDE ACCESS AND
OPPORTUNITIES TO PARTICIPATE IN MENTORED RESEARCH EXPERIENCE. THE ST. JUDE
PATIENT FAMILY ADVISORY COUNCIL (PFAC) PROVIDES THE OPPORTUNITY FOR COE TO
ENGAGE PATIENTS AND FAMILIES. A MEMBER OF THE COE LEADERSHIP TEAM IS
ACTIVE IN THE PFAC AS A STAFF CHAMPION, ATTENDS MONTHLY MEETINGS, AND
FACILITATES CONNECTIONS, AND SUPPORTS COMMUNICATION BETWEEN THE PFAC AND
THE COE. THE HEALTHY CHILDREN ADVISORY COUNCIL WAS ALSO LAUNCHED IN 2021
TO MEANINGFULLY ENGAGE REPRESENTATIVES OF COMMUNITIES SERVED BY THE
COMPREHENSIVE CANCER CENTER TO FUNCTION IN AN ADVISORY CAPACITY, SUCH AS
BY PROVIDING ADVICE ON IDENTIFYING, PRIORITIZING, AND COMMUNICATING NEEDS
ACROSS THE SJCCC AND TO COMMUNITIES.

HEMATOLOGY

MORE THAN 100,000 PEOPLE IN THE UNITED STATES HAVE SICKLE CELL DISEASE
(SCD), AND IT IS ESTIMATED THAT MORE THAN 1 MILLION PEOPLE WORLDWIDE
SUFFER FROM THE DISEASE. IT IS THE MOST FREQUENT GENETIC BLOOD DISORDER IN
THE WORLD. ST. JUDE HAS ONE OF THE LARGEST PEDIATRIC SCD PROGRAMS IN THE
COUNTRY AND PROVIDES COMPREHENSIVE TREATMENT AND EDUCATION TO ABOUT 900
CHILDREN WITH SCD IN THE GEOGRAPHIC CATCHMENT AREA. SCD IS DIAGNOSED BY
STATE-WIDE NEWBORN SCREENING IN ALL 50 STATES. ST. JUDE HAS A PARTNERSHIP
WITH NEWBORN SCREENING PROGRAMS IN TN AND MS THAT ENSURES A STABLE
RELATIONSHIP AMONG PARENTS, PATIENTS, PRIMARY CARE PROVIDERS. ABOUT 50
NEWBORNS WITH SCD ARE IDENTIFIED EACH YEAR IN OUR GEOGRAPHIC CATCHMENT

Part VI Supplemental Information (Continuation)

AREA. OUR SCD INFANT TODDLER PROGRAM CONTACTS AND ACCEPTS ALL CHILDREN

DIAGNOSED WITH THE DISEASE IN OUR CATCHMENT AREA TO ITS COMPREHENSIVE CARE

SERVICE. ADDITIONALLY, ST. JUDE PROVIDES TRAIT COUNSELING SERVICE TO

INFANTS BORN WITH SICKLE CELL TRAIT TO 21 COUNTIES IN WESTERN TN. ST. JUDE

PROVIDES CONFIRMATORY TESTING, EDUCATION AND COMPREHENSIVE CARE AND

FOLLOW-UP THROUGHOUT CHILDHOOD FOR CHILDREN WITH SCD DISEASE. FROM BIRTH

TO AGE 18 YEARS, PATIENTS ARE CLINICALLY EVALUATED AT LEAST EVERY 6

MONTHS, RECEIVE EDUCATION AND MULTI-DISCIPLINARY SERVICES ACCORDING TO

STANDARDIZED TREATMENT AND EDUCATION GUIDELINES. SERVICES ALSO INCLUDE

COMMUNITY OUTREACH AND EDUCATION OF THE LOCAL COMMUNITY. ST. JUDE HAS

ESTABLISHED A FORMAL TRANSITION PROGRAM TO ADULT CARE FOR PATIENTS WITH

SCD AND PROVIDES SUPPORT TO PATIENTS AND FAMILIES THROUGHOUT THE

TRANSITION PROCESS BY WORKING CLOSELY WITH THE ADULT SCD PROGRAMS AT

METHODIST UNIVERSITY HOSPITAL AND REGIONAL ONE HOSPITAL.

ST. JUDE ALSO PROVIDES CLINICAL SERVICES FOR APPROXIMATELY 800 CHILDREN

PER YEAR WITH OTHER NON-MALIGNANT HEMATOLOGICAL DISORDERS THROUGH A STRONG

RELATIONSHIP WITH LOCAL COMMUNITY PHYSICIANS. CHILDREN FROM THE GEOGRAPHIC

CATCHMENT AREA OF ST. JUDE WITH ILLNESSES SUCH AS HEMOPHILIA, APLASTIC

ANEMIA, THROMBOSIS, THALASSEMIA, SPHEROCYTOSIS, AND IMMUNE

THROMBOCYTOPENIC PURPURA AND OTHER NON-MALIGNANT HEMATOLOGIC DISORDERS ARE

REFERRED TO AND RECEIVE STATE-OF THE-ART CARE FROM ST. JUDE PHYSICIANS AND

MEDICAL STAFF. ST. JUDE IS ONE OF A SELECT GROUP OF FEDERALLY RECOGNIZED

PEDIATRIC HEMOPHILIA TREATMENT CENTERS AND PROVIDES STATE-OF-THE-ART

COMPREHENSIVE CARE TO APPROXIMATELY 300 CHILDREN WITH BLEEDING AND

THROMBOSIS DISORDERS.

IN ADDITION TO PROVIDING AND CONTINUOUSLY IMPROVING STANDARDIZED CARE TO

Part VI Supplemental Information (Continuation)

THESE PATIENT POPULATIONS, ST. JUDE HEMATOLOGY DEDICATES SIGNIFICANT
RESOURCES TO CLINICAL, TRANSLATIONAL, AND BASIC RESEARCH TO IMPROVE
SURVIVAL AND DECREASE MORBIDITY OF CHILDREN WITH NON-MALIGNANT CHRONIC
BLOOD DISEASES. MOST PATIENTS PARTICIPATE IN RESEARCH STUDIES, WHICH HAVE
RESULTED IN MAJOR IMPROVEMENTS IN CLINICAL CARE. ST. JUDE IS PARTNERING
WITH SEVERAL PHARMACEUTICAL AND BIOTECHNOLOGY COMPANIES TO PROVIDE ACCESS
TO FIRST-IN-HUMAN GENETIC THERAPIES FOR SCD. ST. JUDE IS ALSO DEVELOPING
SEVERAL NOVEL GENETIC THERAPIES TO CURE SCD. IN ADDITION, AN ONGOING
CLINICAL TRIAL IS EVALUATING A NEW METHOD OF BONE MARROW TRANSPLANTATION
FOR PATIENTS WITH SICKLE CELL DISEASE.

(NOTE: THIS NARRATIVE FOR PART VI, LINE 2 IS CONTINUED BELOW) - SEE PAGE

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PART VI, LINE 3:

NO FAMILY EVER PAYS ST. JUDE FOR TREATMENT. IN ADDITION, ST. JUDE PROVIDES
AN UNPARALLELED LEVEL OF SUPPORT SERVICES AT NO COST TO FAMILIES. WE ALSO
HAVE PROGRAMS TO ASSIST FAMILIES IN ENROLLING IN VARIOUS PUBLIC ASSISTANCE
PROGRAMS FOR WHICH THEY MAY QUALIFY, INCLUDING BUT NOT LIMITED TO
TENNCARE/MEDICAID, COVERKIDS, CHIPS AND SOCIAL SECURITY. FAMILIES ALSO
HAVE ACCESS TO AN ONLINE EDUCATIONAL RESOURCE TITLED "YOU AND THE
AFFORDABLE CARE ACT" ([HTTPS://WWW.STJUDE.ORG/TREATMENT/PATIENT-RESOURCES/
CAREGIVER-RESOURCES/PATIENT-FAMILY-EDUCATION-SHEETS/LEGAL-FINANCIAL/YOU-AND
-THE-AFFORDABLE-CARE-ACT.HTML](https://www.stjude.org/treatment/patient-resources/caregiver-resources/patient-family-education-sheets/legal-financial/you-and-the-affordable-care-act.html)). THIS ENSURES AN APPROPRIATE SAFETY NET
SHOULD THE FAMILY SEEK TREATMENT OUTSIDE OF ST. JUDE AND IT ALLOWS US TO
BE GOOD STEWARDS OF DONOR DOLLARS. WE UTILIZE AN OUTSIDE CONTRACTOR TO
PROVIDE APPLICATION ASSISTANCE.

Part VI Supplemental Information (Continuation)

THE HOSPITAL'S FINANCIAL ASSISTANCE STATEMENT ([HTTPS://WWW.STJUDE.ORG/](https://www.stjude.org/legal/financial-assistance-statement.html)
[LEGAL/FINANCIAL-ASSISTANCE-STATEMENT.HTML](https://www.stjude.org/legal/financial-assistance-statement.html)) AND FINANCIAL ASSISTANCE POLICY
[HTTPS://WWW.STJUDE.ORG/LEGAL/FINANCIAL-ASSISTANCE-POLICY.HTML](https://www.stjude.org/legal/financial-assistance-policy.html)) ARE POSTED
ON THE HOSPITAL'S WEBSITE AND AVAILABLE AT REGISTRATION. THE DOCUMENTS ARE
AVAILABLE IN ENGLISH AND SPANISH. FOR FAMILIES SPEAKING OTHER LANGUAGES,
WE UTILIZE ONSITE INTERPRETER SERVICES AND/OR PROFESSIONAL CONTRACTED
INTERPRETATION AND TRANSLATION SERVICES.

PART VI, LINE 4:

THE COMMUNITY SERVED BY ST. JUDE CAN BEST BE DEFINED BY THE ST. JUDE
PATIENT POPULATION AND SCOPE OF CLINICAL SERVICES. ST. JUDE SERVES AS A
NATIONAL REFERRAL CENTER FOR CHILDREN WITH CATASTROPHIC DISEASES, SUCH AS
CANCER, AS WELL AS A LOCAL REFERRAL CENTER FOR CHILDREN WITH CANCER, BLOOD
DISORDERS, HIV/AIDS, AND NEUROLOGICAL DISORDERS. IT DOES NOT ADMIT
CHILDREN FOR ANY DIAGNOSES OUTSIDE OF THESE AREAS AND DOES NOT OFFER
MEDICAL SERVICES BEYOND THOSE NECESSARY TO CARE FOR CHILDREN WITH THESE
DISEASES.

OUR CANCER PATIENTS COME FROM ALL OVER THE UNITED STATES AND ABROAD;
HOWEVER, 65% OF THE NEW CANCER PATIENTS WE REGISTER RESIDE IN THE ST. JUDE
CATCHMENT AREA, WHICH INCLUDES A 180-MILE RADIUS AROUND ST. JUDE LOCATED
IN MEMPHIS, TN AND A 100-MILE RADIUS AROUND EACH OF OUR EIGHT AFFILIATES.
THESE EIGHT AFFILIATES ARE IN HUNTSVILLE, AL, CHARLOTTE, NC, JOHNSON CITY,
TN, BATON ROUGE, LA, SHREVEPORT, LA, TULSA, OK, SPRINGFIELD, MO, AND
PEORIA, IL. THE CATCHMENT POPULATION IS GENERALLY CHARACTERIZED BY A
HIGHER PROPORTION OF NON-HISPANIC BLACK/AFRICAN AMERICAN RACE, LOWER
PROPORTION OF HISPANIC ETHNICITY, LOWER HOUSEHOLD INCOMES AND HOME VALUES,
AND LOWER PROPORTION WITH AN EDUCATION BEYOND HIGH SCHOOL. APPROXIMATELY

Part VI Supplemental Information (Continuation)

4.9% OF THE POPULATION LIVE IN RURAL AREAS (BY RUCA CODE 10). TAKEN TOGETHER, THIS DIVERSE POPULATION INCLUDES MANY WITH LIMITED RESOURCES WHO ARE MEDICALLY UNDERSERVED. THROUGH ST. JUDE'S FOUNDING POLICY - THAT NO PATIENT BE DENIED TREATMENT BASED ON RACE, ETHNICITY, RELIGION, OR A FAMILY'S INABILITY TO PAY - AND WITH THE PROVISION OF RESOURCES TO OFFSET THE COSTS OF TRANSPORTATION AND HOUSING DURING CLINIC VISITS AND TREATMENT, WE REMOVE BARRIERS IN ACCESS TO OUR CUTTING-EDGE CLINICAL RESEARCH TRIALS AND EXCEPTIONAL CLINICAL CARE. ALL PEDIATRIC PATIENTS IN OUR CATCHMENT AREA ARE ACCEPTED TO ST. JUDE FOR TREATMENT OF THEIR CANCER.

THE DEMOGRAPHICS OF THE PEDIATRIC CANCER POPULATION TREATED AT ST. JUDE CLOSELY MATCH THOSE OF OUR CATCHMENT AREA (BASED ON 2010 DATA FROM THE US CENSUS BUREAU) AND ALIGN WITH THE ESTIMATED INCIDENCE OF PEDIATRIC CANCER IN REPRESENTED RACIAL AND ETHNIC GROUPS (BASED ON SURVEILLANCE EPIDEMIOLOGY AND END RESULTS [SEER] 2009 DATA), CONFIRMING THAT ST. JUDE IS CLOSELY ALIGNED WITH THE NEEDS OF THE POPULATION IT SERVES. DEMOGRAPHICS FROM THE ST. JUDE PEDIATRIC CANCER COHORT ARE COMPARED WITH THE DEMOGRAPHICS OF THE CATCHMENT AREA ANNUALLY TO MONITOR DEMOGRAPHIC REPRESENTATION OF OUR CANCER PATIENTS IN RELATION TO THE AREA THAT WE SERVE.

ST. JUDE ALSO OPERATES THE ST. JUDE GLOBAL INITIATIVE THROUGH GLOBAL PEDIATRIC MEDICINE (GPM), AIMED AT IMPROVING SURVIVAL RATES OF CHILDREN WITH CANCER AND OTHER CATASTROPHIC DISEASES WORLDWIDE. ST. JUDE ACCOMPLISHES THIS BY SHARING KNOWLEDGE, TECHNOLOGY AND ORGANIZATIONAL SKILLS, IMPLEMENTING NEW APPROACHES TO TREAT PEDIATRIC CANCER GLOBALLY, AND GENERATING INTERNATIONAL NETWORKS COMMITTED TO ERADICATING CANCER IN CHILDREN. ST. JUDE STRIVES TO ADDRESS THE NEEDS OF THOSE CHILDREN IN

Part VI Supplemental Information (Continuation)

COUNTRIES THAT LACK SUFFICIENT RESOURCES AND HELP THEM MANAGE THEIR OWN
BURDEN OF CASES EFFECTIVELY.

THE ST. JUDE GLOBAL ALLIANCE IS A GLOBAL NETWORK ESTABLISHED TO PURSUE THE
SHARED VISION OF IMPROVING THE QUALITY OF HEALTH CARE DELIVERY AND
INCREASING SURVIVAL RATES OF CHILDREN WITH CANCER AND BLOOD DISORDERS
WORLDWIDE. CURRENTLY, THE ALLIANCE HAS RECEIVED APPLICATIONS FROM 196
MEDICAL INSTITUTIONS IN 64 COUNTRIES WITH ESTABLISHED PARTNERSHIPS WITH
147 OF THE MEDICAL INSTITUTIONS IN 61 COUNTRIES. MEMBERS OF THE ALLIANCE
ARE A PART OF A GLOBAL COMMUNITY DEDICATED TO TRANSFORMING GLOBAL CHILD
HEALTH. THEY WILL HAVE THE OPPORTUNITY TO DEVELOP GLOBAL PROJECTS AND
STUDIES, CONNECT WITH COMMITTEES AND WORKING GROUPS AT THE REGIONAL AND
GLOBAL LEVEL, AND ENGAGE WITH ST. JUDE FACULTY AND STAFF FOR TRAINING AND
DEVELOPMENT. ALLIANCE MEMBER INSTITUTIONS IN THE FOLLOWING COUNTRIES
RECEIVE ADDITIONAL SUPPORT FROM ST. JUDE FOR PROJECT IMPLEMENTATION IN
BRAZIL, CHILE, CHINA, DOMINICAN REPUBLIC, ECUADOR, EL SALVADOR, GUATEMALA,
HAITI, HONDURAS, JORDAN, LEBANON, MEXICO, MOZAMBIQUE, NICARAGUA, PERU,
PHILIPPINES, POLAND, SOUTH AFRICA, URUGUAY, UKRAINE, URUGUAY, VENEZUELA,
ZAMBIA AND ZIMBABWE.

ST. JUDE WORKS WITH ITS PARTNERS TO DEVELOP EVIDENCE-BASED TREATMENT
PROTOCOLS TAILORED TO REGIONAL NEEDS AND RESOURCES. ADDITIONALLY, ST.
JUDE'S PHYSICIANS AND NURSES SERVE AS MENTORS TO CLINICAL PERSONNEL AT
PARTNER SITES, PROVIDE LOCAL AND ONLINE TRAINING FOR ONCOLOGY CARE,
DIAGNOSIS, AND SUPPORTIVE CARE, AND PARTICIPATE IN ONLINE MEETINGS TO
DISCUSS CLINICAL CARE BEST PRACTICES. MOST ONLINE MEETINGS AND TRAINING
ARE PROVIDED VIA ST. JUDE'S WEB-BASED PLATFORM, ST. JUDE CURE4KIDSTM
(C4K), A FREE RESOURCE FOR PEDIATRIC ONCOLOGY PROFESSIONALS, SCIENTISTS

Part VI Supplemental Information (Continuation)

AND RESEARCHERS, REGARDLESS OF THEIR AFFILIATION WITH ST. JUDE OR ITS
PARTNERS.

ST. JUDE IS ALSO A RESEARCH ORGANIZATION, WITH RESEARCH COVERING A BROADER
SCOPE OF HEALTH ISSUES THAN THE DISEASES TREATED AS A PRIMARY DIAGNOSIS.

PART VI, LINE 5:

INSTITUTION OVERVIEW

ST. JUDE CHILDREN'S RESEARCH HOSPITAL WAS OPENED IN 1962. OUR MISSION IS
TO ADVANCE CURES, AND MEANS OF PREVENTION, FOR PEDIATRIC CATASTROPHIC
DISEASES THROUGH RESEARCH AND TREATMENT. CONSISTENT WITH THE VISION OF OUR
FOUNDER, DANNY THOMAS, NO CHILD IS DENIED TREATMENT BASED ON RACE,
RELIGION OR A FAMILY'S INABILITY TO PAY. OUR VISION IS TO BE THE WORLD
LEADER IN ADVANCING THE TREATMENT AND PREVENTION OF CATASTROPHIC DISEASES
IN CHILDREN. THIS VISION IS PURSUED BY PROVIDING OUTSTANDING PATIENT CARE;
BY CONDUCTING BASIC, TRANSLATIONAL AND CLINICAL RESEARCH DESIGNED TO
ELUCIDATE BIOLOGICAL MECHANISMS, UNDERSTAND DISEASE PATHOGENESIS, IMPROVE
DIAGNOSIS, ENHANCE TREATMENT OUTCOME, PREVENT DISEASES AND MINIMIZE
ADVERSE CONSEQUENCES OF TREATMENT; AND BY EDUCATING HEALTH CARE AND
SCIENTIFIC RESEARCH PROFESSIONALS. THROUGH THESE EFFORTS, WE SEEK TO CURE
AND ENHANCE THE QUALITY OF LIFE FOR AN INCREASING NUMBER OF CHILDREN WHO
COME TO US FOR TREATMENT BY EXPANDING AND SHARING KNOWLEDGE TO ADVANCE
TREATMENT OF CHILDREN WITH CATASTROPHIC DISEASES WORLDWIDE, WHILE
DEVELOPING STRATEGIES TO PREVENT CATASTROPHIC DISEASES IN CHILDREN. WE ARE
THE ONLY NCI-DESIGNATED CANCER CENTER SOLELY DEDICATED TO CHILDREN.

ST. JUDE COMBINES LABORATORY AND CLINICAL RESEARCH TO ADVANCE THE CARE OF
CHILDREN WITH CANCER AND OTHER CATASTROPHIC DISEASES. ST. JUDE IS

Part VI Supplemental Information (Continuation)

COMMITTED TO LEVERAGING ITS ASSETS TO ACCELERATE PROGRESS AND MAXIMIZE
IMPACT FOR CHILDREN IN MEMPHIS AND AROUND THE GLOBE WITH AN ACUTE FOCUS ON
FUNDAMENTAL SCIENCE, CHILDHOOD CANCER, PEDIATRIC CATASTROPHIC DISEASES,
GLOBAL IMPACT, AND WORKFORCE AND ENVIRONMENT. ST. JUDE HAS AND WILL
CONTINUE TO SIGNIFICANTLY INFLUENCE THE WAY THE WORLD UNDERSTANDS AND
TREATS CHILDHOOD CANCER, SICKLE CELL DISEASE, NEUROLOGICAL DISORDERS, AND
INFECTIOUS DISEASES. THE ST. JUDE ENVIRONMENT FACILITATES INTERACTION
AMONG LABORATORY SCIENTISTS AND CLINICAL INVESTIGATORS, PROMOTING THE
TRANSLATION OF NEW FINDINGS FROM THE LAB TO THE CLINIC AND COMMUNICATING
CLINICAL PROBLEMS TO LABORATORY SCIENTISTS FOR FURTHER INVESTIGATION. OUR
22 ACADEMIC DEPARTMENTS ARE HOME TO MORE THAN 120 FUNDAMENTAL AND
TRANSLATIONAL RESEARCH LABS THAT BRING THE 'BENCH TO THE BEDSIDE,'
ENSURING THAT PATIENTS TREATED AT ST. JUDE FULLY BENEFIT FROM ADVANCES IN
OUR UNDERSTANDING OF PEDIATRIC CATASTROPHIC DISEASE AND THEIR TREATMENT.

HOSPITAL OPERATIONS ARE OVERSEEN BY A BOARD OF GOVERNORS, MOST OF WHICH
ARE NEITHER EMPLOYEES, INDEPENDENT CONTRACTORS, NOR THEIR FAMILY MEMBERS.
RESEARCH ACTIVITIES ARE REVIEWED ANNUALLY BY A SCIENTIFIC ADVISORY BOARD
COMPOSED OF INTERNATIONALLY PROMINENT PHYSICIANS AND SCIENTISTS. AN
INSTITUTIONAL REVIEW BOARD, OR IRB, WHICH IS A GROUP OF SCIENTISTS,
DOCTORS, OR OTHER HEALTH CARE PROFESSIONALS, REVIEWS EVERY NEW CLINICAL
RESEARCH STUDY AT THE HOSPITAL BEFORE IT BEGINS.

THE PRIMARY FUNDRAISING SOURCE FOR ST. JUDE IS ALSAC (AMERICAN LEBANESE
AND SYRIAN ASSOCIATED CHARITIES), WHICH RAISES FUNDS SOLELY FOR THE
HOSPITAL. BECAUSE OF THE HOSPITAL'S MISSION, PEOPLE NATIONWIDE CONTRIBUTE
VIA TENS OF THOUSANDS OF FUNDRAISING EFFORTS. ALSAC CONTRIBUTED \$997
MILLION IN FY22 TO SUPPORT ST. JUDE.

Part VI Supplemental Information (Continuation)

FINDING CURES AND SAVING CHILDREN REMAINS AT THE FOREFRONT OF ALL WE DO.

OUR FACULTY AND STAFF KNOW ALL TOO WELL THAT CANCER AND OTHER DEADLY

ILLNESSES DON'T STOP, EVEN IN THE MIDST OF A PANDEMIC AND UPHEAVAL ON THE

WORLD STAGE. AS A RESULT, WE CONTINUE TO CARE FOR THOUSANDS OF CHILDREN

WITH CANCER AND OTHER LIFE-THREATENING DISEASES. WE ARE FOCUSED ON

ENSURING PATIENTS GET THE TREATMENT THEY NEED AND UNDERSTANDING THE

SCIENTIFIC FOUNDATION THROUGH BASIC AND TRANSLATIONAL RESEARCH, CLINICAL

TRIALS, AND POPULATION SCIENCE FOCUSED ON CATASTROPHIC CHILDHOOD DISEASES

AND SURVIVORSHIP.

(NOTE: THIS NARRATIVE FOR PART VI, LINE 5 IS CONTINUED BELOW) - SEE PAGE

87/115

PART VI, LINE 2 (CONTINUATION FROM 80/115)

HIV

THE CONNECT TO PROTECT (C2P) COMMUNITY COALITION LED BY MEMBERS OF THE

HOSPITAL'S COMPREHENSIVE HIV PREVENTION AND TREATMENT PROGRAM FOR

CHILDREN AND YOUTH, HAS SIGNIFICANTLY CONTRIBUTED TO THE STRONG

COMMUNITY TIES THAT ST. JUDE HAS ESTABLISHED AND STRENGTHENED. LAUNCHED

IN 2008, C2P IS MADE UP OF 25 PARTNER AGENCIES REPRESENTING A DIVERSE

MIX OF STAKEHOLDERS FROM VARIOUS SECTORS IN MEMPHIS. THIS INCLUDES THE

HEALTH DEPARTMENT, FAITH-AND COMMUNITY-BASED ORGANIZATIONS, SCHOOLS,

BUSINESSES, YOUTH, AND HEALTH CARE ORGANIZATIONS; ALL ALIGNED WITH THE

COMMON GOAL OF OPTIMIZING HIV PREVENTION AND TREATMENT. THE STRENGTH OF

THIS COALITION HAS BEEN TO PROVIDE A NON-THREATENING, COLLABORATIVE

ENVIRONMENT WHERE INDIVIDUALS AND AGENCIES WITH DIFFERENT BACKGROUNDS

AND PRIORITIES HAVE BEEN ABLE TO COLLABORATIVELY IMPLEMENT OVER 70 NEW

Part VI Supplemental Information (Continuation)

POLICIES, PRACTICES AND PROGRAMS THAT IMPACT HIV PREVENTION AND
TREATMENT IN YOUTH. IN THIS COALITION, WE HAVE LEARNED AND SHARED BEST
PRACTICES, RESEARCH METHODOLOGIES, AND TOGETHER, IDENTIFIED AND
DEVELOPED NEW STRUCTURAL CHANGE OBJECTIVES TO ADDRESS IMPEDIMENTS THAT
PREVENT YOUTH FROM MOVING ALONG THE HIV PREVENTION AND TREATMENT CARE
CONTINUUM. WITHIN THIS 2022 FISCAL YEAR AND WORKING IN THE MIDST OF THE
PANDEMIC, STAFF PIVOTED FROM IN-PERSON TO VIRTUAL MEETING PLATFORM AND
COORDINATED AND HOSTED MULTIPLE C2P VIRTUAL MEETINGS FOR THE 25 MEMBER
ORGANIZATIONS OF THE CONNECT TO PROTECT (C2P) COMMUNITY COALITION.

THE HIV PREVENTION AND TREATMENT PROGRAM VALUES THE STRONG AND
BI-DIRECTIONAL COLLABORATION WITH COLLEAGUES IN THE COMMUNITY. WITH A
SHARED FOCUS, WE HAVE BEEN ABLE TO ACHIEVE LINKAGE TO CARE, RETENTION
IN CARE AND PREP EFFORTS, THROUGH COMMUNITY AGENCY BUY-IN AND SUPPORT.

PART VI, LINE 5 (CONTINUATION FROM PAGE 86/115)

FACILITIES
FOR FY22, ST. JUDE ANNOUNCED AN EXPANSION OF ITS SIX-YEAR STRATEGIC
PLAN THAT WILL NOW COMMIT \$12.9 BILLION TO SUPPORT 2,300 JOBS AND
INCREASE FUNDS FOR CONSTRUCTION, RENOVATION AND CAPITAL NEEDS. THE NEW
FUNDING WILL AFFECT SCIENTIFIC OPERATIONS, CLINICAL CARE, GLOBAL
MEDICINE AND INFRASTRUCTURE. THE EXPANSION WILL INCLUDE CONSTRUCTION OF
TWO, 15-STORY TOWERS DEDICATED TO PATIENT CARE AND CLINICAL RESEARCH. A
NEW HOUSING COMPLEX IS UNDER CONSTRUCTION AS IS A 45,000SF
TREATMENT-AND-STAFF-FREE FLOOR AT THE HOSPITAL WHERE PATIENTS AND THEIR
FAMILIES CAN GATHER, RELAX, ATTEND SCHOOL, PLAY MUSIC, NAP, OR GRAB A
CUP OF COFFEE IN BETWEEN CLINIC APPOINTMENTS.

Part VI Supplemental Information (Continuation)

LASTLY, TO ENHANCE THE PATIENT EXPERIENCE AT ST. JUDE, THE INSTITUTION
HAS CREATED IN PARTNERSHIP WITH THE MEMPHIS-SHELBY COUNTY AIRPORT
AUTHORITY, A PRIVATE, COMFORTABLE SPACE FOR PATIENTS AND THEIR FAMILIES
TO WAIT FOR THEIR FLIGHT OR TRANSPORTATION TO THE CAMPUS.

THESE PROJECTS FOLLOW THE 2021 OPENING OF THE INSPIRATION4 ADVANCED
RESEARCH CENTER THAT WILL ACCOMMODATE UP TO 1,000 EMPLOYEES FOCUSED ON
TRANSFORMATIVE SCIENCE. THE STRUCTURE IS DESIGNED FOR COLLABORATION
ACROSS MANY SCIENTIFIC FIELDS, INCLUDING DEVELOPMENTAL NEUROBIOLOGY,
IMMUNOLOGY, CELL AND MOLECULAR BIOLOGY, GENE EDITING, METABOLOMICS,
ADVANCED MICROSCOPY, EPIGENETICS AND GENOMICS. IT IS ALSO HOME SO
SPECIALIZED TECHNOLOGY FOR CONDUCTING COMPUTATIONAL BIOLOGY, USING
ARTIFICIAL INTELLIGENCE, GENE EDITING AND ANALYZING CELL SAMPLES VIA
SOME OF THE WORLD'S MOST ADVANCED MICROSCOPES. A BIOREPOSITORY ON SITE
CONTAINS TUMOR SAMPLES FOR SHARING WITH RESEARCHERS AROUND THE WORLD.

THESE INVESTMENTS ARE PART OF A RICH HISTORY. ST. JUDE CONTRIBUTED TO
THE BUILDING OF A STATE-OF-THE ART NEUROSURGICAL FACILITY FOR TREATING
LOCAL PEDIATRIC PATIENTS AND ST. JUDE BRAIN TUMOR PATIENTS. THE
FACILITY IS EQUIPPED WITH INTRA-OPERATIVE IMAGING EQUIPMENT (IMRI).
WHEN PURCHASED, ONLY TWO NEUROSURGICAL FACILITIES IN THE UNITED STATES
PROVIDED PATIENTS WITH THIS LEVEL OF TREATMENT, WHICH ALLOWS IMAGING TO
TAKE PLACE DURING SURGICAL PROCEDURES. IMRI EQUIPMENT ALLOWS SURGEONS
TO MAKE INFORMED DECISIONS DURING THE SURGERY. LIVE WEB CASTS ALLOW
OTHERS TO VIEW PROCEDURES. OUR ASSISTANCE WITH THIS FACILITY HELPS
ASSURE THAT CHILDREN IN THE AREA HAVE ACCESS TO THE BEST NEUROSURGICAL
TREATMENT AVAILABLE.

Part VI Supplemental Information (Continuation)

THE CYCLOTRON (PARTICLE ACCELERATOR) AT ST. JUDE ENABLES RESEARCHERS TO TRACK THE GROWTH OF CANCER CELLS, PINPOINT THE PRODUCTION OF NEW DNA BY TUMOR CELLS AND STUDY THE HEARTS OF ADULT CHILDHOOD CANCER SURVIVORS RETURNING TO ST. JUDE FOR LIFETIME FOLLOW-UP. THE CYCLOTRON HELPS RESEARCHERS BETTER UNDERSTAND CHILDHOOD CANCER BY ENABLING THEM TO PRODUCE NEW, VERY SHORT-ACTING TRACERS.

ST. JUDE USES THE SERVICES OF CHILDREN'S GMP, LLC (OF WHICH ST. JUDE IS THE SOLE MEMBER). CHILDREN'S GMP, LLC, MANAGES AND OPERATES A GOOD MANUFACTURING PRACTICE (GMP) FACILITY THAT ENGAGES IN THE PRODUCTION OF BIOLOGICS AND DRUGS FOR RESEARCH. THE GMP OFFERS RESOURCES TO STUDY RARE DISEASES OVERLOOKED BY PHARMACEUTICAL COMPANIES BECAUSE THERE IS LITTLE PROFIT IN MANUFACTURING DRUGS FOR LESSER-KNOWN DISEASES. THE FACILITY, OPERATING ACCORDING TO APPROVED FDA STANDARDS, ALLOWS DOCTORS TO TAILOR TREATMENTS SPECIFICALLY FOR AN INDIVIDUAL CHILD.

THE CELL AND TISSUE IMAGING CENTER INCLUDES ELECTRON MICROSCOPY AND LIGHT MICROSCOPY. THE FACILITY PROVIDES INVESTIGATORS ACCESS TO TRANSMISSION ELECTRON MICROSCOPY, CONFOCAL LASER SCANNING MICROSCOPY, MULTIPHOTON MICROSCOPY, IMAGE ANALYSIS, CELL MICROINJECTION AND LIVE CELL IMAGING. THE FEI TECNAI 20 200KV FEG ELECTRON MICROSCOPE, WHICH CAN MAGNIFY AN OBJECT 700,000 TIMES, IS AT THE HEART OF THIS PROGRAM. THIS TECHNOLOGY ALLOWS RESEARCHERS TO GET A CLOSER LOOK AT CANCER TO BETTER UNDERSTAND HOW IT GROWS AND SPREADS AND RESPONDS TO THERAPY. USING THE ELECTRON MICROSCOPE, RESEARCHERS LEARN HOW CANCER CELLS BREAK AWAY FROM THE TUMOR AND SPREAD THROUGHOUT THE BODY.

ST. JUDE IS HOME TO THE ONLY PROTON BEAM RADIATION THERAPY CENTER

Part VI Supplemental Information (Continuation)

DEVOTED SOLELY TO TREATING CHILDREN WITH BRAIN TUMORS AND SEVERAL OTHER CHILDHOOD CANCERS. PROTON THERAPY, WHICH IS LESS DAMAGING TO SURROUNDING HEALTHY TISSUE THAN OTHER CURRENT RADIATION THERAPIES, ENABLES ST. JUDE TO PROVIDE RADIATION IN A MORE INTEGRATED MANNER TO OUTPATIENTS AND ALLOWS RADIATION ONCOLOGISTS TO LEAD THE DEVELOPMENT OF NEW TREATMENTS.

RESEARCH

ST. JUDE SCIENTISTS CONTINUED TO TRAVEL THEIR PATH OF INNOVATION, MAKING DISCOVERIES AND SHARING THEIR FINDINGS WITH THE WORLD. IN 2022, ST. JUDE LEAD AUTHORS PUBLISHED 115 HIGH-IMPACT (>10) PEER REVIEWED PAPERS. THE ARTICLES FOCUSED ON A BROAD SWATH OF BASIC AND CLINICAL RESEARCH. SOME HIGHLIGHTS INCLUDE:

CANCER SURVIVORSHIP IN THE ERA OF BIG DATA. ST. JUDE IS A POWERHOUSE WHEN IT COMES TO LEVERAGING VAST AMOUNTS OF DATA TO BETTER UNDERSTAND CANCER. THAT POWER, COMBINED WITH FIELD LEADING EXPERTISE IN SURVIVORSHIP AND ACCESS TO THE WORLD'S FINEST COLLECTIONS OF SURVIVORSHIP DATA THROUGH ST. JUDE LIFE AND THE CHILDHOOD CANCER SURVIVORS STUDY HAS SET ST. JUDE UP TO MAKE DISCOVERIES ABOUT THE HEALTH AND LIVES OF CHILDHOOD CANCER SURVIVORS THAT COULD NOT BE MADE ANYWHERE ELSE. RESEARCH IN 2022 HAS DUG INTO ISSUES SUCH AS ANCESTRY AND INHERITED RISK, SOCIOECONOMIC DISPARITIES, AND MORE USING LARGE-SCALE DATA ANALYSIS AND INFORMATICS. (LEE ET AL, JAMA ONCOLOGY, 3/1/22; DONG ET AL, GENOME MED, 3/22/22; WILLIAMS ET AL, BLOOD, 5/19/22; SAPKOTA ET AL, NATURE MED, 8/1/22; IM ET AL, CANCER RESEARCH 8/16/23; SHIN ET AL, J CLIN ONC, 9/27/22; SONG ET AL, CANCER COMMUN, 10/18/22; WANG ET AL, CANCER RES, 11/10/22)

Part VI Supplemental Information (Continuation)

GENE REGULATION: THE NEXT FRONTIER OF DISCOVERY IN PEDIATRIC CANCER.

ST. JUDE LED THE CHARGE TO UNDERSTAND THAT GENETICS OF PEDIATRIC CANCER

THROUGH THE PEDIATRIC CANCER GENOME PROJECT (PCGP). WHILE MUCH WAS

LEARNED FROM THE PCGP, ONE OF THE MAIN LEARNINGS WAS THAT PEDIATRIC

CANCER IS INCREDIBLY COMPLEX, AND MANY ABNORMALITIES AND MUTATIONS LIE

IN PLACES WITHIN THE GENOME THAT ARE TIED TO ENHANCER AND

SUPER-ENHANCER BIOLOGY AND NON-CODING GENOME REGULATION. SCIENTISTS AT

ST. JUDE ARE ONCE AGAIN ON THE LEADING EDGE OF DISCOVERY, DIGGING

THROUGH THE BIOLOGY OF CANCER CELLS TO UNDERSTAND HOW GENES ARE

CONTROLLED AND EXPRESSED AND IDENTIFY POTENTIAL VULNERABILITIES AND

WEAKNESSES THAT CAN BE EXPLOITED BY THERAPY. (YANG ET AL, NAT GENET,

2/1/22; DURBIN ET AL, CANCER DISCOVERY, 3/1/22; CHANDRA ET AL, CANCER

DISC, 4/1/22; FLASCH ET AL, ACTA NEUROPATH, 5/1/22; HETZEL ET AL,

NATURE CANCER, 6/1/22; FLERLAGE ET AL, BLOOD, 8/17/22; HU ET AL, SCI

TRANS MED, 8/24/22; ZHAO ET AL, J NCI, 9/9/22; ZHAO ET AL, NAT COMMUN,

9/14/22)

CAR T CELLS: ENGINEERING A BREAKTHROUGH. THERE IS TREMENDOUS MOMENTUM

BEHIND THE IDEA OF MODULATING THE IMMUNE SYSTEM TO ATTACK CANCER, WITH

GREAT SUCCESS ALREADY DEMONSTRATED IN SOME SETTINGS FOR CHIMERIC

ANTIGEN RECEPTOR (CAR) T CELLS. YET THE TRUE PROMISE OF CAR T CELLS HAS

YET TO BE REALIZED, ESPECIALLY IN DISEASES LIKE AML, SOLID TUMORS AND

BRAIN TUMORS. SCIENTISTS AT ST. JUDE ARE LEADING THE CHARGE TO

UNDERSTAND THE FUNDAMENTAL BIOLOGY OF CAR T CELLS, IDENTIFY THE OPTIMAL

TARGETS AND DESIGN AND ENGINEER THE NEXT GENERATION OF CAR T CELLS FOR

THESE HARDER TO TREAT TYPES OF PEDIATRIC CANCER. (HEBBAR ET AL, NAT

COMMUN, 1/31/22; VAIDYA ET AL, HAEMATOLOGICA, 7/28/22; FREIWAN ET AL,

Part VI Supplemental Information (Continuation)

BLOOD, 8/1/22; CARNEVALE ET AL, NATURE, 9/1/22; WILSON ET AL, CANCER
DISC, 9/2/22)

RETHINKING THE ROLE OF RADIATION THERAPY. RADIATION IS A CORNERSTONE OF
CARE FOR MANY TYPES OF PEDIATRIC CANCER. WHILE THERE HAS BEEN A
TREMENDOUS AMOUNT OF RESEARCH AROUND HOW TO GIVE RADIATION SAFELY AND
OPTIMIZE RESULTS, SCIENTISTS AT ST. JUDE ARE SETTING THE GOLD STANDARD
WHEN IT COMES TO STUDYING AND UNDERSTANDING RADIATION THERAPY,
DEMONSTRATING ITS IMPORTANCE FOR THERAPY, AND PROVIDING FIELD-SHAPING
RECOMMENDATIONS ABOUT HOW TO BEST USE THIS THERAPY. RESEARCHERS HAVE
PARTICULARLY FOCUSED ON DIFFICULT TO TREAT AND RARE DISEASES SUCH AS
CRANIOPHARYNGIOMA, DEMONSTRATING HOW RADIATION THERAPY CAN HELP DRIVE
CURE RATES. (EDMONSTON ET AL, NEURO ONCOL, 12/1/22; MERCHANT ET AL,
NEURO ONCOL, 12/1/22; JACOLA ET AL, J CLIN ONCOL, 11/2/22; LIU ET AL,
ACTA NEUROPATH, 10/1/22; LUCAS ET AL, NEURO ONC, 7/1/22; ACAHYA ET AL,
J CLIN ONC, 1/1/22)

LEVERAGING TECHNOLOGY TO UNDERSTAND BIOLOGICAL STRUCTURE AND FUNCTION.
ST. JUDE HAS BUILT INFRASTRUCTURE TO CONDUCT RESEARCH THAT LOOKS AT THE
BIOLOGIC STRUCTURE OF PROTEINS AND MOLECULES AT THE MOST INTRICATE,
DETAILED LEVELS. WITH TECHNIQUES SUCH AS SINGLE-MOLECULE IMAGING
LEADING THE FOREFRONT OF TECHNOLOGICAL INNOVATION, AND MAINSTAYS LIKE
CRYO-EM CONTINUING TO PUSH THE ENVELOPE, SCIENTISTS AT ST. JUDE ARE
CONTINUALLY MAKING DISCOVERIES THAT SHAPE OUR UNDERSTANDING OF THE MOST
FUNDAMENTAL BIOLOGIC PROCESSES. (ASHER ET AL, CELL, 5/12/22; YE ET AL,
MOL CELL, 7/7/22; STACHOWSKI ET AL, ANGEW CHEM INT, 8/1/22; UGOLINI ET
AL, MOL CELL, 11/16/22; SANDHU ET AL, NAT COMMUN, 12/2/22)

Part VI Supplemental Information (Continuation)

ST. JUDE AROUND THE WORLD

IN FEBRUARY 2022, WITHIN HOURS OF RUSSIA'S INVASION OF UKRAINE, ST.

JUDE GLOBAL MOBILIZED NON-GOVERNMENTAL ORGANIZATIONS AND GOVERNMENT

AGENCIES TO FORM SUPPORTING ACTION FOR EMERGENCY RESPONSE IN UKRAINE

(SAFER UKRAINE) TO FACILITATE THE SAFE EVACUATION OF PATIENTS AND

FAMILIES TO RE-ESTABLISH MEDICAL CARE ABROAD. A VIRTUAL COMMAND CENTER

OPERATED AROUND THE CLOCK AND PERSONNEL IN POLAND ESTABLISHED A TRIAGE

CENTER TO RECEIVE EVACUATING PATIENTS AND THEIR FAMILIES AND HELP PLACE

THEM IN MEDICAL CENTERS THROUGHOUT EUROPE AND NORTH AMERICA. MORE THAN

1,000 PATIENTS AND THEIR FAMILIES WERE AIDED IN THIS PROCESS WITH EIGHT

PATIENTS TRAVELING TO ST. JUDE WHERE THEY ARE RECEIVING TREATMENT.

EVENTS IN UKRAINE AND ELSEWHERE UNDERScoreD THE IMPORTANCE OF FUNDING

FOR ST. JUDE GLOBAL INITIATIVES, WHICH WILL GROW TO \$100 MILLION

ANNUALLY BY 2024 TO FURTHER SUPPORT ST. JUDE-ESTABLISHED NETWORKS

AROUND THE WORLD. BY TRAINING DOCTORS, NURSES, RESEARCHERS AND OTHER

PROFESSIONALS; DEVELOPING AND STRENGTHENING HEALTH CARE SYSTEMS; AND

ADVANCING KNOWLEDGE TO SUSTAIN IMPROVEMENTS IN HOW MEDICINE IS

PRACTICED INTERNATIONALLY, THE INSTITUTION SEEKS TO CURE 60% OF

CHILDREN WITH SIX OF THE MOST COMMON CHILDHOOD CANCERS WORLDWIDE DURING

THE NEXT DECADE.

THAT INVESTMENT IS IN ADDITION TO THE \$200 MILLION ST. JUDE COMMITTED

IN DECEMBER 2021 TO ESTABLISH WITH THE WORLD HEALTH ORGANIZATION THE

FIRST OF ITS KIND GLOBAL PLATFORM FOR ACCESS TO CHILDHOOD CANCER

MEDICINES, WHICH WILL PROVIDE AN UNINTERRUPTED SUPPLY OF

QUALITY-ASSURED CHILDHOOD CANCER MEDICINES TO LOW-AND MIDDLE- INCOME

COUNTRIES. IT IS THE LARGEST FINANCIAL COMMITMENT FOR A GLOBAL EFFORT

Part VI Supplemental Information (Continuation)

IN CHILDHOOD CANCER MEDICINES TO DATE.

COMMUNITY PROGRAMS AND OUTREACH

ST. JUDE KNOWS IT CAN PLAY AN IMPORTANT ROLE IN HELPING THE COMMUNITY

WHETHER IT'S THROUGH MISSION-ORIENTED HEALTH PROGRAMS, GENERAL STEM

EDUCATION PROGRAMS OR PUBLIC HEALTH CAMPAIGNS.

FOR EXAMPLE, TO HELP EXPAND RESEARCH AND CLINICAL CARE FOR ADULT SICKLE

CELL DISEASE IN MEMPHIS, ST. JUDE, WHICH HAS ONE OF THE LARGEST

PEDIATRIC SICKLE CELL PROGRAMS IN THE COUNTRY, HAS COLLABORATED WITH

METHODIST UNIVERSITY HOSPITAL TO HELP TEENS AGE 18 AND OLDER, MANY OF

WHOM RECEIVED CARE AS PEDIATRIC PATIENTS AT ST. JUDE, LEARN HOW TO MAKE

THEIR OWN TREATMENT DECISIONS AS ADULTS. ADDITIONALLY, ST. JUDE HAS

ESTABLISHED A REMOTE TELEHEALTH HEMATOLOGY CLINIC IN NORTH MISSISSIPPI

TO INCREASE ACCESS TO CARE FOR PATIENTS IN THAT REGION WHO LIVE IN AN

AREA WITH LIMITED ACCESS TO HEMATOLOGY SERVICES.

TO FURTHER PALLIATIVE SERVICES IN THE COMMUNITY, ST. JUDE PARTICIPATED

WITH LE BONHEUR CHILDREN'S HOSPITAL IN DEVELOPING THE QUALITY OF LIFE

FOR ALL KIDS PALLIATIVE PROGRAM FOR SERIOUSLY ILL CHILDREN. HOSPICE

STAFF, BOTH IN THE HOME AND IN THE HOSPICE RESIDENCE, PROVIDES

INTERDISCIPLINARY CARE TO CHILDREN THROUGHOUT THE ILLNESS TRAJECTORY

AND CONCURRENT THERAPIES.

PATH TO A BRIGHTER FUTURE: THE ST. JUDE HPV CANCER PREVENTION PROGRAM

LAUNCHED A PUBLIC AWARENESS CAMPAIGN TO BRING MORE ATTENTION TO THE

NEED FOR AND BENEFITS OF ADOLESCENTS AGES 9-12 RECEIVING ON-TIME HUMAN

PAPILLOMAVIRUS (HPV) VACCINATION TO PREVENT CANCER. THE CAMPAIGN, WHICH

Part VI Supplemental Information (Continuation)

INCLUDES A PLEDGE AND PAID SOCIAL COMPONENTS, IS DESIGNED TO ELEVATE

AWARENESS OF THE DANGERS OF HPV PRE-CANCERS AND CANCERS.

VIA THE CONNECT2PROTECT PROGRAM, ST. JUDE COLLABORATES WITH CHURCHES,

OTHER HEALTH CARE ORGANIZATIONS AND CIVIC GROUPS TO RAISE AWARENESS

ABOUT PREVENTING THE SPREAD OF HIV/AIDS. THE PRIMARY TARGET IS THE

AFRICAN-AMERICAN COMMUNITY, ALTHOUGH OTHER ETHNIC GROUPS ARE ALSO

SERVED INCLUDING ASIAN, CAUCASIAN AND HISPANIC.

ADDITIONALLY, ST. JUDE FOCUSES ON EDUCATING AND TRAINING THE NEXT

GENERATION OF DOCTORS, NURSES, RESEARCHERS AND ACADEMIC LEADERS. FROM

PROGRAMS FOR HIGH SCHOOL STUDENTS TO THE POSTDOCTORAL LEVEL, THE

HOSPITAL PLAYS A MAJOR ROLE IN PREPARING FUTURE LEADERS OF SCIENCE AND

MEDICINE THROUGH OUR K-12 EDUCATION OUTREACH, PEDIATRIC ONCOLOGY

EDUCATION PROGRAM, CANCER EDUCATION AT HOME/CLASSROOM KITS, A HIGH

SCHOOL AND COLLEGE RESEARCH IMMERSION PROGRAM, ST. JUDE AFTERSCHOOL

STEM CLUBS, ST. JUDE COMMUNITY HEALTH CLUBS, BIOSTEM IN CANCER

EDUCATION COLLABORATIVE, VIRTUAL SCIENCE JOURNAL CLUBS, CANCER CONTROL

AND DISPARITIES FELLOWSHIP, AND ST. JUDE GRADUATE SCHOOL. FURTHERMORE,

ST. JUDE GLOBAL PROVIDES AN EDUCATION AND COLLABORATION WEB SITE,

CURE4KIDSTM (WWW.CURE4KIDS.ORG).

THE TOGETHER WEBSITE, A PATIENT EDUCATION RESOURCE FOR ANYONE AFFECTED

BY CHILDHOOD AND ADOLESCENT CANCER IS NOW AVAILABLE IN 10 LANGUAGES:

ARABIC, BURMESE, CHINESE (SIMPLIFIED), FRENCH, HINDI, RUSSIAN,

PORTUGUESE, SPANISH AND URDU. THE TOGETHER TEENS&20S MINI-SITE OFFERS

ADOLESCENT AND YOUNG ADULT CANCER PATIENTS AND SURVIVORS AGES 13-25

YEARS INFORMATION SPECIFIC TO THEIR STAGE OF LIFE.

Part VI Supplemental Information (Continuation)

ST. JUDE PUBLISHED 40 ARTICLES IN ITS PROGRESS BLOG THIS YEAR WITH
EDUCATIONAL INFORMATION ON COVID-19, HPV VACCINATION, THE SAFER UKRAINE
EFFORT, HEALTH CARE CAREERS, GENERAL CHILDHOOD CANCER AND HEALTH
RESOURCES, AND CHILDHOOD CANCER SURVIVORSHIP.

LASTLY, THE INSTITUTION VALUES ITS COMMUNITY VOLUNTEER PROGRAM WHICH
ENHANCES THE QUALITY OF PATIENT CARE BY PARTNERING VOLUNTEERS WITH
CLINICAL STAFF TO PROVIDE AN ADDITIONAL PERSONAL TOUCH. THEY LEND
ASSISTANCE AND PROVIDE COMPASSIONATE CONCERN BY OFFERING A LISTENING
EAR TO FAMILIES AT A TIME WHEN THEY NEED IT MOST. THEY ARE VITAL
AMBASSADORS FOR THE HOSPITAL AND COMMUNITY.

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.
Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance

Part IV Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

PART I, LINE 2:

ST. JUDE CHILDREN'S RESEARCH HOSPITAL IS ACTIVELY INVOLVED WITH THE DONEE.

THROUGH THIS ACTIVE INVOLVEMENT, THE ORGANIZATIONS ARE MONITORED TO ENSURE

THE SUPPORT IS USED APPROPRIATELY.

**SCHEDULE J
(Form 990)**

Compensation Information

OMB No. 1545-0047

2021

Open to Public Inspection

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees
 ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.
 ▶ Attach to Form 990.
 ▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Department of the Treasury
Internal Revenue Service

Name of the organization **ST. JUDE CHILDREN'S RESEARCH HOSPITAL, INC.**

Employer identification number
62-0646012

Part I Questions Regarding Compensation

1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

- | | |
|---|--|
| <input checked="" type="checkbox"/> First-class or charter travel | <input type="checkbox"/> Housing allowance or residence for personal use |
| <input type="checkbox"/> Travel for companions | <input type="checkbox"/> Payments for business use of personal residence |
| <input checked="" type="checkbox"/> Tax indemnification and gross-up payments | <input type="checkbox"/> Health or social club dues or initiation fees |
| <input type="checkbox"/> Discretionary spending account | <input type="checkbox"/> Personal services (such as maid, chauffeur, chef) |

b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain

2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?

3 Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

- | | |
|---|---|
| <input checked="" type="checkbox"/> Compensation committee | <input checked="" type="checkbox"/> Written employment contract |
| <input checked="" type="checkbox"/> Independent compensation consultant | <input checked="" type="checkbox"/> Compensation survey or study |
| <input checked="" type="checkbox"/> Form 990 of other organizations | <input checked="" type="checkbox"/> Approval by the board or compensation committee |

4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

- a** Receive a severance payment or change-of-control payment?
- b** Participate in or receive payment from a supplemental nonqualified retirement plan?
- c** Participate in or receive payment from an equity-based compensation arrangement?
- If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.

5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

- a** The organization?
- b** Any related organization?
- If "Yes" on line 5a or 5b, describe in Part III.

6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

- a** The organization?
- b** Any related organization?
- If "Yes" on line 6a or 6b, describe in Part III.

7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III

8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III

9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

	Yes	No
1b	X	
2	X	
4a		X
4b	X	
4c		X
5a		X
5b		X
6a		X
6b		X
7		X
8		X
9		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2021

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
(1) DAVID ELLISON CHAIR	(i)	803,464.	18,200.	1,044,054.	31,900.	17,537.	1,915,155.	85,562.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) JAMES R. DOWNING PRESIDENT/CEO	(i)	1,193,948.	50,200.	8,931.	266,424.	26,869.	1,546,372.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) ELLIS NEUFELD EVP/CLINICAL DIRECTOR	(i)	837,725.	200.	442,350.	73,239.	29,800.	1,383,314.	225,000.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) THOMAS E. MERCHANT CHAIR	(i)	866,797.	18,200.	103,719.	206,180.	37,134.	1,232,030.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(5) ZOLTAN PATAY CHAIR	(i)	769,200.	18,200.	306,457.	48,740.	26,869.	1,169,466.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(6) ANDREW DAVIDOFF CHAIR	(i)	838,146.	18,200.	78,338.	154,387.	34,575.	1,123,646.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(7) RICHARD C. SHADYAC, JR. EX-OFFICIO DIRECTOR	(i)	0.	0.	0.	0.	0.	0.	0.
	(ii)	892,368.	0.	65,630.	111,999.	21,668.	1,091,665.	60,878.
(8) CHARLES M. ROBERTS EVP/DIRECTOR CANCER CENTER	(i)	885,884.	200.	2,641.	164,479.	13,969.	1,067,173.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(9) RANDALL T. HAYDEN FACULTY	(i)	450,553.	18,200.	496,642.	53,042.	13,813.	1,032,250.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(10) CARLOS RODRIGUEZ-GALINDO EVP/CHAIR	(i)	735,361.	200.	3,673.	140,234.	12,372.	891,840.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(11) PATRICIA A. KEEL EVP, CAO & CFO	(i)	733,724.	200.	5,074.	82,615.	10,649.	832,262.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(12) JAMES I. MORGAN EVP/SCIENTIFIC DIRECTOR (THRU 04/22)	(i)	568,495.	75,200.	6,986.	31,900.	28,846.	711,427.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(13) JOSEPH P. TAYLOR EVP/SCIENTIFIC DIRECTOR (BEG 04/22)	(i)	129,575.	0.	21,037.	0.	0.	150,612.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 1A:

CHARTER TRAVEL: ONE OFFICER TRAVELED ONCE ON HOSPITAL BUSINESS BY CHARTER.

CHARTER FLIGHT WAS NECESSITATED BY COVID, AND PRE-APPROVED BY THE BOARD

CHAIR. TRAVEL EXPENSES ARE REIMBURSED UNDER AN ACCOUNTABLE PLAN AND ARE NOT

RECORDED AS COMPENSATION.

TAX INDEMNIFICATION AND GROSS-UP PAYMENTS: A PAYMENT WAS ISSUED FOR

DEPENDENT TUITION FOR ONE OFFICER AND ONE HIGHEST COMPENSATED EMPLOYEE. THE

APPLICABLE EXPENSE WAS GROSSED-UP AND INCLUDED IN THE EMPLOYEE'S W-2 AS

ADDITIONAL TAXABLE COMPENSATION.

PART I, LINE 4B:

THE ORGANIZATION ESTABLISHED A NON-QUALIFIED DEFERRED COMPENSATION PLAN

PURSUANT TO CODE SECTION 457(F) OF THE INTERNAL REVENUE CODE. THE PLAN

AMOUNTS ARE SUBJECT TO SUBSTANTIAL FUTURE SERVICE REQUIREMENTS TO THE

ORGANIZATION AND ARE SUBJECT TO SUBSTANTIAL RISK OF FORFEITURE.

NONQUALIFIED PLAN PAYMENTS WERE MADE DURING THE YEAR TO THE FOLLOWING

LISTED PERSON IN PART VII:

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

DAVID ELLISON: \$1,035,264

RICHARD C. SHADYAC, JR. \$60,878

SCHEDULE J, PART II:

RICHARD C. SHADYAC, JR. SERVES AS AN EX-OFFICIO VOTING DIRECTOR OF THE
BOARD OF ST. JUDE. MR. SHADYAC IS EMPLOYED AS AN OFFICER OF ALSAC, A
RELATED ORGANIZATION TO ST. JUDE. THE COMPENSATION SHOWN IN COLUMNS
(B), (C), (D) AND (E) WAS PAID TO MR. SHADYAC BY ALSAC FOR HIS DUTIES
AS CEO OF ALSAC.

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
SUSANNA DOWNING	SEE PART V	82,430.	EMPLOYMENT		X
DIANE ROBERTS	SEE PART V	287,113.	EMPLOYMENT		X
CHRISTOPHER ROBERTS	SEE PART V	23,190.	EMPLOYMENT		X
LYNN RODRIGUEZ	SEE PART V	173,313.	EMPLOYMENT		X
MONDIRA KUNDU	SEE PART V	108,977.	EMPLOYMENT		X

Part V Supplemental Information.

Provide additional information for responses to questions on Schedule L (see instructions).

SCHEDULE L, PART IV, BUSINESS TRANSACTIONS INVOLVING INTERESTED PERSONS:

(A) NAME OF INTERESTED PERSON: SUSANNA DOWNING

(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION: FAMILY

MEMBER OF PRESIDENT AND CEO, JAMES R. DOWNING.

(C) AMOUNT OF TRANSACTION: \$82,430

(D) DESCRIPTION OF TRANSACTION: EMPLOYMENT

(E) SHARING OF ORGANIZATION REVENUES? = NO

SCHEDULE L, PART IV, BUSINESS TRANSACTIONS INVOLVING INTERESTED PERSONS:

(A) NAME OF INTERESTED PERSON: DIANE ROBERTS

(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION: FAMILY

MEMBER OF OFFICER, CHARLES M. ROBERTS.

(C) AMOUNT OF TRANSACTION: \$287,113

(D) DESCRIPTION OF TRANSACTION: EMPLOYMENT

(E) SHARING OF ORGANIZATION REVENUES? = NO

SCHEDULE L, PART IV, BUSINESS TRANSACTIONS INVOLVING INTERESTED PERSONS:

(A) NAME OF INTERESTED PERSON: CHRISTOPHER ROBERTS

(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION: FAMILY

MEMBER OF OFFICER, CHARLES M. ROBERTS.

Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions).

(C) AMOUNT OF TRANSACTION: \$23,190

(D) DESCRIPTION OF TRANSACTION: EMPLOYMENT

(E) SHARING OF ORGANIZATION REVENUES? = NO

SCHEDULE L, PART IV, BUSINESS TRANSACTIONS INVOLVING INTERESTED PERSONS:

(A) NAME OF INTERESTED PERSON: LYNN RODRIGUEZ

(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION: FAMILY

MEMBER OF OFFICER, CARLOS RODRIGUEZ-GALINDO.

(C) AMOUNT OF TRANSACTION: \$173,313

(D) DESCRIPTION OF TRANSACTION: EMPLOYMENT

(E) SHARING OF ORGANIZATION REVENUES? = NO

SCHEDULE L, PART IV, BUSINESS TRANSACTIONS INVOLVING INTERESTED PERSONS:

(A) NAME OF INTERESTED PERSON: MONDIRA KUNDU

(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION: FAMILY

MEMBER OF OFFICER, JOSEPH P. TAYLOR

(C) AMOUNT OF TRANSACTION: \$108,977

(D) DESCRIPTION OF TRANSACTION: EMPLOYMENT

(E) SHARING OF ORGANIZATION REVENUES? = NO

**SCHEDULE O
(Form 990)**

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or Form 990-EZ.

▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2021

Open to Public
Inspection

Name of the organization	ST. JUDE CHILDREN'S RESEARCH HOSPITAL, INC.	Employer identification number	62-0646012
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FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

PREVENTION, FOR PEDIATRIC CATASTROPHIC DISEASES THROUGH RESEARCH AND
TREATMENT. CONSISTENT WITH THE VISION OF OUR FOUNDER DANNY THOMAS, NO
CHILD IS DENIED TREATMENT BASED ON RACE, RELIGION OR A FAMILY'S ABILITY
TO PAY.

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

TREATMENT BASED ON RACE, RELIGION OR A FAMILY'S ABILITY TO PAY.

FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENTS:

DISEASES, AND (3) TO ADVANCE KNOWLEDGE IN GLOBAL PEDIATRIC ONCOLOGY AND
HEMATOLOGY THROUGH RESEARCH TO SUSTAIN A CONTINUOUS IMPROVEMENT IN THE
LEVEL AND QUALITY OF CARE DELIVERED AROUND THE GLOBE. THESE INITIATIVES
ARE SPEARHEADED BY ST. JUDE EXPERTS WHO WORK CLOSELY WITH HEALTHCARE
PROFESSIONALS AT OUR PARTNER SITES. IN ADDITION, A GRADUATE PROGRAM AT
THE DOCTORAL AND MASTER'S LEVEL IS OFFERED THROUGH A WHOLLY-OWNED
SUBSIDIARY, ST. JUDE CHILDREN'S RESEARCH HOSPITAL GRADUATE SCHOOL OF
BIOMEDICAL SCIENCES, LLC, TO EDUCATE AND TRAIN FUTURE GENERATIONS OF
SCIENTISTS SEEKING TO UNDERSTAND THE MOLECULAR BASIS OF HUMAN DISEASE
AND DEVELOP NOVEL THERAPIES BASED ON THAT UNDERSTANDING.

FORM 990, PART VI, SECTION A, LINE 2:

FAMILY RELATIONSHIP AMONG DIRECTORS: JOSEPH S. AYOUB, JR., ESQ. AND PAUL J.
AYOUB, ESQ.; ROBERT A. BREIT, MD, AND JOSEPH G. SHAKER; JOSEPH C. SHAKER
AND JOSEPH G. SHAKER.

Name of the organization	ST. JUDE CHILDREN'S RESEARCH HOSPITAL, INC.	Employer identification number	62-0646012
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BUSINESS RELATIONSHIP AMONG DIRECTORS: JOSEPH C. SHAKER AND JOSEPH G.

SHAKER; ANN M. DANNER AND CHRISTINA M. RASHID.

FORM 990, PART VI, SECTION B, LINE 11B:

IN THE THIRD QUARTER OF THE FISCAL YEAR, THE AUDIT & COMPLIANCE COMMITTEE

ARE PROVIDED WITH A DRAFT COPY OF THE FORM 990 AND ALL REQUIRED SCHEDULES.

THE AUDIT & COMPLIANCE COMMITTEE MEETS WITH ITS TAX PREPARER TO REVIEW THE

DRAFT FORM 990 BEFORE IT IS FILED WITH THE IRS. ADDITIONALLY THE

COMPENSATION COMMITTEE OF THE BOARD IS PROVIDED WITH A DRAFT COPY OF THE

COMPENSATION SECTIONS OF THE FORM 990, AND THE CONFLICT OF INTEREST

COMMITTEE OF THE BOARD IS PROVIDED WITH A DRAFT COPY OF THE

CONFLICT-OF-INTEREST SECTIONS OF THE FORM 990 FOR REVIEW BEFORE THE

FINALIZED DOCUMENT IS FILED WITH THE IRS. EACH VOTING MEMBER OF THE BOARD

IS PROVIDED WITH A FINAL COPY OF THE FORM 990 AND ALL REQUIRED SCHEDULES

BEFORE IT IS FILED WITH THE IRS.

FORM 990, PART VI, SECTION B, LINE 12C:

NEW BOARD MEMBERS ARE GIVEN A COPY OF THE BOARD OF GOVERNOR'S CONFLICT OF

INTEREST POLICY AND COMPLETE A CONFLICT OF INTEREST DISCLOSURE FORM. IN

ADDITION, ALL BOARD MEMBERS COMPLETE A CONFLICT OF INTEREST DISCLOSURE

UPDATE AT LEAST ANNUALLY. THERE IS A CONFLICT OF INTEREST COMMITTEE OF THE

BOARD THAT REVIEWS THE ANNUAL CONFLICT OF INTEREST DISCLOSURE STATEMENTS

THAT ARE COMPLETED BY EACH BOARD MEMBER AND DISCUSSES AND RESOLVES

CONFLICTS OF INTEREST, WITH OPPORTUNITY FOR APPEAL TO THE FULL BOARD. IN

ADDITION, THE ORGANIZATION HAS A CHIEF COMPLIANCE OFFICER AND COMPLIANCE

DEPARTMENT, WHICH ADMINISTER THE CONFLICT OF INTEREST DISCLOSURE PROCESS

FOR ALL EMPLOYEES IN CLINICAL, RESEARCH, AND SELECT ADMINISTRATIVE

DEPARTMENTS, AS WELL AS EMPLOYEES IDENTIFIED AS SUPERVISORS OR WHO HAVE

Name of the organization	ST. JUDE CHILDREN'S RESEARCH HOSPITAL, INC.	Employer identification number	62-0646012
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PURCHASING AUTHORITY. ALL SUCH EMPLOYEES COMPLETE CONFLICT OF INTEREST

TRAINING AND A CONFLICT OF INTEREST DISCLOSURE ANNUALLY. THE COMPLIANCE

OFFICER ENSURES EMPLOYEES MEET THESE REQUIREMENTS AND REVIEWS SUBMITTED

DISCLOSURES. DISCLOSURES IDENTIFIED AS AN ACTUAL OR POTENTIAL CONFLICT OF

INTEREST ARE ADDRESSED BY THE COMPLIANCE OFFICE WITH INVOLVEMENT OF THE

INSTITUTIONAL CONFLICT OF INTEREST COMMITTEE AS APPROPRIATE. DEPENDING ON

THE FACTS AND CIRCUMSTANCES, THE ACTIVITY MAY BE MANAGED PURSUANT TO A

MANAGEMENT PLAN, OR PROHIBITED.

FORM 990, PART VI, SECTION B, LINE 15:

AN INDEPENDENT COMPENSATION COMMITTEE OF THE BOARD, ADVISED BY AN

INDEPENDENT OUTSIDE EXPERT, ANNUALLY REVIEWS THE REASONABLENESS OF THE

TOTAL REMUNERATION PAID TO DISQUALIFIED PERSONS, INCLUDING THE CEO, OTHER

OFFICERS, AND CERTAIN OTHER EMPLOYEES. THE LAST REVIEW WAS COMPLETED IN

DECEMBER 2022. THE BOARD'S EXECUTIVE TOTAL REMUNERATION PHILOSOPHY IS

INTENDED TO SUPPORT THE ORGANIZATION'S OVERALL STRATEGY AND OBJECTIVES,

ATTRACT AND RETAIN EMPLOYEES, LINK COMPENSATION TO PERFORMANCE AND THE

ATTAINMENT OF THE ORGANIZATION'S OBJECTIVES, AND PROVIDE REASONABLE

COMPENSATION WHILE FULFILLING THE CHARITABLE MISSION OF THE ORGANIZATION.

THE BOARD TARGETS TOTAL REMUNERATION BETWEEN THE 50TH AND 75TH PERCENTILES

OF THE DEFINED COMPARATOR MARKET, WHILE GIVING DUE CONSIDERATION TO THE

MISSION AND THE CHARITABLE NATURE OF THE ORGANIZATION AND THE NEED TO

RECRUIT AND RETAIN HIGHLY SKILLED INDIVIDUALS.

FORM 990, PART VI, SECTION C, LINE 19:

FINANCIAL STATEMENTS ARE AVAILABLE FROM THE HOSPITAL'S WEBSITE. GOVERNING

DOCUMENTS AND THE CONFLICT OF INTEREST POLICY ARE MADE AVAILABLE ONLY AS

REQUIRED BY APPLICABLE STATE LAW.

Name of the organization ST. JUDE CHILDREN'S RESEARCH HOSPITAL, INC.	Employer identification number 62-0646012
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FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:

CHANGE IN INTEREST IN NET ASSETS OF ALSAC WITHOUT DONOR

RESTRICTIONS 311,260,428.

CHANGE IN INTEREST IN NET ASSETS OF ALSAC WITH DONOR

RESTRICTIONS -116,073,943.

TOTAL TO FORM 990, PART XI, LINE 9 195,186,485.

**SCHEDULE R
(Form 990)**

Department of the Treasury
Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

**Open to Public
Inspection**

Name of the organization **ST. JUDE CHILDREN'S RESEARCH HOSPITAL, INC.** Employer identification number **62-0646012**

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
CHILDREN'S GMP, LLC - 47-4475625 262 DANNY THOMAS PLACE MEMPHIS, TN 38105-3678	VACCINE MANUFACTURER	TENNESSEE	257,748.	2,752,627.	ST. JUDE CHILDREN'S RESEARCH HOSPITAL, INC.
THANKS & GIVING, LLC - 20-1310435 262 DANNY THOMAS PLACE MEMPHIS, TN 38105-3678	ROYALTY INCOME FROM RECORD SALES	TENNESSEE	0.	10,632.	ST. JUDE CHILDREN'S RESEARCH HOSPITAL, INC.
THE RIGHT WORDS, LLC - 95-4878579 262 DANNY THOMAS PLACE MEMPHIS, TN 38105-3678	ROYALTY INCOME FROM BOOK SALES	NEW YORK	0.	0.	ST. JUDE CHILDREN'S RESEARCH HOSPITAL, INC.
ST. JUDE CHILDREN'S RESEARCH HOSPITAL GRADUATE SCHOOL OF BIOMEDICAL SCIENCES, 262 DANNY THOMAS PLACE, MEMPHIS, TN 38105-3678	HIGHER EDUCATION	TENNESSEE	338,505.	1,406,029.	ST. JUDE CHILDREN'S RESEARCH HOSPITAL, INC.

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No
AMERICAN LEBANESE SYRIAN ASSOCIATED CHARITIES, INC. - 35-1044585, 501 ST. JUDE PLACE, MEMPHIS, TN 38105-3678	SOLICIT SUPPORT FOR OPERATION OF ST. JUDE	ILLINOIS	501(C)(3)	7	N/A		X

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

SEE PART VII FOR CONTINUATIONS

Schedule R (Form 990) 2021

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

	Yes	No
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity		X
b Gift, grant, or capital contribution to related organization(s)		X
c Gift, grant, or capital contribution from related organization(s)	X	
d Loans or loan guarantees to or for related organization(s)		X
e Loans or loan guarantees by related organization(s)		X
f Dividends from related organization(s)		X
g Sale of assets to related organization(s)		X
h Purchase of assets from related organization(s)		X
i Exchange of assets with related organization(s)		X
j Lease of facilities, equipment, or other assets to related organization(s)		X
k Lease of facilities, equipment, or other assets from related organization(s)	X	
l Performance of services or membership or fundraising solicitations for related organization(s)		X
m Performance of services or membership or fundraising solicitations by related organization(s)	X	
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	X	
o Sharing of paid employees with related organization(s)	X	
p Reimbursement paid to related organization(s) for expenses	X	
q Reimbursement paid by related organization(s) for expenses	X	
r Other transfer of cash or property to related organization(s)		X
s Other transfer of cash or property from related organization(s)		X

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

	(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.

PART I, IDENTIFICATION OF DISREGARDED ENTITIES:

NAME, ADDRESS, AND EIN OF DISREGARDED ENTITY:

ST. JUDE CHILDREN'S RESEARCH HOSPITAL GRADUATE SCHOOL OF

BIOMEDICAL SCIENCES

EIN: 81-3240987

262 DANNY THOMAS PLACE

MEMPHIS, TN 38105-3678

PRIMARY ACTIVITY: HIGHER EDUCATION

DIRECT CONTROLLING ENTITY: ST. JUDE CHILDREN'S RESEARCH HOSPITAL, INC.

Application for Automatic Extension of Time To File an Exempt Organization Return

Department of the Treasury
Internal Revenue Service

▶ **File a separate application for each return.**
▶ **Go to www.irs.gov/Form8868 for the latest information.**

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits.

Automatic 6-Month Extension of Time. Only submit original (no copies needed).

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

Type or print	Name of exempt organization or other filer, see instructions. ST. JUDE CHILDREN'S RESEARCH HOSPITAL, INC.	Taxpayer identification number (TIN) 62-0646012
File by the due date for filing your return. See instructions.	Number, street, and room or suite no. If a P.O. box, see instructions. 262 DANNY THOMAS PLACE	
	City, town or post office, state, and ZIP code. For a foreign address, see instructions. MEMPHIS, TN 38105-3678	

Enter the Return Code for the return that this application is for (file a separate application for each return) 0 1

Application Is For	Return Code	Application Is For	Return Code
Form 990 or Form 990-EZ	01	Form 1041-A	08
Form 4720 (individual)	03	Form 4720 (other than individual)	09
Form 990-PF	04	Form 5227	10
Form 990-T (sec. 401(a) or 408(a) trust)	05	Form 6069	11
Form 990-T (trust other than above)	06	Form 8870	12
Form 990-T (corporation)	07		

SHARON HENDRIX

- The books are in the care of ▶ 262 DANNY THOMAS PLACE - MEMPHIS, TN 38105-3678

Telephone No. ▶ (901) 595-3903 Fax No. ▶ _____

- If the organization does not have an office or place of business in the United States, check this box
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) _____. If this is for the whole group, check this box . If it is for part of the group, check this box and attach a list with the names and TINs of all members the extension is for.

1 I request an automatic 6-month extension of time until MAY 15, 2023 , to file the exempt organization return for the organization named above. The extension is for the organization's return for:
▶ calendar year _____ or
▶ tax year beginning JUL 1, 2021 , and ending JUN 30, 2022 .

2 If the tax year entered in line 1 is for less than 12 months, check reason: Initial return Final return
 Change in accounting period

3a If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.	3a	\$	0.
b If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit.	3b	\$	0.
c Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.	3c	\$	0.

Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment instructions.

St. Jude Children's Research Hospital, Inc. and Subsidiaries

Consolidated Financial Statements as of and for
the Years Ended June 30, 2022 and 2021, and
Independent Auditor's Report

ST. JUDE CHILDREN’S RESEARCH HOSPITAL, INC. AND SUBSIDIARIES

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INDEPENDENT AUDITOR'S REPORT

To the Board of Governors of
St. Jude Children's Research Hospital, Inc.
Memphis, Tennessee

Opinion

We have audited the consolidated financial statements of St. Jude Children's Research Hospital and Subsidiaries (the "Company"), which comprise the consolidated statements of financial position as of June 30, 2022 and 2021, and the related consolidated statements of activities, function expenses, and cash flows for the years then ended, and the related notes to the consolidated financial statements (collectively referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Company as of June 30, 2021 and 2022, and the changes in its net assets, and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Company and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern for one year after the date that the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that

includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Deloitte & Touche LLP

October 7, 2022

ST. JUDE CHILDREN'S RESEARCH HOSPITAL, INC. AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF FINANCIAL POSITION AS OF JUNE 30, 2022 AND 2021 (In 000s)

	2022	2021
ASSETS		
CURRENT ASSETS:		
Cash	\$ 18,590	\$ 3,865
Accounts receivable:		
Patient care services—net	15,584	15,355
Grants and contracts	46,886	39,279
Other	6,698	5,751
Inventories	18,797	17,702
Prepaid expenses	<u>25,767</u>	<u>27,451</u>
Total current assets	132,322	109,403
ASSETS LIMITED AS TO USE	3,235	3,209
OTHER ASSETS—Net	30,931	5,547
INTEREST IN NET ASSETS OF ALSAC	8,234,654	8,039,467
PROPERTY AND EQUIPMENT—Net	<u>1,069,115</u>	<u>1,004,097</u>
TOTAL	<u>\$9,470,257</u>	<u>\$9,161,723</u>
LIABILITIES AND NET ASSETS		
CURRENT LIABILITIES:		
Accounts payable	\$ 91,911	\$ 87,642
Accrued payroll costs	75,419	68,948
Employee health liability costs	<u>5,636</u>	<u>4,311</u>
Total current liabilities	172,966	160,901
DEFERRED REVENUES FROM GRANTS AND CONTRACTS	11,486	17,263
OTHER LONG-TERM LIABILITIES	<u>10,136</u>	<u>10,006</u>
Total liabilities	<u>194,588</u>	<u>188,170</u>
NET ASSETS:		
Without donor restrictions	8,036,162	7,617,972
With donor restrictions	<u>1,239,507</u>	<u>1,355,581</u>
Total net assets	<u>9,275,669</u>	<u>8,973,553</u>
TOTAL	<u>\$9,470,257</u>	<u>\$9,161,723</u>

See notes to consolidated financial statements.

ST. JUDE CHILDREN'S RESEARCH HOSPITAL, INC. AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF ACTIVITIES FOR THE YEARS ENDED JUNE 30, 2022 AND 2021 (In 000s)

	2022			2021		
	Without Donor Restrictions	With Donor Restrictions	Total	Without Donor Restrictions	With Donor Restrictions	Total
REVENUES, GAINS, AND OTHER SUPPORT:						
Net patient service revenue	\$ 118,236	\$ -	\$ 118,236	\$ 127,721	\$ -	\$ 127,721
Research grants and contracts	153,205	-	153,205	133,767	-	133,767
Net investment income	26	-	26	790	-	790
Other	<u>30,863</u>	<u>-</u>	<u>30,863</u>	<u>14,100</u>	<u>-</u>	<u>14,100</u>
Total revenues, gains, and other support	<u>302,330</u>	<u>-</u>	<u>302,330</u>	<u>276,378</u>	<u>-</u>	<u>276,378</u>
EXPENSES:						
Program services:						
Patient care services	551,616	-	551,616	524,965	-	524,965
Research	585,569	-	585,569	520,687	-	520,687
Education, training, and community services	<u>49,068</u>	<u>-</u>	<u>49,068</u>	<u>35,248</u>	<u>-</u>	<u>35,248</u>
Total program services	1,186,253	-	1,186,253	1,080,900	-	1,080,900
Supporting services—administrative and general	<u>92,317</u>	<u>-</u>	<u>92,317</u>	<u>85,655</u>	<u>-</u>	<u>85,655</u>
Total expenses	<u>1,278,570</u>	<u>-</u>	<u>1,278,570</u>	<u>1,166,555</u>	<u>-</u>	<u>1,166,555</u>
CHANGE IN INTEREST IN NET ASSETS OF ALSAC	<u>311,261</u>	<u>-</u>	<u>311,261</u>	<u>2,016,275</u>	<u>-</u>	<u>2,016,275</u>
LOSS FROM DISPOSAL OF PROPERTY AND EQUIPMENT	<u>(596)</u>	<u>-</u>	<u>(596)</u>	<u>(651)</u>	<u>-</u>	<u>(651)</u>
(EXPENSES IN EXCESS OF REVENUES, GAINS AND OTHER SUPPORT)						
REVENUES, GAINS, AND OTHER SUPPORT IN EXCESS OF EXPENSES	(665,575)	-	(665,575)	1,125,447	-	1,125,447
NET SUPPORT RECEIVED FROM ALSAC	1,083,765	-	1,083,765	997,103	-	997,103
CHANGE IN INTEREST IN NET ASSETS OF ALSAC	<u>-</u>	<u>(116,074)</u>	<u>(116,074)</u>	<u>-</u>	<u>286,779</u>	<u>286,779</u>
CHANGES IN NET ASSETS	418,190	(116,074)	302,116	2,122,550	286,779	2,409,329
NET ASSETS—Beginning of year	<u>7,617,972</u>	<u>1,355,581</u>	<u>8,973,553</u>	<u>5,495,422</u>	<u>1,068,802</u>	<u>6,564,224</u>
NET ASSETS—End of year	<u>\$8,036,162</u>	<u>\$1,239,507</u>	<u>\$ 9,275,669</u>	<u>\$7,617,972</u>	<u>\$1,355,581</u>	<u>\$8,973,553</u>

See notes to consolidated financial statements.

ST. JUDE CHILDREN'S RESEARCH HOSPITAL, INC. AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF FUNCTIONAL EXPENSES FOR THE YEARS ENDED JUNE 30, 2022 AND 2021 (In 000s)

	2022			2021		
	Program Services	Supporting Services— Administrative and General	Total Program and Supporting Services	Program Services	Supporting Services— Administrative and General	Total Program and Supporting Services
SALARIES AND BENEFITS	\$ 637,376	\$37,681	\$ 675,057	\$ 592,154	\$35,856	\$ 628,010
PROFESSIONAL FEES AND CONTRACT SERVICES	233,358	19,240	252,598	195,721	15,862	211,583
SUPPLIES	165,557	3,615	169,172	160,183	4,013	164,196
TELEPHONE	1,885	250	2,135	1,378	185	1,563
OCCUPANCY	33,719	8,733	42,452	35,004	11,143	46,147
TRAVEL AND MEETINGS	9,595	160	9,755	2,982	44	3,026
MISCELLANEOUS	<u>12,567</u>	<u>8,621</u>	<u>21,188</u>	<u>10,158</u>	<u>6,933</u>	<u>17,091</u>
TOTAL BEFORE DEPRECIATION	1,094,057	78,300	1,172,357	997,580	74,036	1,071,616
DEPRECIATION	<u>92,196</u>	<u>14,017</u>	<u>106,213</u>	<u>83,320</u>	<u>11,619</u>	<u>94,939</u>
TOTAL FUNCTIONAL EXPENSES	<u>\$1,186,253</u>	<u>\$92,317</u>	<u>\$1,278,570</u>	<u>\$1,080,900</u>	<u>\$85,655</u>	<u>\$1,166,555</u>

See notes to consolidated financial statements.

ST. JUDE CHILDREN'S RESEARCH HOSPITAL, INC. AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED JUNE 30, 2022 AND 2021 (In 000s)

	2022	2021
CASH FLOWS FROM OPERATING ACTIVITIES:		
Changes in net assets	\$ 302,116	\$ 2,409,329
Adjustments to reconcile changes in net assets to net cash used in operating activities:		
Support received from ALSAC	(1,083,765)	(997,103)
Change in interest in net assets of ALSAC	(195,187)	(2,303,054)
Depreciation	106,213	94,939
Net realized and unrealized investment gain	(26)	(790)
Loss from disposal of property and equipment	596	651
Changes in operating assets and liabilities:		
Accounts receivable	(8,783)	(3,273)
Inventories	(1,095)	(1,078)
Prepaid expenses and other assets	(23,700)	(11,106)
Accounts payable and other accrued liabilities	14,664	13,700
Deferred revenues from grants and contracts	(5,777)	2,510
	(894,744)	(795,275)
CASH FLOWS FROM INVESTING ACTIVITIES:		
Capital expenditures	(174,312)	(202,841)
Proceeds from the sale of property and equipment	16	49
	(174,296)	(202,792)
CASH FLOWS FROM FINANCING ACTIVITIES—Support received from ALSAC		
	1,083,765	997,103
	1,083,765	997,103
NET CHANGE IN CASH	14,725	(964)
CASH—Beginning of year	3,865	4,829
CASH—End of year	\$ 18,590	\$ 3,865
NON-CASH INVESTING AND FINANCING ACTIVITIES—Capital expenditures, on account		
	\$ (2,469)	\$ (4,711)

See notes to consolidated financial statements.

ST. JUDE CHILDREN’S RESEARCH HOSPITAL, INC. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS AS OF AND FOR THE YEARS ENDED JUNE 30, 2022 AND 2021

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

St. Jude Children’s Research Hospital, Inc. and its wholly owned subsidiaries (collectively, the “Hospital”) is a research, treatment, and education center whose mission is to save children’s lives by finding the causes of catastrophic illnesses, improving related treatments, and finding cures for their diseases. No family ever pays the Hospital for the care their child receives. More than 8,200 patients are seen at the Hospital yearly, most of whom are treated on a continuing outpatient basis as part of ongoing research programs and account for approximately 70,000 hospital visits per year. The current basic science and clinical research at the Hospital includes work in gene therapy, chemotherapy, the biochemistry of normal and cancerous cells, radiation treatment, blood diseases, resistance to therapy, viruses, hereditary diseases, influenza, pediatric AIDS, and physiological effects of catastrophic illnesses.

The accompanying consolidated financial statements do not include the individual accounts of the Hospital’s affiliate, American Lebanese Syrian Associated Charities, Inc. (“ALSAC”), a not-for-profit corporation established to build awareness and raise funds to support the operations of the Hospital. The bylaws of ALSAC provide that all funds raised, except for funds required for its operations and funds restricted as to other uses by donors, be distributed to or held for the exclusive benefit of the Hospital.

Hospital operations are overseen by a board of governors (the “Board”). The research activities of the Hospital are reviewed annually by a scientific advisory board composed of internationally prominent physicians and scientists.

Basis of Presentation—The Hospital’s consolidated financial statements have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America (GAAP).

Principles of Consolidation—The consolidated financial statements include the accounts of St. Jude Children’s Research Hospital, Inc. and its wholly owned subsidiaries, Children’s GMP, LLC (“CGL”), St. Jude Children’s Research Hospital Graduate School of Biomedical Sciences, LLC (“SJGS”), and St. Jude Children’s Research Hospital Home Care, LLC (“SJHC”). The purpose of CGL is to lease, manage, and operate a facility that engages in the production of biologics and drugs to be used in research by St. Jude Children’s Research Hospital, Inc. and by other leading biomedical research institutions. The purpose of SJGS is to train the next generation of academic researchers in a multidisciplinary environment. SJHC is a home health agency serving St. Jude Children’s Research Hospital patients in the Memphis area. All intercompany transactions have been eliminated in consolidation.

Cash—The Hospital deposits its cash in financial institutions that are federally insured, although cash deposits generally exceed insured levels. The Hospital also has a cash management arrangement with ALSAC, generally providing for ALSAC’s reimbursement of Hospital funds when Hospital expenditures are presented for payment.

Inventories—Inventories, consisting primarily of medical supplies and pharmaceuticals, are stated at the lower of cost (first-in, first-out method) or net realizable value.

Assets Limited as to Use—Assets limited as to use include assets set aside by the Board for self-insurance funding, over which the Board retains control and may, at its discretion, subsequently use for other purposes.

Other Assets—The Hospital applies the provisions of Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) Topic 350, *Intangibles – Goodwill and Other*. This standard provides guidance on the accounting for implementation costs incurred in a cloud computing arrangement (CCA) that is a service contract, and requires entities to account for such costs consistent with the guidance on capitalizing costs associated with developing or obtaining internal-use software. Capitalized costs are amortized on a straight-line basis over contractual terms of 3 to 8 years. Costs capitalized, net of amortization of \$24.7 million and \$5.3 million in 2022 and 2021, respectively are included in Other assets—net in the accompanying consolidated statements of financial position.

Interest in Net Assets of ALSAC—The Hospital applies the provisions of ASC Topic 958, *Not-for-Profit Entities*. Because of the Hospital’s relationship as ALSAC’s sole beneficiary and the overall financial inter-relationship of the Hospital and ALSAC, ASC Topic 958 requires that the Hospital report its interest in the net assets of ALSAC in the consolidated statements of financial position, with corresponding changes in those net assets reported in a “quasi-equity-method” fashion in the accompanying consolidated statements of activities.

For purposes of classification as net assets without donor restrictions or net assets with donor restrictions, the change in the interest in ALSAC’s net assets is reported in the accompanying consolidated statements of activities consistent with the reporting of such changes in ALSAC’s financial statements.

Property and Equipment—Equipment and computer software are recorded at cost and depreciated on a straight-line basis over estimated useful lives of 3 to 20 years, and 3 to 5 years, respectively. Leasehold interests are recorded at cost and are depreciated on a straight-line basis over the term of their lease or their estimated useful lives, whichever is shorter. The Hospital evaluates the carrying value of its property and equipment under the provisions of ASC Topic 360, *Property, Plant, and Equipment*. Under ASC Topic 360, when events, circumstances, and operating results indicate that the carrying value of property and equipment assets may be impaired, the Hospital prepares projections of the undiscounted future cash flows expected to result from the use of the assets and their eventual disposition. If the projections indicate that the recorded amounts are not expected to be recoverable, such amounts are reduced to estimated fair value. There was no impairment in 2022 or 2021.

Net Assets—Net assets, revenues, gains, and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, net assets and changes therein are classified as follows:

Net Assets without Donor Restrictions—Net assets available for use in general operations and not subject to donor restrictions. The governing board has not designated from net assets without donor restrictions, other than the board-designated endowment fund and board-designated self-insurance funding, any other net assets to be restricted for specific purposes.

Net Assets with Donor Restrictions—Net assets subject to donor-imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity.

Net Patient Service Revenues—Net operating revenues are recorded at the transaction price estimated by the Hospital to reflect the total consideration due from third-party payors in exchange for providing goods and services in patient care. These services are considered to be a single performance obligation and have a duration of less than one year. Revenues are recorded as these goods and services are provided. The transaction price, which involves significant estimates, is determined based on the Hospital’s standard charges for the goods and services provided, with a reduction recorded for price concessions related to third party contractual arrangements as well as other implicit price concessions.

The Hospital’s net patient service revenues for the years ended June 30, 2022 and 2021 have been presented in the following table based on an allocation of the estimated transaction price with the third-party payor between the primary classification of insurance coverage:

(In 000s)	2022	2021
Commercial insurance	\$ 33,404	\$ 52,322
Medicaid	48,745	39,429
Blue Cross	32,577	32,688
Other third-party payors	<u>3,510</u>	<u>3,282</u>
Total	<u>\$ 118,236</u>	<u>\$ 127,721</u>

The Hospital has agreements with governmental and other third-party payors that provide for reimbursement to the Hospital at amounts different from its established rates. The differences between the estimated reimbursement rates and the standard billing rates are accounted for as contractual adjustments, which are deducted from gross revenues to arrive at net patient service revenue. Final settlements under certain programs are subject to adjustment based on administrative review and audit by third parties. Adjustments to the estimated billings are recorded in the periods when such adjustments become known. Adjustments to previous reimbursement estimates are accounted for as contractual allowance adjustments and reported in the period in which final settlements are determined. In addition, the Hospital is reimbursed by non-governmental payors using a variety of payment methodologies.

A summary of the basis for reimbursement with major third-party payors follows:

Commercial—The Hospital has entered into reimbursement arrangements providing for payment methodologies, which include prospectively determined rates per discharge, per diem amounts, case rates, fee schedules, and discounts from established charges.

Medicaid—Inpatient and outpatient services rendered to Medicaid program beneficiaries are generally paid based upon prospective reimbursement methodologies established by the beneficiaries’ state of residence.

Blue Cross—All acute care services rendered to Blue Cross subscribers are reimbursed at prospectively determined rates.

Accounts Receivable, Patient Care Services—The Hospital reports accounts receivable from patient care services at net realizable value based on certain assumptions determined for each major third-party payor type. For third-party payors the net realizable value is based on the estimated contractual reimbursement percentage, which is based on current contract prices or historical paid claims data by payor. These estimates are adjusted for expected recoveries and any anticipated changes in trends. As no family ever pays for the care their child receives at the Hospital, there are no self-pay accounts receivable.

Accounts receivable, patient care services and their net realizable value can be impacted by significant changes in payor mix, business office operations, economic conditions, or trends in federal and state governmental healthcare coverage. The Hospital continually reviews the net realizable value of accounts receivable by monitoring historical cash collections as a percentage of trailing net operating revenues, as well as by analyzing current period net revenue, aged accounts receivable by third-party payor and other related factors.

Accounts receivable, patient care services has been reduced by estimated provisions for contractual adjustments and uncollectible accounts of \$97.9 million and \$111.9 million in 2022 and 2021, respectively.

Charity Care—The Hospital provides care to patients for all charges in excess of those realizable from third-party payors. Because the Hospital does not pursue the collection of amounts determined to qualify as charity care, such amounts are not reported as revenue.

As a result, charges foregone, based on established rates, totaled approximately \$90.5 million and \$58.3 million in 2022 and 2021, respectively. Management’s estimate of costs incurred to provide charity care were \$86.5 million and \$55.9 million in 2022 and 2021, respectively.

In addition to the patient care benefits described above, the Hospital provides significant research benefits to the broader community and other outreach programs.

Concentration of Credit Risk—The Hospital routinely obtains assignment of (or is otherwise entitled to receive) patients’ benefits payable under their health insurance programs, plans, or policies (e.g., Medicaid, Blue Cross, preferred provider arrangements, and commercial insurance policies).

The mix of accounts receivable from third-party payors, net of contractual allowances, as of June 30, 2022 and 2021, is as follows:

	2022	2021
Commercial insurance	39 %	48 %
Medicaid	30	26
Blue Cross	30	29
Other third-party payors	<u>1</u>	<u>(3)</u>
Total	<u>100 %</u>	<u>100 %</u>

Research Grants and Contracts—The Hospital records revenues related to research grants and contracts in two portfolio categories based on the source of the funds:

Government Sponsors provide funding for research largely to advance knowledge for public or academic benefit in direct support of the Hospital’s mission. The Hospital primarily considers these sponsored research agreements to be contributions (nonreciprocal transactions). The Hospital recognizes grant and contract revenue associated with contributions from government sponsors as earned when the conditions are met (allowable expenses have been incurred). Additionally, a small portion of government-sponsored awards qualify as exchange (reciprocal) transactions. The transaction price for exchange transactions is the stated amount of the award. The Hospital recognizes grants and contracts revenue related to these exchange transactions at the time services are provided. Government sponsored research grants and contracts revenues were approximately \$129.2 million and \$122.2 million for the years ended June 30, 2022 and 2021, respectively.

Private Sponsors consist of private agencies, professional associations, private foundations, corporate foundations and corporations. The Hospital recognizes revenue associated with contributions from private sponsors as the conditions are met. Additionally, some private sponsor awards qualify as exchange (reciprocal) transactions. The transaction price for exchange transactions is the stated amount of the award. The Hospital recognizes grants and contracts revenue related to these exchange transactions at the time services are provided. Private sponsored research grants and contracts revenues were approximately \$24.0 million and \$11.6 million for the years ended June 30, 2022 and 2021, respectively.

Facilities and Administrative (F&A) Costs Recovery—The Hospital recognizes F&A costs recovery as revenue. This activity represents reimbursement, primarily from the federal government, of F&A costs on government sponsored activities described above. Federal F&A cost recovery rates were either 79.5% or 82% in 2022 and varied based on the date of the award. Research grants and contracts revenue were approximately \$43.6 million and \$39.2 million for the years ended June 30, 2022 and 2021, respectively.

Other Revenue—Other revenue includes technology licensing, net of payouts to inventors, and other miscellaneous revenue. The Hospital recognizes revenue from other sources as the related services are provided and/or amounts are otherwise earned upon satisfaction of the performance obligation in accordance with the terms of the underlying agreements. Technology licensing included in other revenue was approximately \$22.1 million and \$7.6 million for the years ended June 30, 2022 and 2021, respectively.

Income Taxes—The Hospital qualifies as tax exempt under existing provisions of the Internal Revenue Code (the “Code”), and its income is generally not subject to federal or state income taxes. The Hospital is not considered a private foundation as defined in Section 509(a) of the Code and, therefore, individual donors are entitled to the maximum charitable deduction under Section 170(c) of the Code.

Functional Expenses—The costs of providing program and other activities have been summarized on a functional basis in the consolidated statements of functional expenses. Accordingly, certain costs have been allocated among program services and supporting services benefited. Such allocations are determined by management on an equitable basis using the following methods:

Expense Category	Method of Allocation
Salaries and benefits	Gross salaries
Professional fees and contract services	Nature of activity
Supplies	Purchase requisitions
Telephone	Full time equivalent
Occupancy	Square footage
Travel and meetings	Travel expenses
Miscellaneous	Nature of activity
Depreciation	Square footage/cost center assignment

Use of Estimates—The preparation of consolidated financial statements in conformity with accounting principles generally accepted in the United States of America requires that management make estimates and assumptions affecting the reported amounts of assets, liabilities, revenue, and expenses, as well as the disclosure of contingent assets and liabilities. Actual results could differ from those estimates.

Significant items subject to such estimates and assumptions include the determination of the contractual allowances. Other estimates include professional and general liability costs, reserves for

workers' compensation claims, and reserves for employee health care claims. In addition, laws and regulations governing various federal-sponsored and state-sponsored reimbursement programs are extremely complex and subject to interpretation. As a result, there is at least a reasonable possibility that recorded estimates related to these programs may change in the near term.

New Accounting Standards Adopted— In September 2020, the FASB issued ASU 2020-07, *Not-for-Profit Entities (Topic 958): Presentation and Disclosures by Not-for-Profit Entities for Contributed Nonfinancial Assets* (ASU 2020-07), which requires presentation of contributed nonfinancial assets as a separate line item in the statement of activities, apart from contributions of cash and other financial assets and additional disclosures regarding the qualitative factors, donor-imposed restrictions, and fair value measurements of those contributed nonfinancial assets. ASU 2020-07 is effective for annual periods beginning after June 15, 2021. The Hospital adopted this standard for the year ended June 30, 2022. The Hospital determined they did not receive material contributions of non-financial assets in 2022 or 2021, and therefore determined that this standard did not have an impact on its financial statements for the years ended June 30, 2022 and 2021.

Subsequent Events—The Hospital has evaluated the impact of significant subsequent events. There have been no subsequent events through October 7, 2022, the date the consolidated financial statements were available to be issued, that require recognition or disclosure.

Recent Accounting Pronouncements—In February 2016, the FASB issued ASU 2016-02, *Leases (Topic 842)*. This standard requires all leases that have a term of more than 12 months to be recognized on the statement of financial position with the liability for lease payments and the corresponding right-of-use asset initially measured at the present value of amounts expected to be paid over the term. Recognition of the costs of these leases on the statement of activities will be dependent upon their classification as either an operating or a financing lease. Costs of an operating lease will continue to be recognized as a single operating expense on a straight-line basis over the lease term. Costs for a financing lease will be disaggregated and recognized as both an operating expense (for the amortization of the right-of-use asset) and interest expense (for interest on the lease liability). This standard is effective for fiscal years beginning after December 15, 2021, with early adoption permitted. Management is evaluating the impact of adopting this new accounting standard on the Hospital's consolidated financial statements.

2. LIQUIDITY AND AVAILABILITY

Financial assets available for general expenditure, that is, without donor or other restrictions limiting their use, within one year of the balance sheet date, comprise the following:

(In 000s)

Financial assets at year end:	
Cash	\$ 18,590
Accounts receivable:	
Patient-care services—net	15,584
Grants and contracts	46,886
Other	6,698
Assets limited as to use	<u>3,235</u>
 Total financial assets	 90,993
 Less amounts not available to be used within one year—assets limited as to use	 <u>(3,235)</u>
 Financial assets available within one year	 <u><u>\$ 87,758</u></u>

Additionally, the Hospital has a cash management arrangement with ALSAC, generally providing for ALSAC's reimbursement of Hospital funds when Hospital expenditures are presented for payment. ALSAC provided approximately \$1.1 billion for the year ended June 30, 2022 to support the Hospital's expenditures. ALSAC has approximately \$5.4 billion available to support hospital operations over the next twelve months.

3. ASSETS LIMITED AS TO USE

Assets limited as to use under self-insurance funding arrangements represent the Hospital's ownership of a percentage of assets in a diversified pooled investment portfolio (the "Portfolio") based on the market value after adjusting for the time-weighted holding period of any contributions and withdrawals to the Portfolio. The Portfolio is administered by a third-party custodian and maintained for the exclusive use of the Hospital. Assets limited as to use were approximately \$3.2 million for the years ended June 30, 2022 and 2021.

The composition of net investment income for the years ended June 30, 2022 and 2021, is as follows:

(In 000s)	2022	2021
Interest and dividend income	\$ 20	\$ 14
Net realized and unrealized investment gain	<u>6</u>	<u>776</u>
 Total investment income	 <u><u>\$ 26</u></u>	 <u><u>\$ 790</u></u>

4. PROPERTY AND EQUIPMENT

A summary of property and equipment as of June 30, 2022 and 2021, is as follows:

(In 000s)	2022	2021
Leasehold interests:		
Land improvements	\$ 19,891	\$ 19,683
Buildings and improvements	1,468,747	1,445,319
Owned property:		
Equipment	509,511	451,488
Computer software	73,263	72,794
Construction in progress	<u>174,401</u>	<u>101,365</u>
	2,245,813	2,090,649
Less accumulated depreciation	<u>(1,176,698)</u>	<u>(1,086,552)</u>
Total	<u>\$ 1,069,115</u>	<u>\$ 1,004,097</u>

All land improvements, buildings, and building improvements are leased from ALSAC. The major terms of the lease are described in Note 11. The Hospital has reported land improvements and buildings under lease from ALSAC as a capital lease. Land improvements and buildings have been capitalized at cost, which the Hospital estimates approximated the fair value at the inception of the lease.

Construction in progress at June 30, 2022, includes \$62.7 million of costs related to the construction of a patient and family housing facility. The total estimated cost of the project is \$110 million and is expected to be substantially complete in calendar year 2023.

5. EMPLOYEE RETIREMENT BENEFIT PLAN

The Hospital sponsors a defined contribution retirement annuity plan, generally covering all employees who have completed one year of service. The plan requires that the Hospital make annual contributions based on participants' base compensation and employment classification. The plan allows individuals to begin making contributions to the plan as a pretax deferral as soon as administratively feasible after the hire date. Hospital contributions are 50% vested after two years of service and 100% vested after three years of service. Employee contributions are 100% vested immediately. Total cash contributions by the Hospital to the plan were approximately \$32.4 million and \$30.4 million for the years ended June 30, 2022 and 2021, respectively.

6. ALSAC

The accompanying consolidated financial statements do not include the individual accounts of ALSAC. Because of the Hospital's relationship as ALSAC's sole beneficiary and the overall financial inter-relationship of the Hospital and ALSAC, the Hospital's interest in the net assets of ALSAC is reported in its statements of financial position, with corresponding changes in those net assets reported in a "quasi-equity method" in the statements of activities. A summary of the financial statements of ALSAC as of June 30, 2022 and 2021, and for the years then ended is as follows:

(In 000s)	2022	2021
Assets:		
Cash and investments	\$ 8,028,639	\$ 7,873,431
Other assets	<u>330,587</u>	<u>290,649</u>
Total assets	<u>\$ 8,359,226</u>	<u>\$ 8,164,080</u>
Total liabilities	<u>\$ 124,572</u>	<u>\$ 124,613</u>
Net assets:		
Without donor restrictions	\$ 6,995,147	\$ 6,683,886
With donor restrictions	<u>1,239,507</u>	<u>1,355,581</u>
Total net assets	<u>8,234,654</u>	<u>8,039,467</u>
Total liabilities and net assets	<u>8,359,226</u>	<u>8,164,080</u>
Revenues, gains, and other support	<u>2,029,302</u>	<u>3,938,699</u>
Expenses:		
Hospital support	1,083,765	997,103
Other program services	207,210	176,021
Supporting services	<u>543,212</u>	<u>462,556</u>
Total expenses	<u>1,834,187</u>	<u>1,635,680</u>
Gain from disposal of property and equipment	<u>72</u>	<u>35</u>
Changes in net assets	195,187	2,303,054
Net assets—beginning of year	<u>8,039,467</u>	<u>5,736,413</u>
Net assets—end of year	<u>\$ 8,234,654</u>	<u>\$ 8,039,467</u>

Investments—The composition of investments as of June 30, 2022 and 2021, is as follows:

(In 000s)	2022	2021
Global equity	\$ 2,356,571	\$ 2,659,746
Marketable alternative	2,252,243	2,161,687
Real assets	306,233	288,505
Private equity	1,821,437	1,724,162
Fixed income	769,381	604,472
Cash	<u>115,090</u>	<u>169,922</u>
Total	<u>\$ 7,620,955</u>	<u>\$ 7,608,494</u>

The composition of net investment (loss) income for the years ended June 30, 2022 and 2021, is as follows:

(In 000s)	2022	2021
Net realized and unrealized investment (loss) gains	\$ (435,249)	\$ 1,831,718
Interest and dividend income	49,899	33,208
Investment expenses	<u>(2,242)</u>	<u>(1,623)</u>
Net investment (loss) income	<u>\$ (387,592)</u>	<u>\$ 1,863,303</u>

Fair Value Measurement—ALSAC accounts for assets and liabilities measured at fair value using ASC Topic 820, *Fair Value Measurement*. Certain assets and liabilities are required to be recorded at fair value on a recurring basis, while other assets and liabilities are recorded at fair value on a nonrecurring basis, generally as a result of impairment charges. Under ASC 820, fair value refers to the price that would be received to sell an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants at the measurement date. Assets measured at fair value on a nonrecurring basis include impairment of long-lived assets.

The guidance enables the reader of the financial statements to assess the inputs used to develop those measurements by establishing a hierarchy for ranking the quality and reliability of the information used to determine fair values. The fair value of cash, receivables, accounts payable, accrued expenses and annuity obligations approximate their carrying values. ALSAC considers the carrying amounts of all working capital to approximate fair value because of the short-term and/or nature of the instrument.

Investments with readily available actively quoted prices, or for which fair value can be measured from actively quoted prices, generally, will have a higher degree of market price observability and a lesser degree of judgment used in measuring fair value. In the absence of actively quoted prices and observable inputs, ALSAC estimates prices based on available historical data and near-term future pricing information that reflects its market assumptions.

The following describes the hierarchy of inputs used to measure fair value and the primary valuation methodologies used by ALSAC for investments measured at fair value on a recurring basis:

Level 1—Inputs are unadjusted, quoted prices in active markets for identical assets or liabilities that the reporting entity can access at the measurement date.

Level 2—Inputs are other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3—Inputs are unobservable and significant to the asset or liability, and include situations where there is little, if any, market activity for the asset or liability.

Net Asset Value (NAV)—For these assets, ASU No. 2015-07, *Fair Value Measurement—Disclosures for Investments in Certain Entities that Calculate Net Asset Value per Share (or Its Equivalent)* eliminated the requirement that investments for which fair value is measured at NAV per share (or its equivalent) using the practical expedient be categorized in the fair value hierarchy.

Most investments classified within the NAV categories consist of the shares/units (or equivalent ownership interest in partner’s capital) in investment funds rather than direct ownership in the funds’ underlying assets.

The investments in investment funds (in partnership format) by major category as of June 30, 2022 and 2021 were fully funded and the fair value was as follows:

(In 000s)	2022			
	Level 1	Level 2	Net Asset Value	Total
Global equity	\$ 575,436	\$ -	\$ 1,781,135	\$ 2,356,571
Marketable alternative	6,861	-	2,245,382	2,252,243
Real assets	1,060	-	305,173	306,233
Private equity	-	-	1,821,437	1,821,437
Fixed income	607,469	161,912	-	769,381
Cash	<u>115,090</u>	<u>-</u>	<u>-</u>	<u>115,090</u>
(In 000s)	2021			
	Level 1	Level 2	Net Asset Value	Total
Global equity	\$ 768,071	\$ -	\$ 1,891,675	\$ 2,659,746
Marketable alternative	6,103	-	2,155,584	2,161,687
Real assets	15,531	-	272,974	288,505
Private equity	-	-	1,724,162	1,724,162
Fixed income	31,923	-	572,549	604,472
Cash	<u>169,922</u>	<u>-</u>	<u>-</u>	<u>169,922</u>
Total	<u>\$ 991,550</u>	<u>\$ -</u>	<u>\$ 6,616,944</u>	<u>\$ 7,608,494</u>

During the year ended June 30, 2022, three investments classified as NAV for \$689 million were terminated and the remaining balance of this investment as of June 30, 2022, was immaterial. There were no significant transfers during the year ended June 30, 2021, and there were no purchases or issuances of Level 3 investments during the years ended June 30, 2022 and 2021.

Private equity and private real assets do not have a readily determinable market value. Fair values are based on information provided by the fund managers along with audited financial information using either the market approach or an income approach, each of which requires a significant degree of judgment. There is no active trading market for these investments, and they are for the most part illiquid.

ALSAC uses fund NAV as a practical expedient to estimate the fair value of ALSAC ownership interest for funds which (a) do not have a readily determinable fair value and (b) prepare their financial statements consistent with the measurement principles of an investment company or have the attributes of an investment company.

The investments in investment funds (in partnership format) by major category as of June 30, 2022 and 2021 were as follows:

(In 000s)	2022	2021	Redemption Frequency	Redemption Notice Period
Global equity ^(a)	\$ 1,781,135	\$ 1,891,675	Daily, monthly, quarterly, greater than one year	0–60 days
Marketable alternatives ^(b)	2,245,382	2,155,584	Monthly, quarterly, annually greater than one year	30–180 days
Real assets ^(c)	305,173	272,974	Manager Initiated Distributions	N/A
Private equity ^(d)	1,821,437	1,724,162	Manager Initiated Distributions	N/A
Fixed income ^(e)	<u>-</u>	<u>572,549</u>	Daily	0–30 days
Total	<u>\$ 6,153,127</u>	<u>\$ 6,616,944</u>		

For the Global equity and Marketable alternatives there is approximately \$11 million across 8 funds undergoing full redemption from which ALSAC receives regular distributions, as stated in the funds' liquidity terms, or through liquidation by fund managers of underlying, illiquid securities. Liquidation of approximately \$1.3 million is expected to be completed within the next year. Illiquid balances expected to be distributed in the longer term remain from funds terminated in 2020, 2017, and prior years which total approximately \$4.4 million, \$3.6 million, and \$1.3 million, respectively. There were no unfunded commitments related to investments valued at NAV in either 2022 or 2021.

Real assets and Private equity categories are invested in partnerships and illiquid. ALSAC is obligated under these investment contracts to periodically advance funding up to contractual levels. Such commitments were approximately \$1.1 billion and \$776 million at June 30, 2022 and 2021, respectively.

- ^(a) Includes investments in global equity and long/short equity hedge funds. The long/short equity funds include short positions as well as long positions and use leverage. Managers in this allocation pursue diversified strategies covering multiple capitalizations, styles and geographic focus. Some funds may be subject to lock-up provisions.
- ^(b) Includes hedge fund strategies such as hedged equity, multi-strategy, arbitrage, global macro, distressed securities, and open mandate strategies. Underlying investments are primarily liquid instruments and their derivatives in fixed income, asset backed securities, currencies, trade claims, commodities, and equities. The funds include short positions as well as long positions and use leverage. It also includes side pockets (a separate share class) which are not available for redemption until the investment is liquidated by the managers.
- ^(c) Includes investments in a variety of real assets held in partnership funds. These assets include private real estate, real estate related debt and securities, oil and gas and other energy related investments, timber, commodities, precious metals, and mining companies. The funds in this category do not permit redemptions.

- (d) Includes investments in venture capital, leverage buyouts, growth equity, and distressed investments. The funds in this category do not permit redemptions.
- (e) Consists of U.S. Treasury securities employing a constant duration strategy and is liquid on a daily basis.

7. NET ASSETS WITH DONOR RESTRICTIONS

Net assets with donor restrictions as of June 30, 2022 and 2021, are restricted for the following purposes:

(In 000s)	2022	2021
Endowments:		
Subject to spending policy and appropriation:		
Future needs of the hospital	\$ 694,808	\$ 786,366
Endowed chairs	363,539	381,207
Treatment and research	<u>37,754</u>	<u>35,420</u>
Total endowments	1,096,101	1,202,993
Subject to the passage of time	103,599	112,781
Net assets restricted to purpose	<u>39,807</u>	<u>39,807</u>
Total net assets with donor restrictions	<u>\$ 1,239,507</u>	<u>\$ 1,355,581</u>

Net assets were released from donor restrictions by incurring expenses satisfying the restricted purpose or by occurrence of the passage of time or other events specified by the donors as follows for the years ended June 30, 2022 and 2021:

(In 000s)	2022	2021
Spending from donor-restricted endowment funds under an endowment spending policy	\$ 61,960	\$ 61,862
Expiration of split interest agreements	<u>4,276</u>	<u>9,179</u>
Total	<u>\$ 66,236</u>	<u>\$ 71,041</u>

8. NET ASSETS WITHOUT DONOR RESTRICTIONS

The composition of net assets without donor restrictions as of June 30, 2022 and 2021 is as follows:

(In 000s)	2022	2021
Cash and cash equivalents	\$ 386,384	\$ 228,305
Receivables	156,005	123,856
Investments	6,309,707	6,167,758
Inventories	18,797	17,702
Board-designated endowments	113,448	126,935
Board-designated self-insurance funding	3,235	3,209
Property and equipment—net	1,291,328	1,222,400
Deferred expenses and other assets	<u>76,418</u>	<u>40,590</u>
Total assets without donor restrictions	8,355,322	7,930,755
Liabilities	<u>(319,160)</u>	<u>(312,783)</u>
Net assets without donor restrictions	<u>\$ 8,036,162</u>	<u>\$ 7,617,972</u>

9. FINANCIAL INSTRUMENTS

The carrying amounts of all applicable asset and liability financial instruments reported in the consolidated statements of financial position approximate their estimated fair values due to their short-term nature, in all significant respects, as of June 30, 2022 and 2021.

10. SELF-INSURANCE PROGRAMS

The Hospital is self-insured for the following:

- Comprehensive general and professional liability coverage up to \$2 million per claim and \$6 million in the aggregate, with \$100 million of excess claims-made coverage above the self-insured retentions. The reserve for the estimated ultimate costs of both reported claims and claims incurred, but not reported was approximately \$2.7 million and \$1.7 million as of June 30, 2022 and 2021, respectively. The reserve is included in the consolidated statements of financial position as other long-term liabilities.
- Workers' compensation liabilities up to a specific retention of \$0.5 million, with excess coverage at statutory limits. The reserve for the estimated ultimate costs of both reported claims and claims incurred, but not reported was approximately \$1.2 million and \$1.4 million as of June 30, 2022 and 2021, respectively. The reserve is included in the consolidated statements of financial position as other long-term liabilities.
- Employee health coverage (medical and prescription drug) up to \$0.45 million per covered individual per year with no lifetime limit. The reserve for the estimated ultimate costs of both reported claims and claims incurred, but not reported, was approximately \$5.6 million and \$4.3 million as of June 30, 2022 and 2021, respectively. The reserve is included in the consolidated statements of financial position as employee health liability costs.

The Hospital also has substantial excess liability coverage available under the provisions of certain claims-made policies. To the extent that any claims-made coverage is not renewed or replaced with

equivalent insurance, claims based on occurrences during the term of such coverage, but reported subsequently, would be uninsured. Management believes, based on incidents identified through the Hospital's incident reporting system, that any such claims would not have a material effect on the Hospital's consolidated statements of activities or financial position. In any event, management anticipates that the claims-made coverage currently in place will be renewed or replaced with equivalent insurance as the term of such coverage expires. Excess policies for professional liability coverage, workers' compensation coverage, and employee health coverage expire on May 1, 2023, January 1, 2023, and December 31, 2022, respectively.

11. LEASES

Rental expense for all operating leases was approximately \$4.9 million and \$4.2 million for the years ended June 30, 2022 and 2021, respectively.

A schedule by year of future minimum lease payments under operating leases as of June 30, 2022, that have initial or remaining lease terms in excess of one year is as follows:

Years Ending June 30	(In 000s)
2023	\$ 4,810
2024	4,831
2025	4,036
2026	<u>3,241</u>
Total	<u><u>\$ 16,918</u></u>

The Hospital conducts its operations from leased property and facilities, which include certain land, administration facilities, three parking garages, patient care facilities, and research facilities. The term of the lease of the aforementioned property and facilities between the Hospital and ALSAC is 100 years, commencing December 31, 1998, and expiring December 31, 2098. This lease is classified as a capital lease by the Hospital.

An analysis of leased property under the Hospital's capital lease by major classes as of June 30, 2022 and 2021, is as follows:

(In 000s)	2022	2021
Land improvements	\$ 19,891	\$ 19,683
Buildings and improvements	<u>1,468,747</u>	<u>1,445,319</u>
	1,488,638	1,465,002
Less accumulated depreciation	<u>(762,149)</u>	<u>(702,421)</u>
Total	<u><u>\$ 726,489</u></u>	<u><u>\$ 762,581</u></u>

There are no future minimum lease payments under this capital lease.

12. COMMITMENTS AND CONTINGENCIES

Claims and Litigation—The Hospital is involved in various claims and matters of litigation that arise in the normal course of business. Although the outcome of these proceedings and claims cannot be determined with certainty, the Hospital’s management is of the opinion that the outcome will not have a material adverse effect on the consolidated financial statements.

Health Care Industry—The health care industry is subject to numerous laws and regulations of federal, state, and local governments. These laws and regulations include, but are not necessarily limited to, matters, such as licensure, accreditation, government health care program participation requirements, reimbursement for patient services, and Medicare fraud and abuse. Recently, government activity has increased with respect to investigators and/or allegations concerning possible violations of fraud and abuse statutes and/or regulation by health care providers. Violations of these laws and regulations could result in expulsion from government health care programs together with imposition of significant fines and penalties, as well as significant repayments for patient services previously billed. Management believes that the Hospital is in compliance with fraud and abuse statutes, as well as other applicable government laws and regulations.

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